

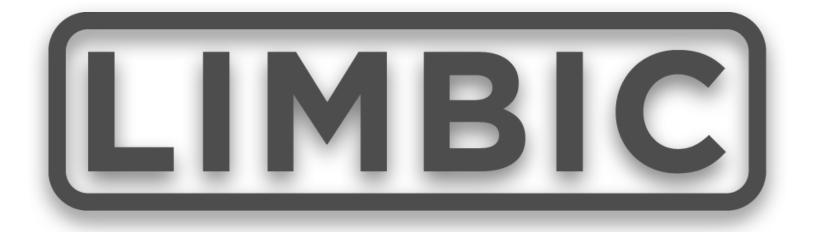
Squirrels and Gunships Climbing the App Store: A Double Postmortem of Nuts! and Zombie Gunship

Arash Keshmirian Co-Founder & CEO, Limbic

Serban Porumbescu, Ph.D. Partner, Limbic

> Game Developers Conference® Online 2011 October 10-13, 2011 | Austin, TX www.GDCOnline.com









- Quick Introduction:
- Limbic started end of 2008,
- Myself and two grad students at UCSD
- Started by messing around with iOS SDK when it came out, decided to make a game

Online

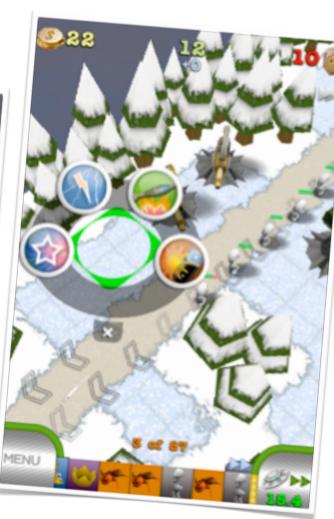


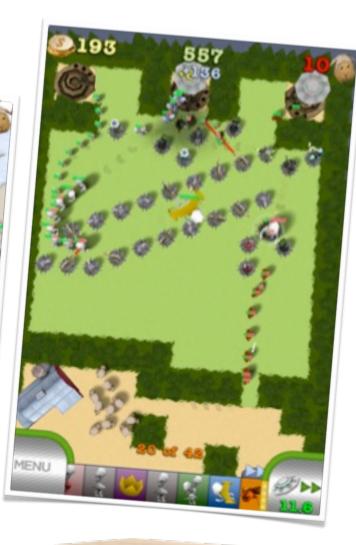
TowarMadness

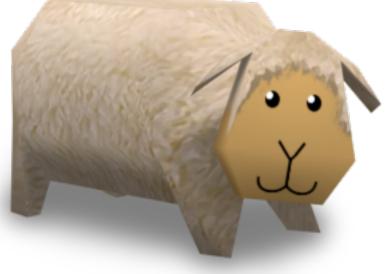
- So what game did we build?
- We all loved tower defense, and back then there were only two. Both primitive in graphics and gameplay. Clear opportunity. We all had serious backgrounds in OpenGL as graphics/rendering students Two cofounders coding, me half art-half-code. Produced TowerMadness in six months

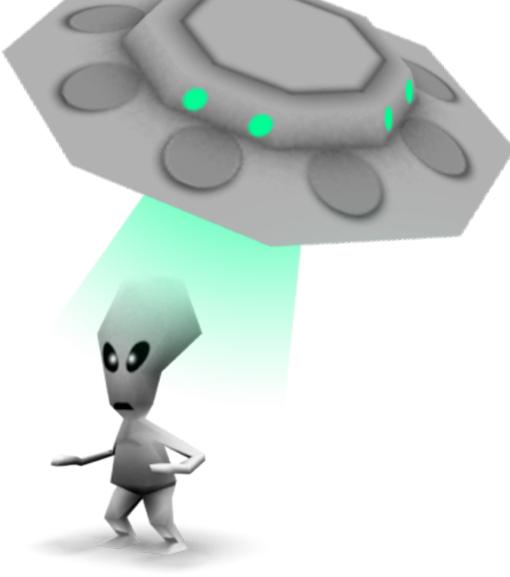
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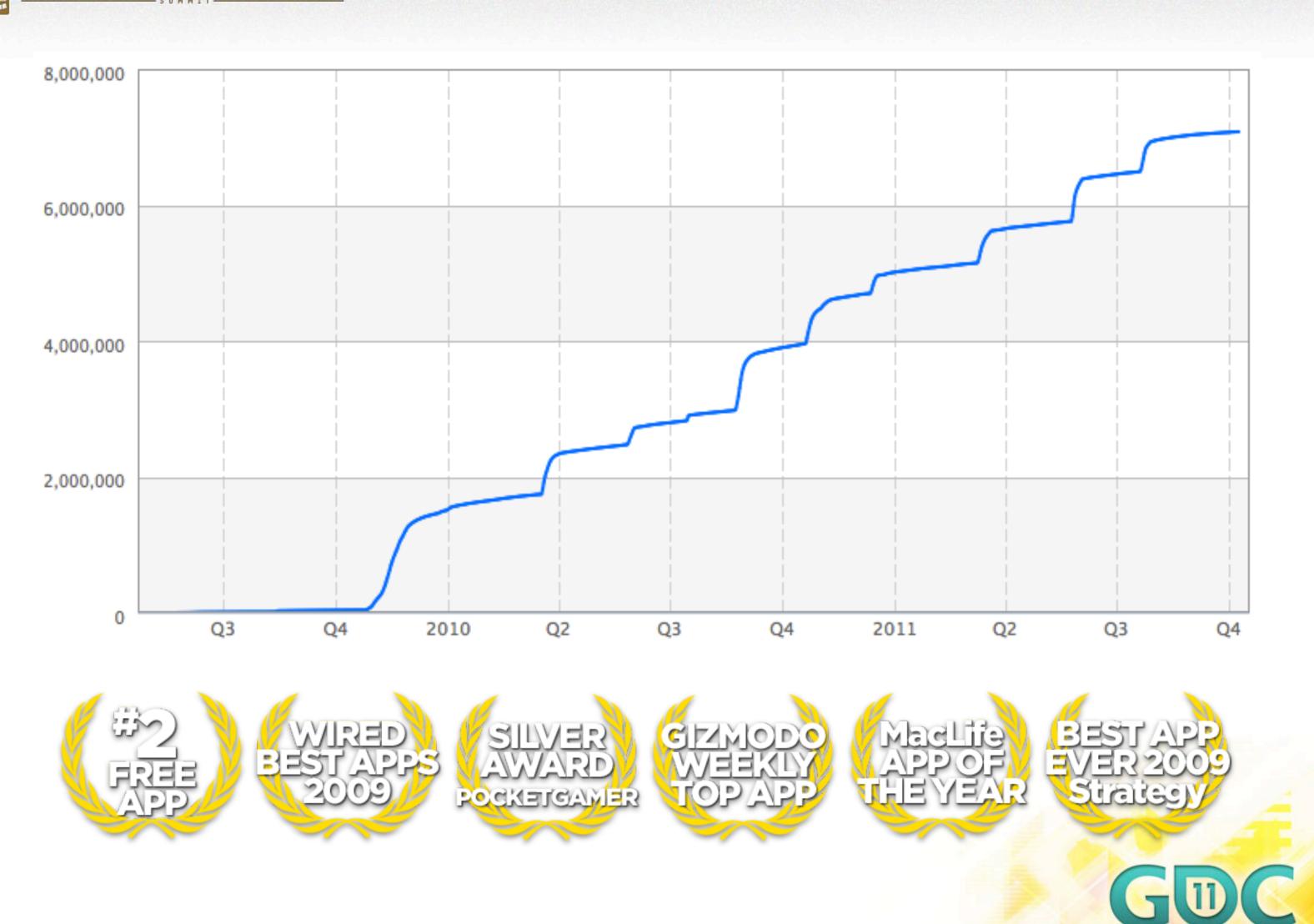




- There were extremely few 3D games at the time
- Competitive if we made the game 3D.
- Build towers to defend your flock of sheep from aliens.
- They land at the top of the screen with UFOs, and you need to build a maze of towers to defend.

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Online





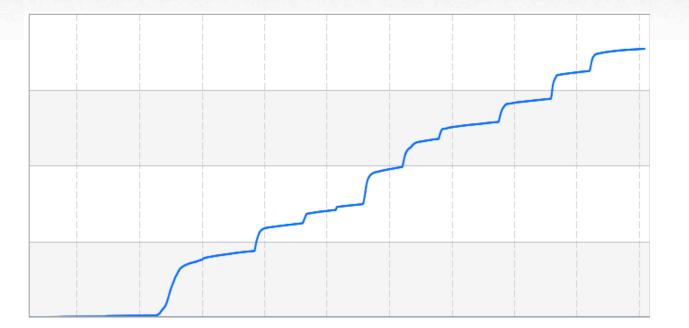
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What kind of a success was TowerMadness?

Launched TM in May 2009

- Started with a feature from Apple and great coverage from sites and blogs
- Had a lull afterwards for a few months
- Really exploded with launch of TowerMadness Zero
- Updates, updates, then In App Purchases
- Also launched TowerMadness HD





We have millions of users.



(or two)







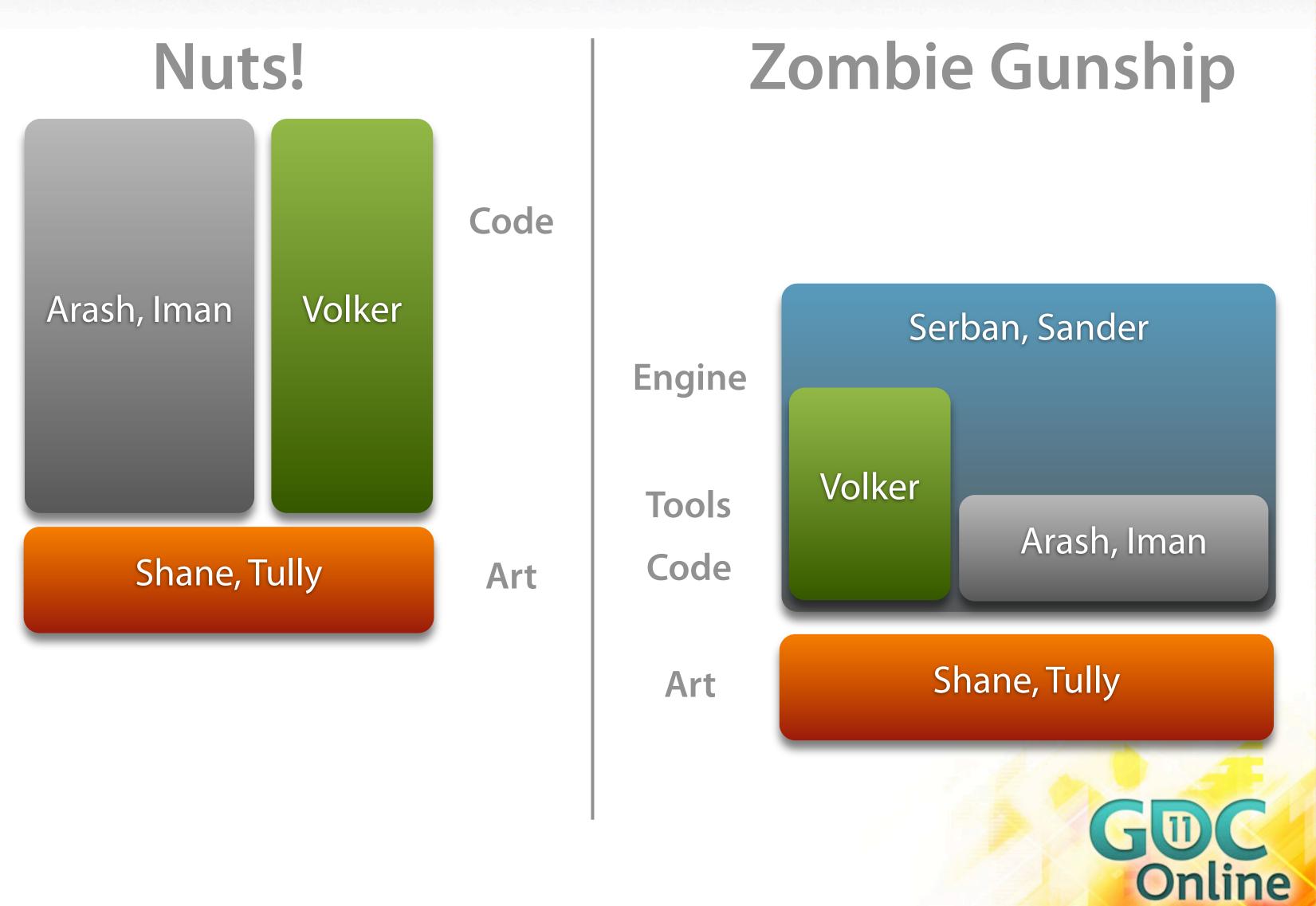


Development Team

Engineering Volker, Iman, Arash, Serban, Sander

Art Shane, Tully







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The real question here is how to take multiple people and work on multiple games at the same time Also did TM updates in this time.







So, let's talk about Nuts.

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Simple gameplay

Power-ups

High Scores





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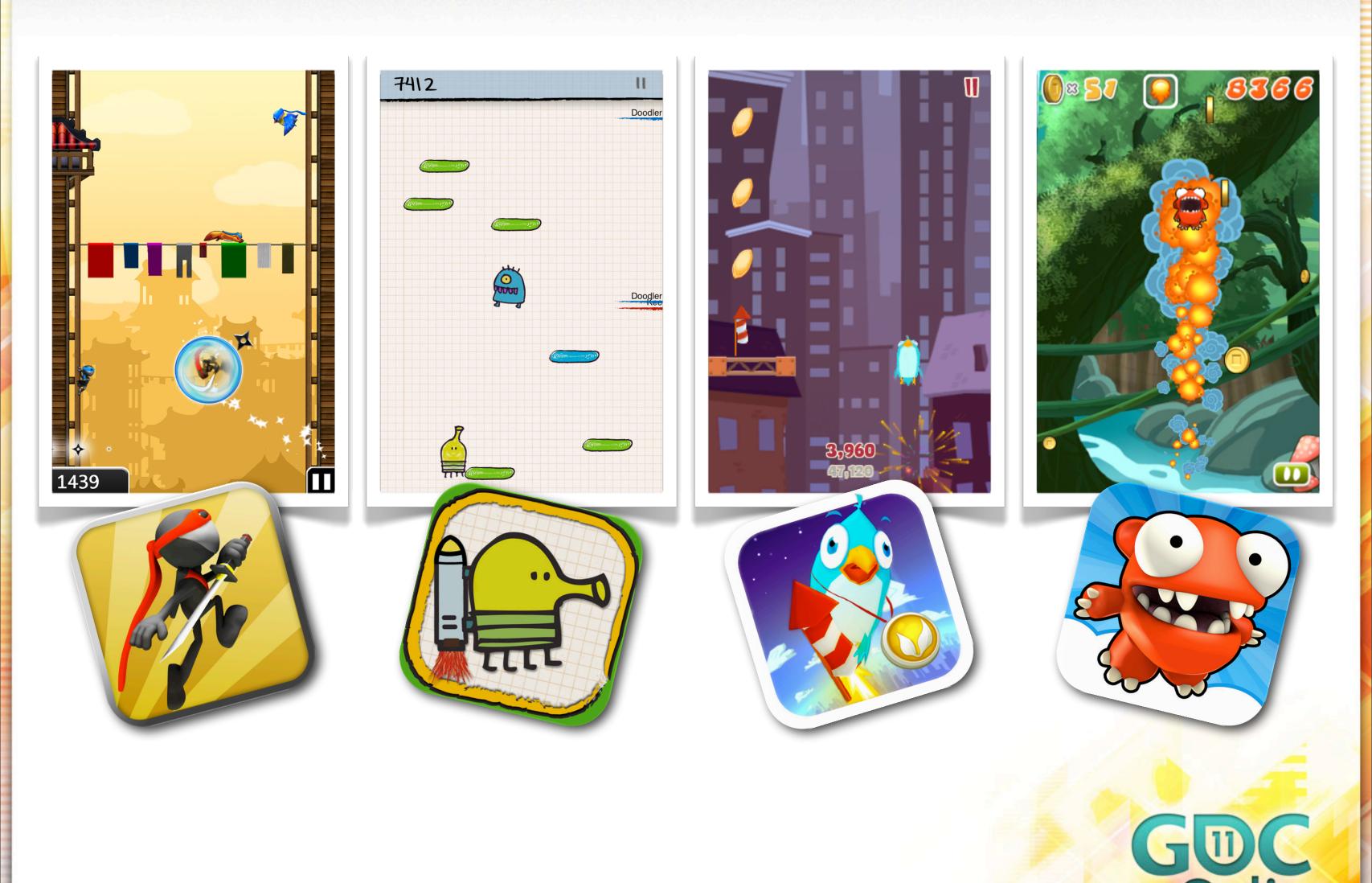
We really liked the climbing genre, and internal competition on Doodle Jump was intense. (I'm still the winner, btw)

Simple Gameplay – Ascend upward, sometimes platforms, sometimes dodging bad things **Power-Ups** – Speed, Invulnerability, etc **High Scores** – Neverending game, achievement usually based on highest score you can get

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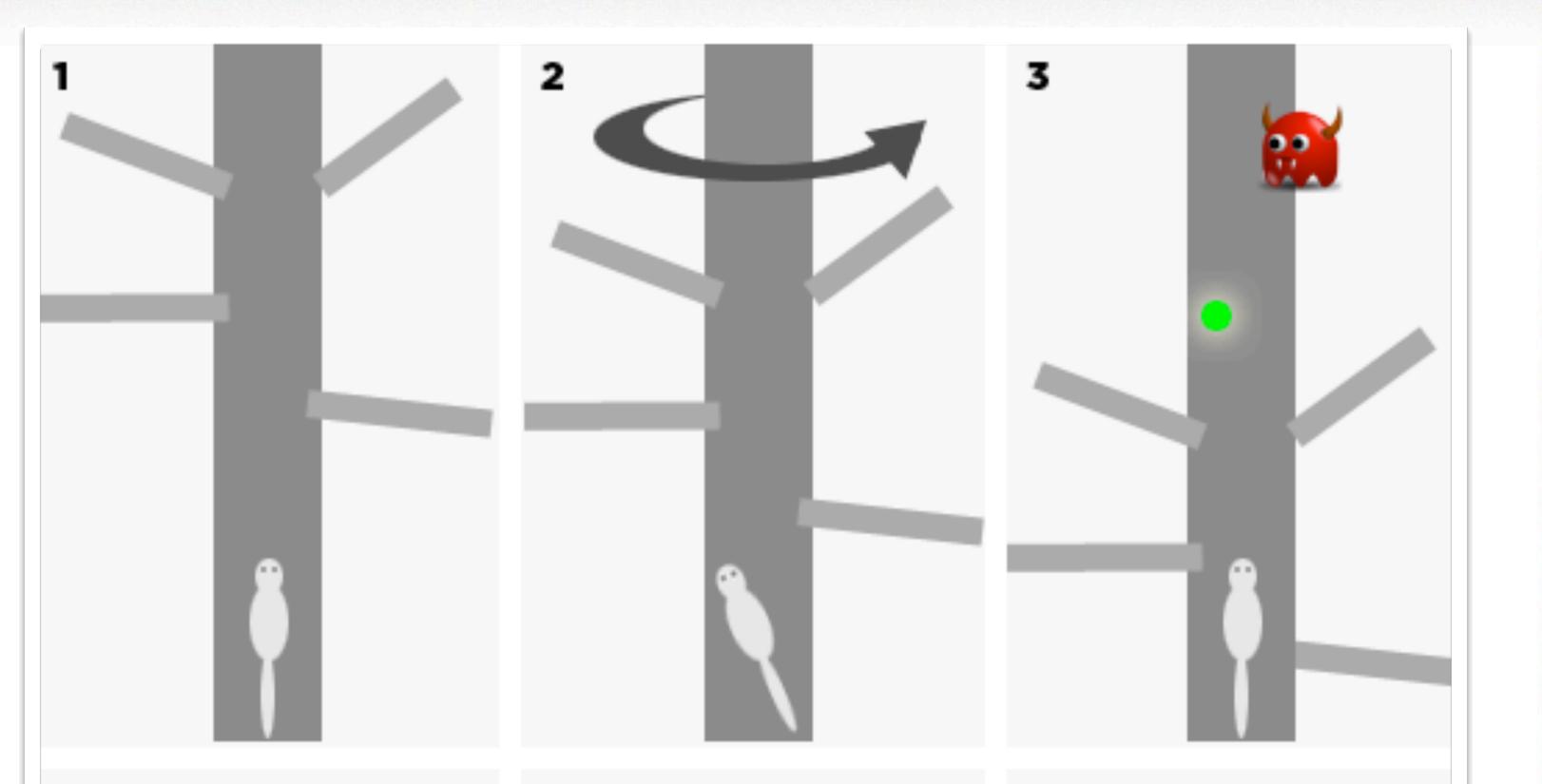
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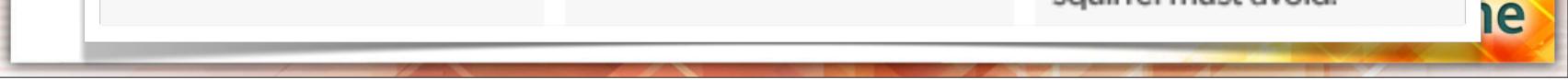




Ninjump – Backflip Studios Doodle Jump – Lima Sky Bird Strike – Pik Pok Mega Jump – Get Set Games

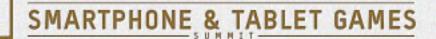


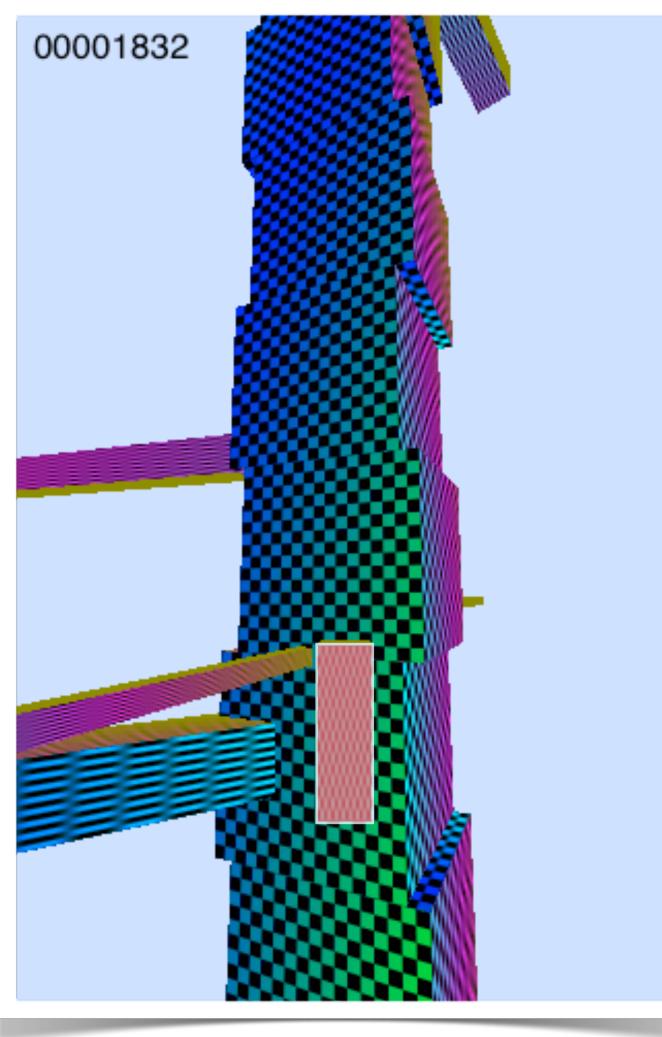
As the squirrel runs upward, the camera pans to follow him. The goal of the game is to get as high as possible without hitting a branch or enemy. When the player tilts the iphone, the squrrel turns, and the tree rotates in 3d. The squirrel can collect various powerups (invulnerability, speedups, rocketpacks, etc) as he dodges the branches. There are also baddies that the squirrel must avoid.



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Discussing the very first gameplay concept





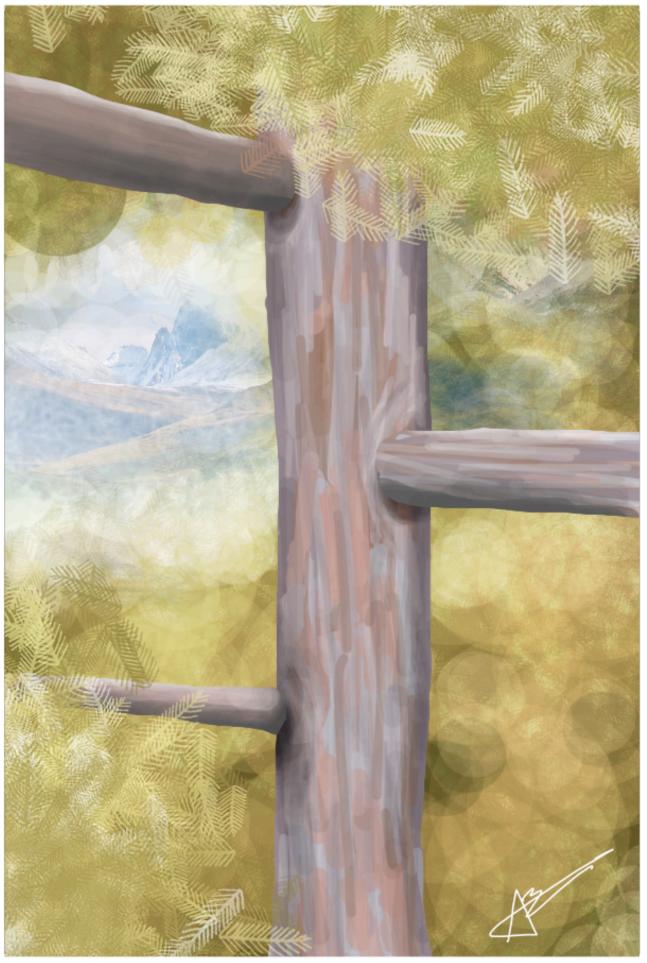




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Early test prototypes within 1 day









Thursday, October 13, 11 Establishing visuals

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Professional artists get involved, character concepts









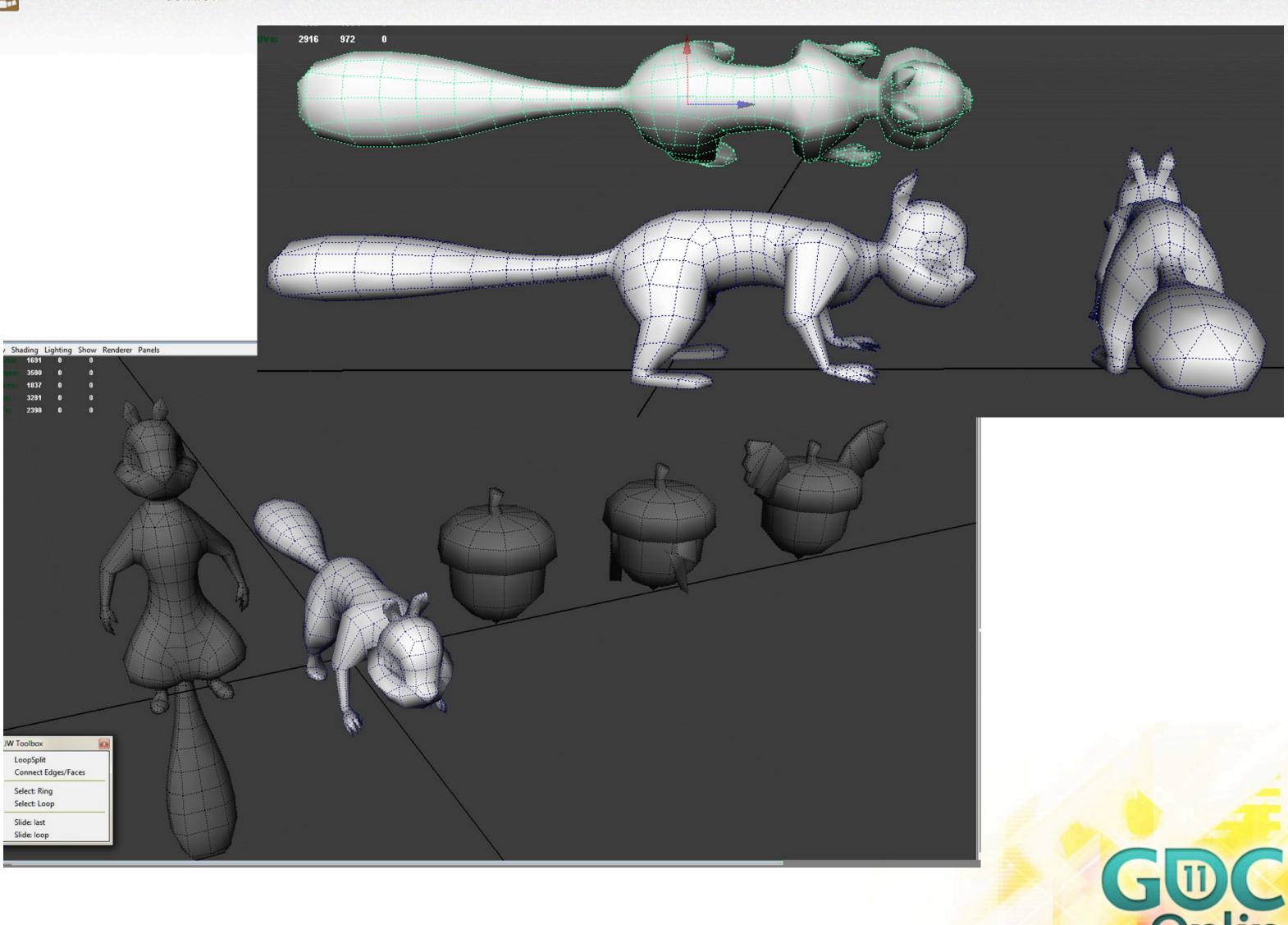


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Figuring out camera angles, issues we experienced

Race camera vs straight-on, performance considerations, gameplay considerations







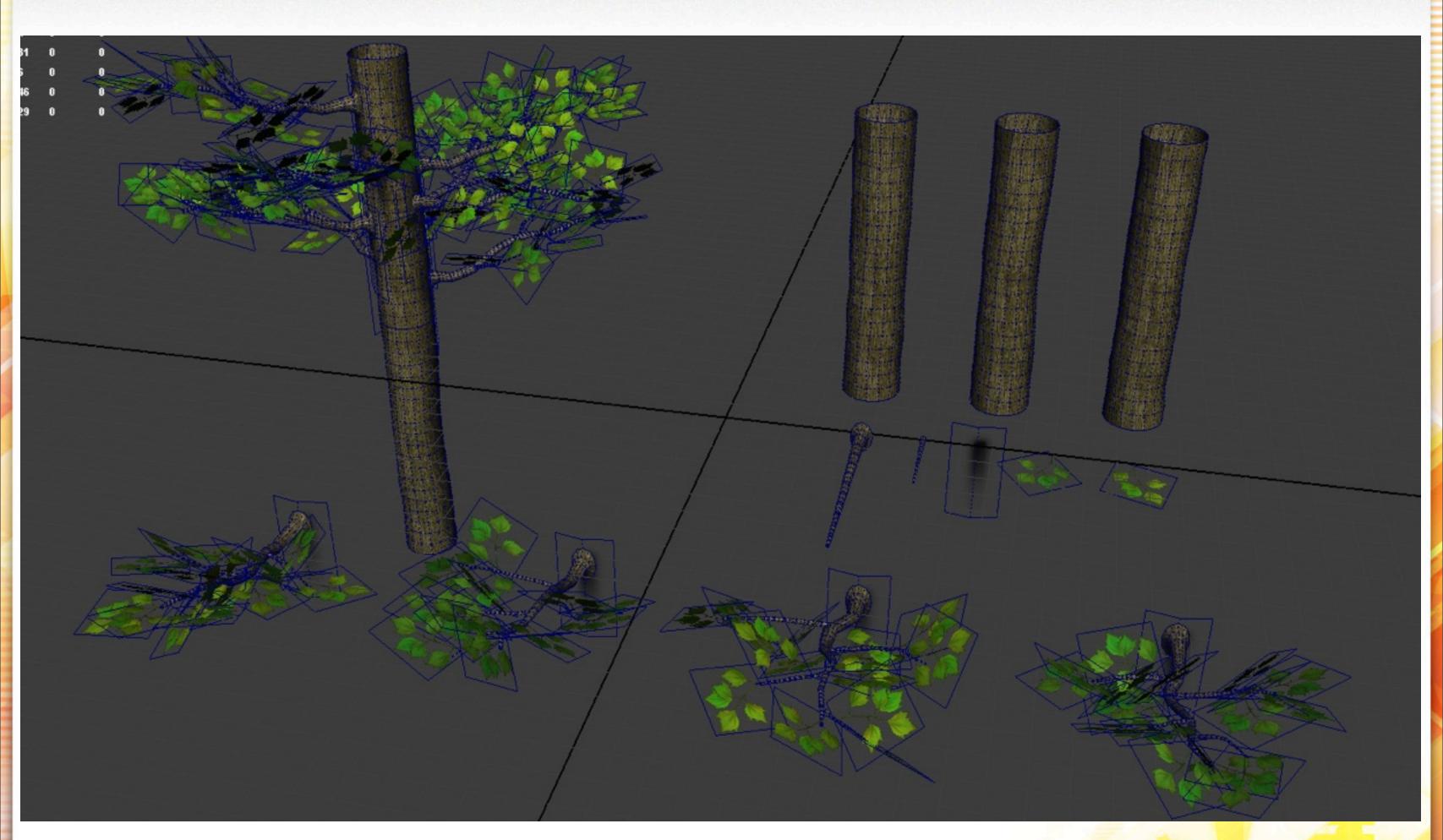
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Modeling the Squirrel, Challenges



Thursday, October 13, 11 Final Squirrel Art, Final Lighting

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Making environments Making a "construction set" of parts for our random generator Challenges, alpha didn't work, modeled leaves, keeping polycounts low,



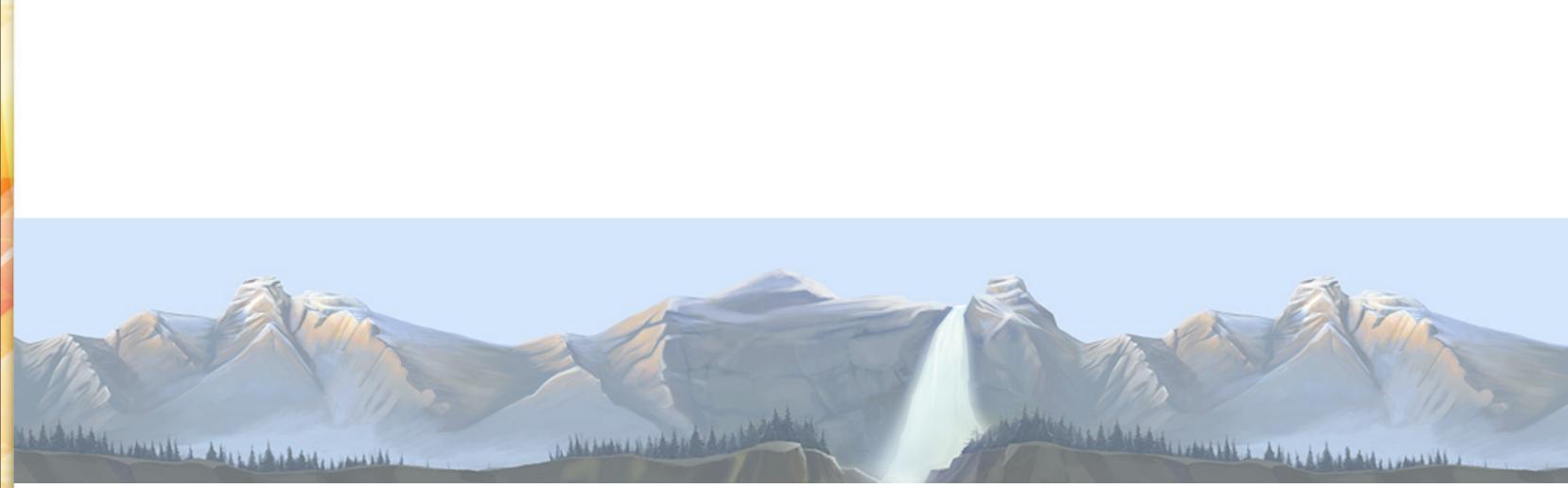


Thursday, October 13, 11 Putting it all together



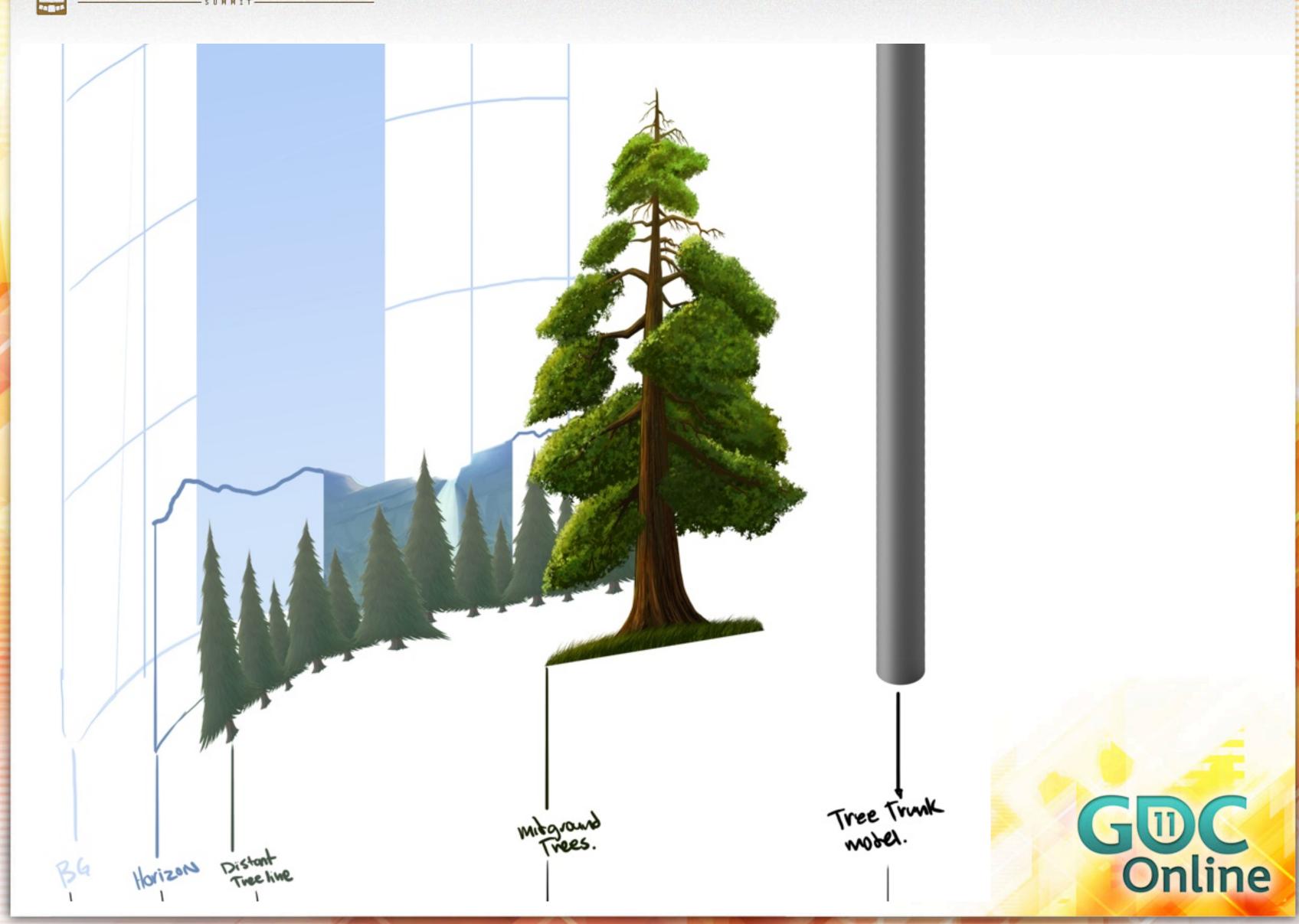
Backgrounds

Page 1



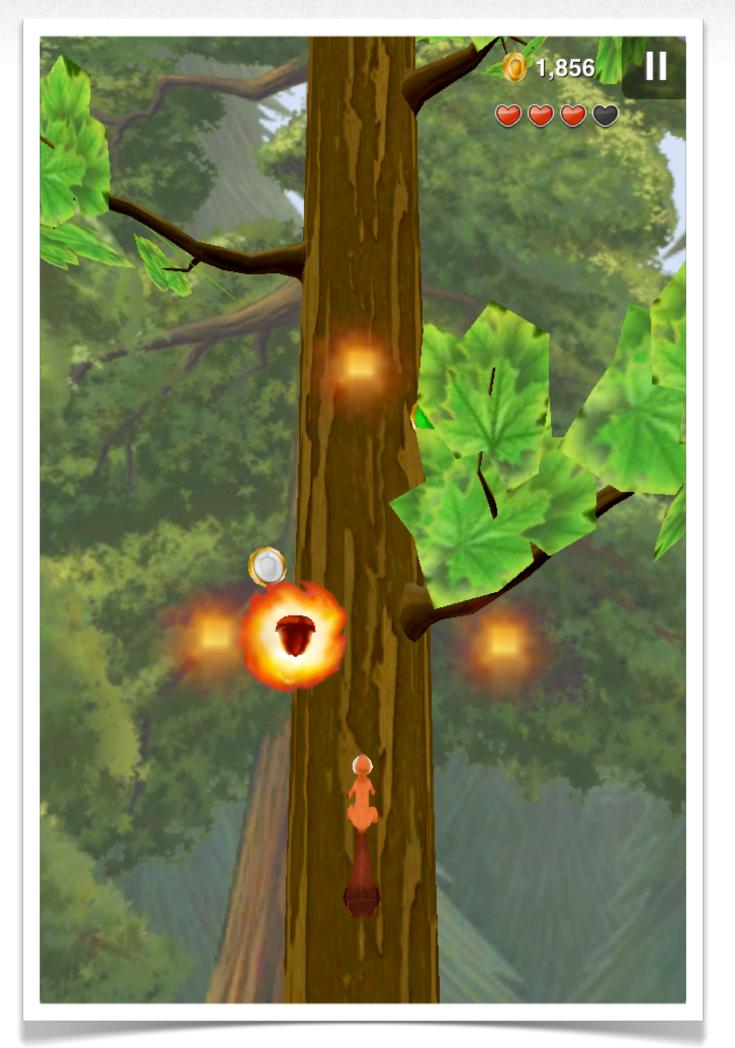


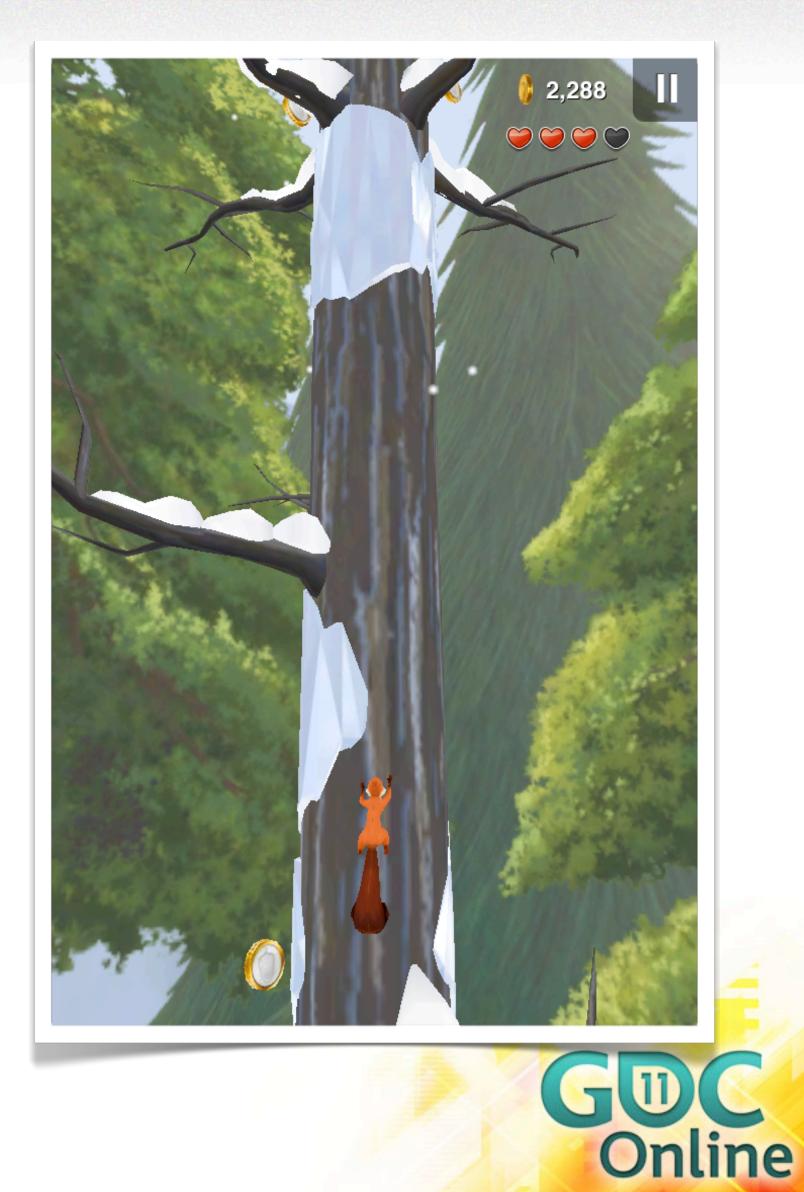




- Putting the environment together Challenges: - Camera FOVs, 3d worlds are TOUGH



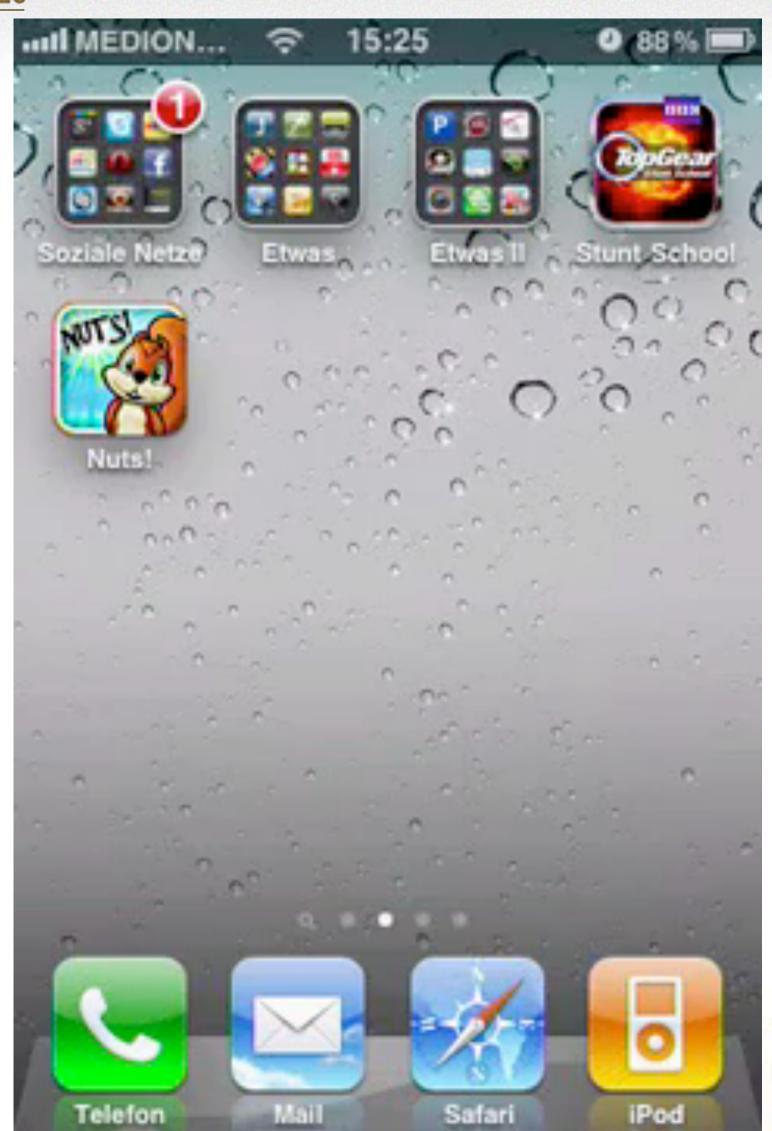






Final product screenshots

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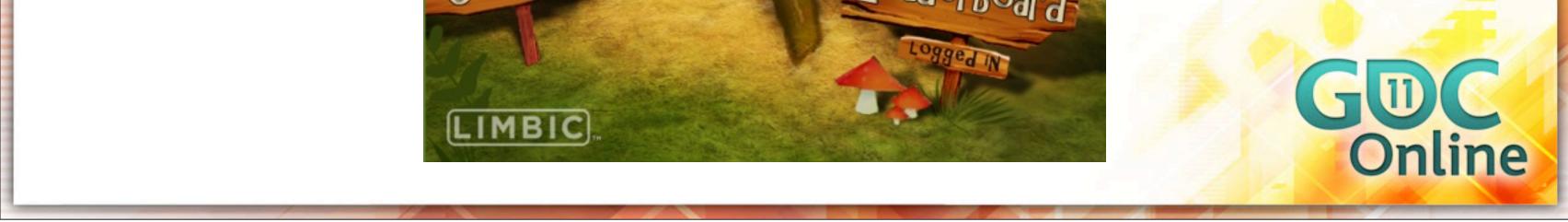


Thursday, October 13, 11 Brief gameplay video

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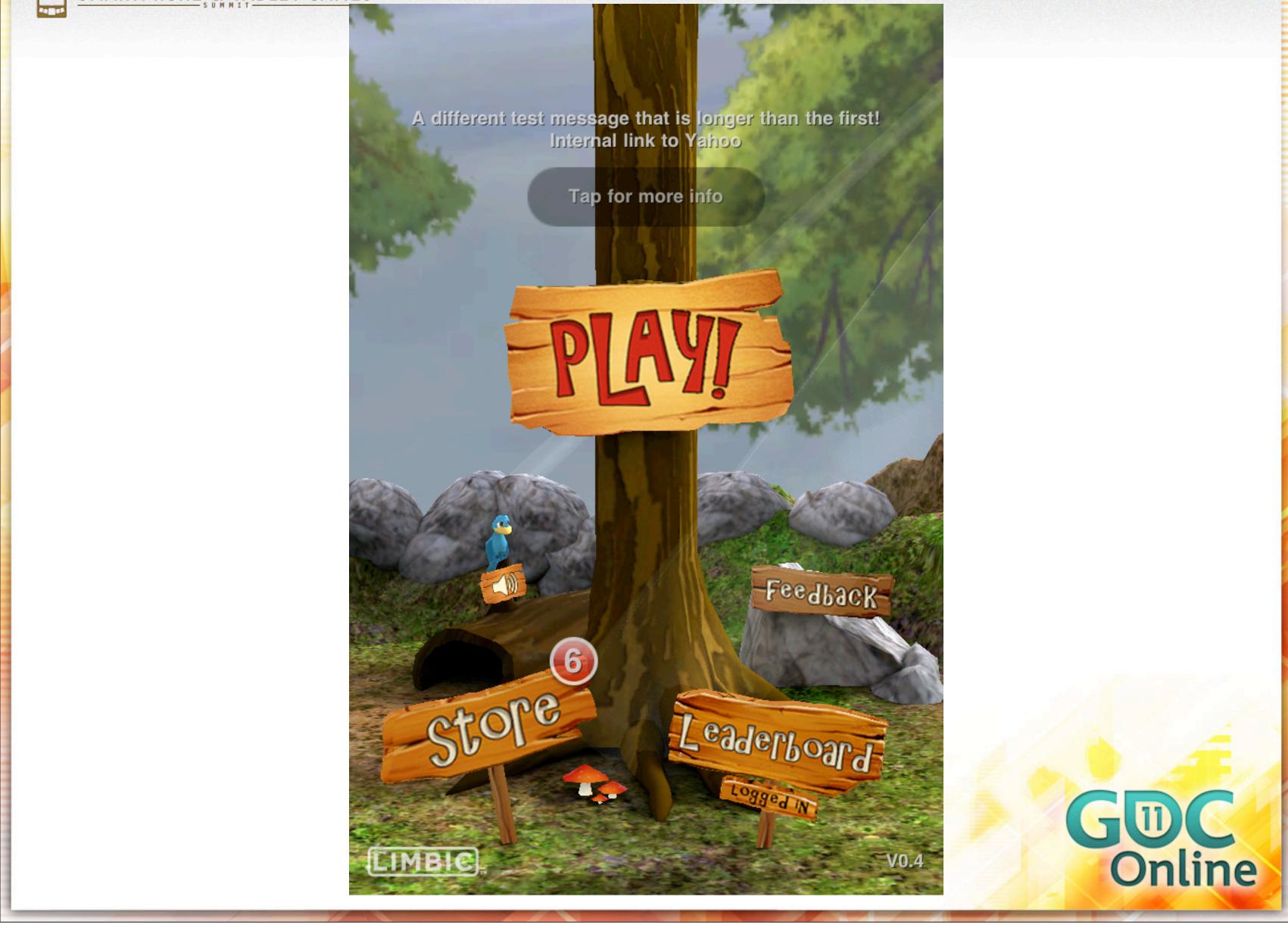






Thursday, October 13, 11 Let's build a 3d menu!

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Modeling, Lighting

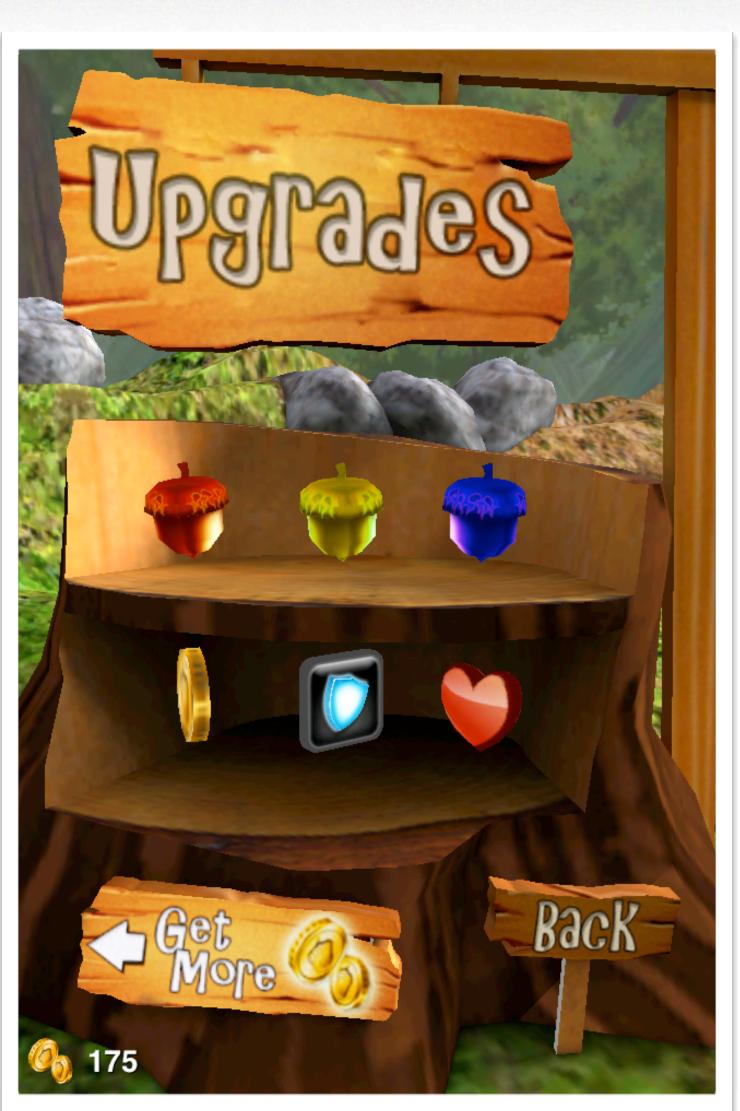


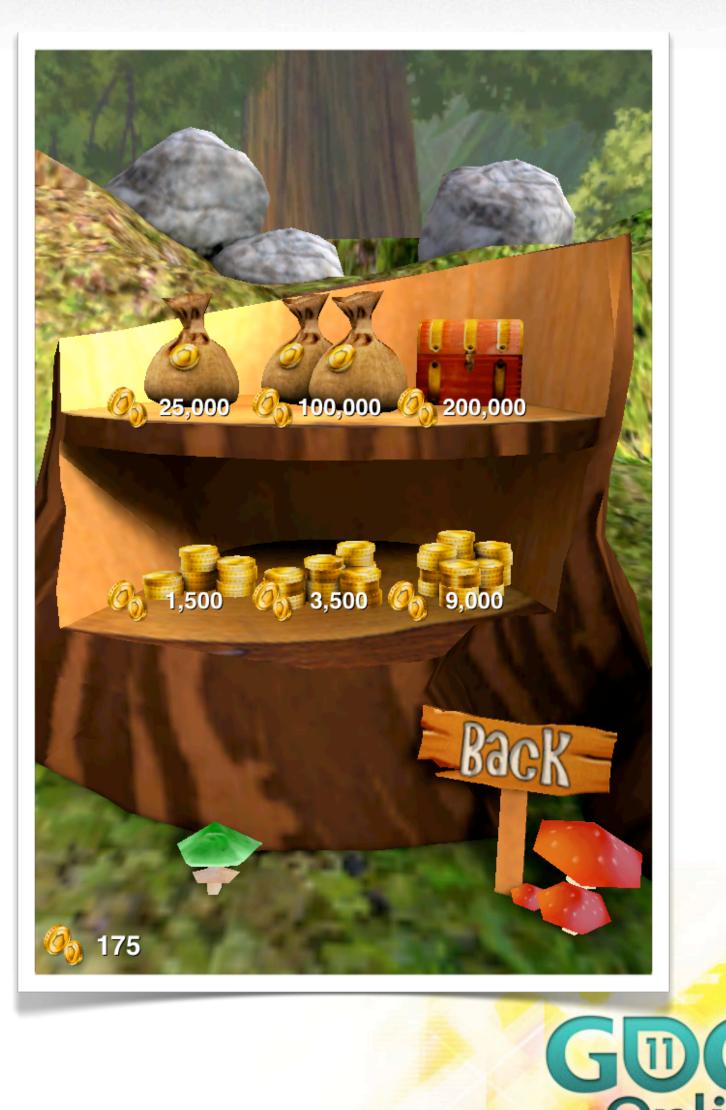




First game where we decided to do Virtual Currency. Buy items directly previously in TM. Real money -> Flamethrower Now, Real Money -> Fake Money to buy...









Thursday, October 13, 11 Upgrades! Life, Fireballs, Speed, etc

Talk about TapJoy spot above the Green Mushroom

Kids don't have credit cards, but they'll happily complete offers

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44.00















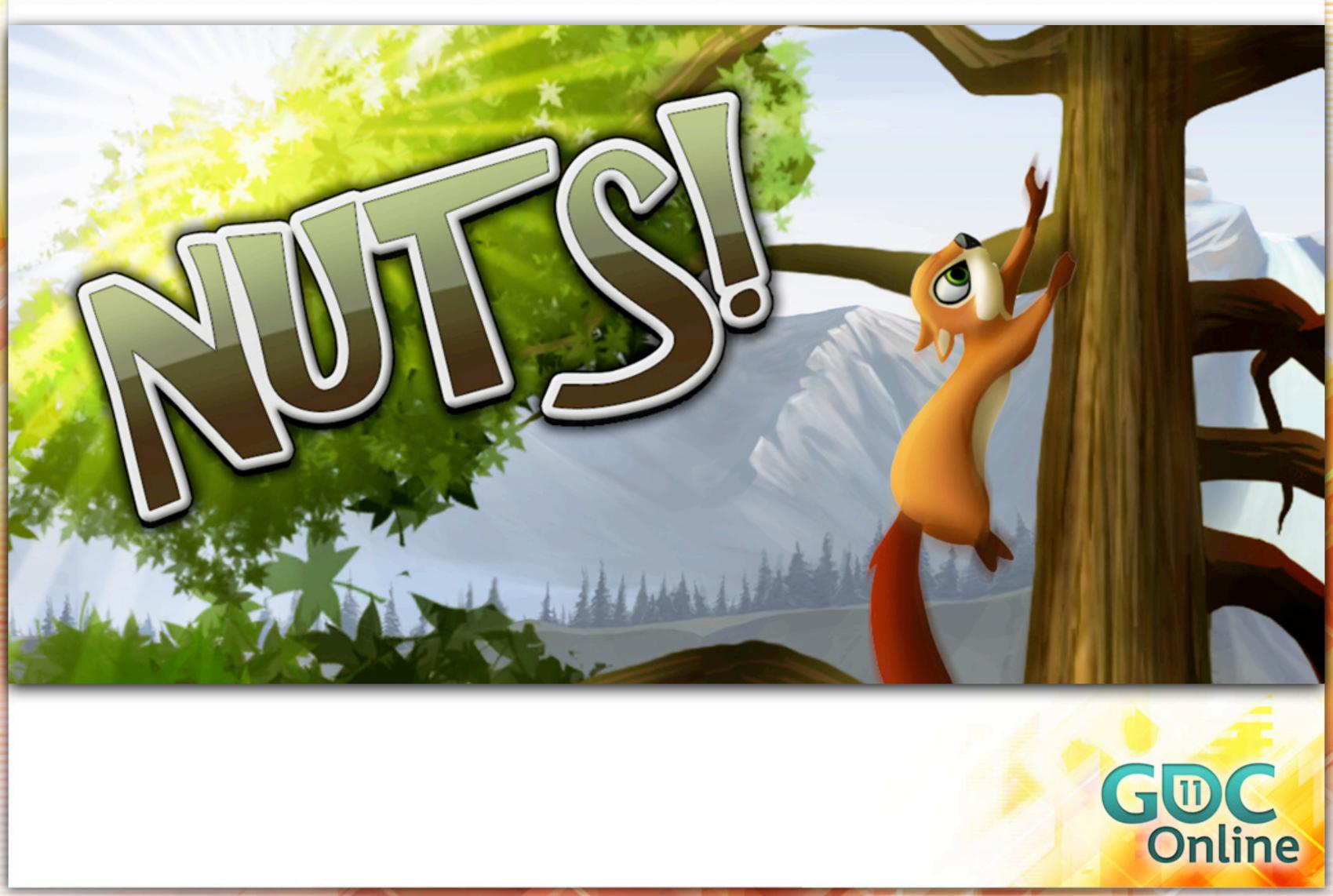
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Icons are SUPER IMPORTANT



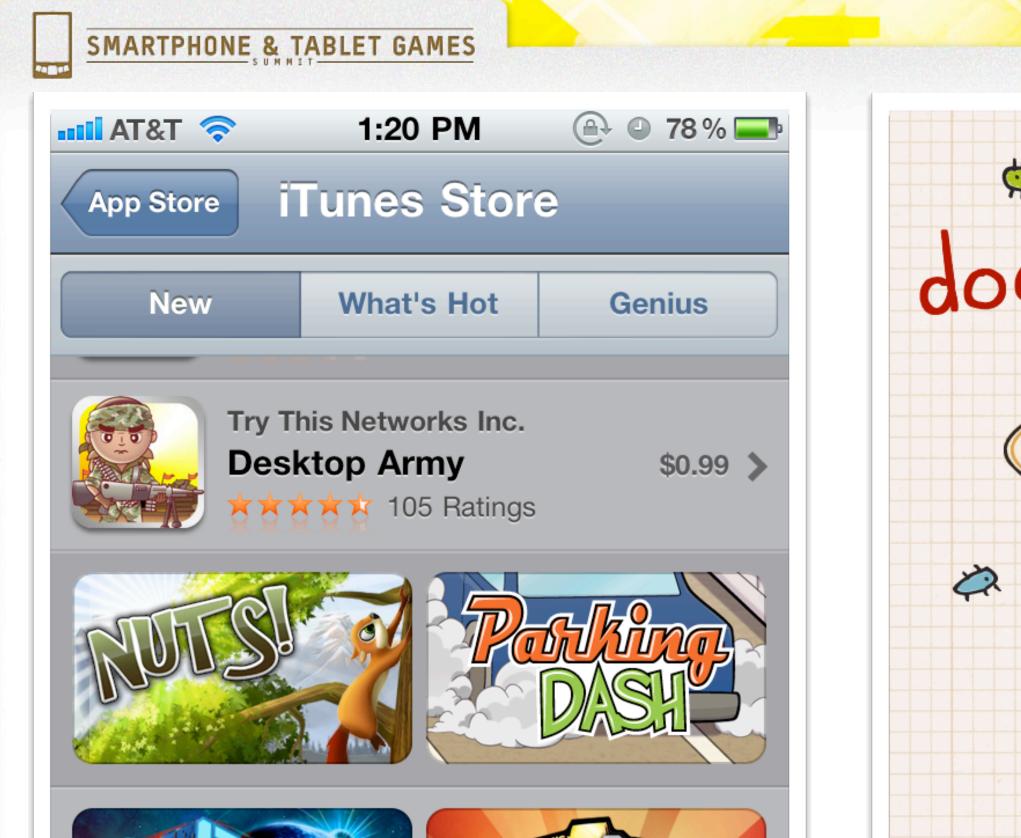








Made some art just in case we got featured / banner ads







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Launch promotion, contacts at Apple helped out here, but only because the game stood on its own merit

SMARTPHONE & TABLET GAMES ---- AT&T 🤝 🔆 2:48 PM Top Paid **Top Free Top Grossing**

2. Nuts!™

 \star \star \star \star \star 881 Ratings

Traction Games 1. Stickman BMX Free FREE > $\star \star \star \star \star$ 1942 Ratings **Limbic Software**





3. WatchTV Free \star \star \star \star 613 Ratings Zentertain Ltd.

4. Free Music Downl... FREE > ★★★★★ 348 Ratings



JoyBits Ltd.

5. Doodle God[™] Lite FREE >

99 % 🗲

FREE >

FREE >

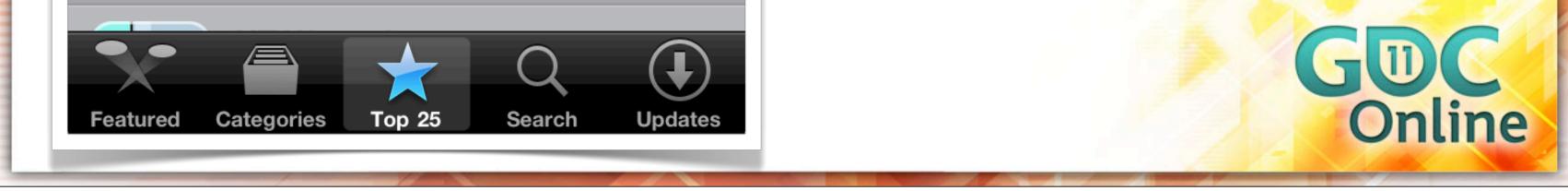
 $4 \times 10^{\circ} \times 10^{\circ}$ 4682 Ratings



\$0.99 at launch

Free 2 months later

3.5 Million Downloads



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Launched Nuts at 99 cents Rose up to #42. Drove clicks via TowerMadness, and some other apps. 2 months later, went free. #2. 3.5 Million Downloads

Online



Simple gameplay

Engaging character, icon

Polished visuals

Powerful promotion

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Simple Gameplay – Simple gameplay was accessible to everyone from moms to teenagers to granddads to kids. -You could pick up the game and learn how to play in just a few seconds.

Engaging Character, Icon – The icon is often what users first see, and putting the name of the game and an engaging character helped our icon stand out from the 500,000 others on the store.

Polished visuals – This made our screenshots stand out, and also got us attention from the press and most importantly, Apple.

Powerful promotion – Getting our developer friends to promote us in their games helped us rise to the top, especially when the games were related to ours

line

Getting Stuck on Iterations

Asset budgets, Scalability

Performance Dependency

Fanbase Backlash

Offerwall Ban

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Getting stuck on iterations - went through a multi-month period of tweaking numbers to try to find fun

- went to an analytical approach instead

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Asset budgets, scalability - didn't test this beforehand, things got slow

- had to optimize models late-stage and remodel stuff, throw out backgrounds

Performance dependency – anything under 60Hz gave people motion sickness

- had to do a lot of tuning to our random world generators to keep things sane

Fanbase backlash - players being sent to Nuts from TM expected a strategy game, many disappointed

- we had a specific demographic, users are not created equal

Offerwall ban – Originally had planned on monetizing through Tapjoy which would have been a good fit for younger players

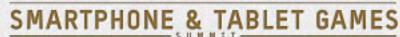
- Ban on offerwalls by Apple made us change course on that







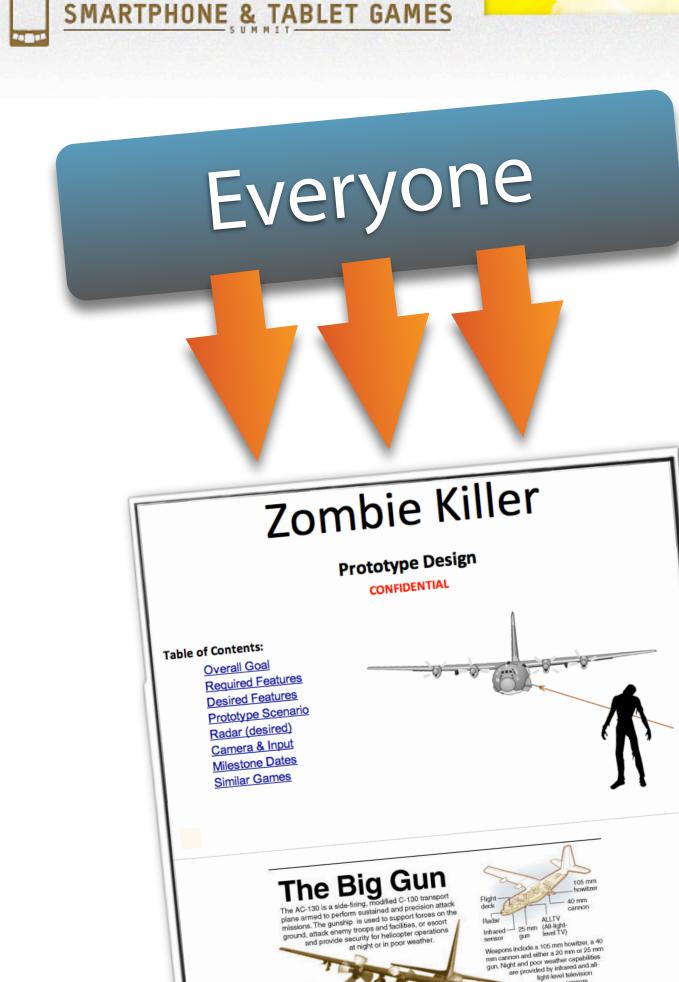
Back to this from the beginning We didn't finish nuts before zombie gunship, it came about right in the middle unusual for a small team







- How'd that happen?
- -Went to Cologne for GDC Europe and hung out with Volker our 3rd cofounder and had beers We also met Sander, an old friend of Volker's.
- We only work with people we know or that people we trust can vouch for, so we were very interested in working with Sander.
- We were tossing around ideas over beers for a game we could work on, and we thought "wow, it would be great to shoot zombies from an AC-130."
- It was as simple as that, and we decided to start this game with Sander, and also added another good friend, Serban to the team.



We'll start on the engine stuff!

Serban, Sander, Volker



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- So, we all put our heads together and made a simple design doc to start gathering ideas.
- At this point, Serban, Sander and Volker went off to start initial prototyping.

I'll let Serban take over from here.

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Serban:

- our goal was to make a great game in 3 6 months -- less time to minimize risk
- I'm going to take you through:
- ZG at various stages of development
- We'll discuss the development team
- Why we made this particular game
- What went right / wrong



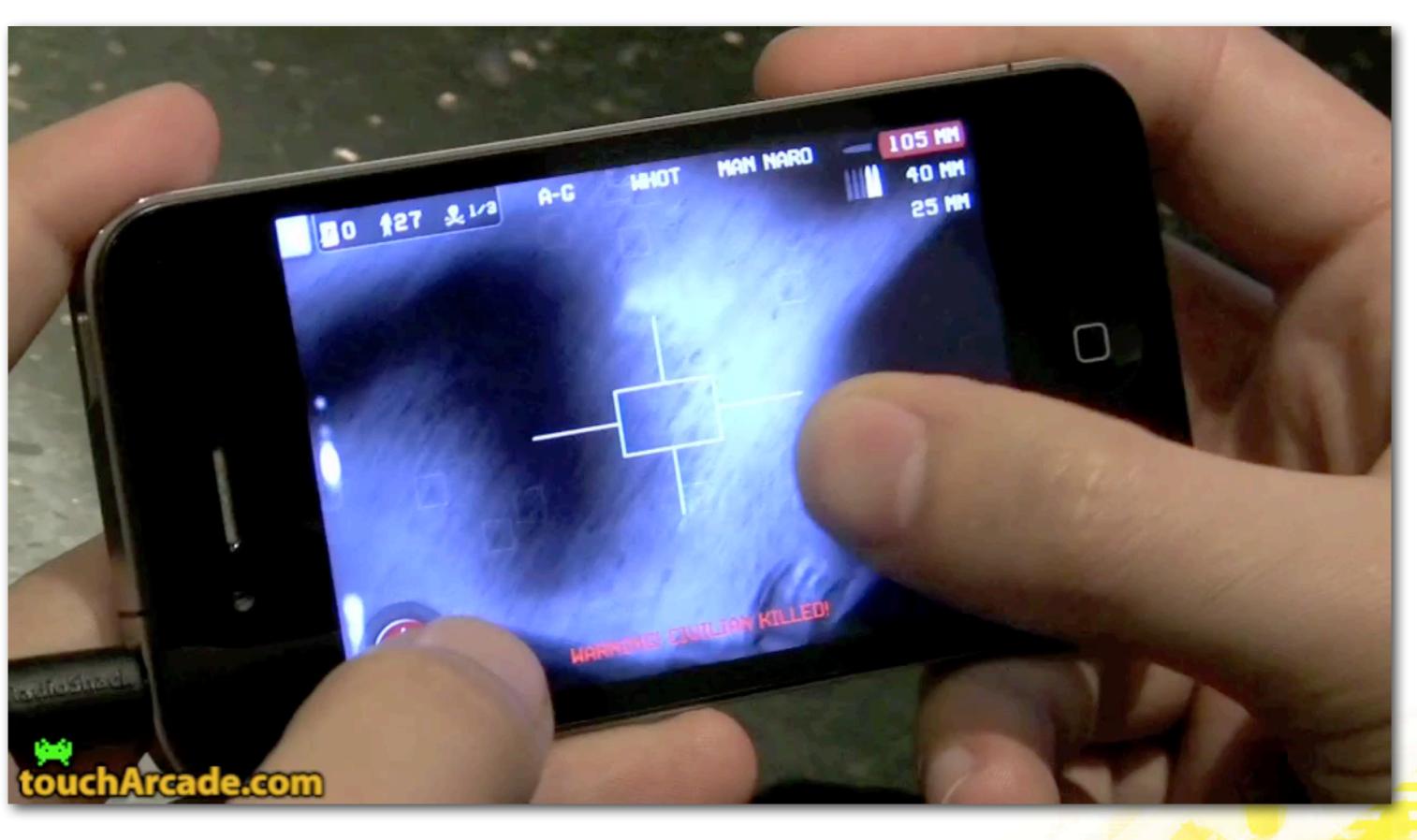
Gameplay Footage



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For those that haven't seen the game

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- You're in an AC130, a real cargo plane equipped with weapons that the US might use in Afghanistan for example

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Work in Progress Clips



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- now that you've seen a bit of the polished game, let's take a look at game during various stages of development.
- I'm showing this to help you see the process that we went through.
- I want these video clips and images to help emphasize the fact that we do A LOT of iteration and that
- the path from project start to shipping product is highly nonlinear

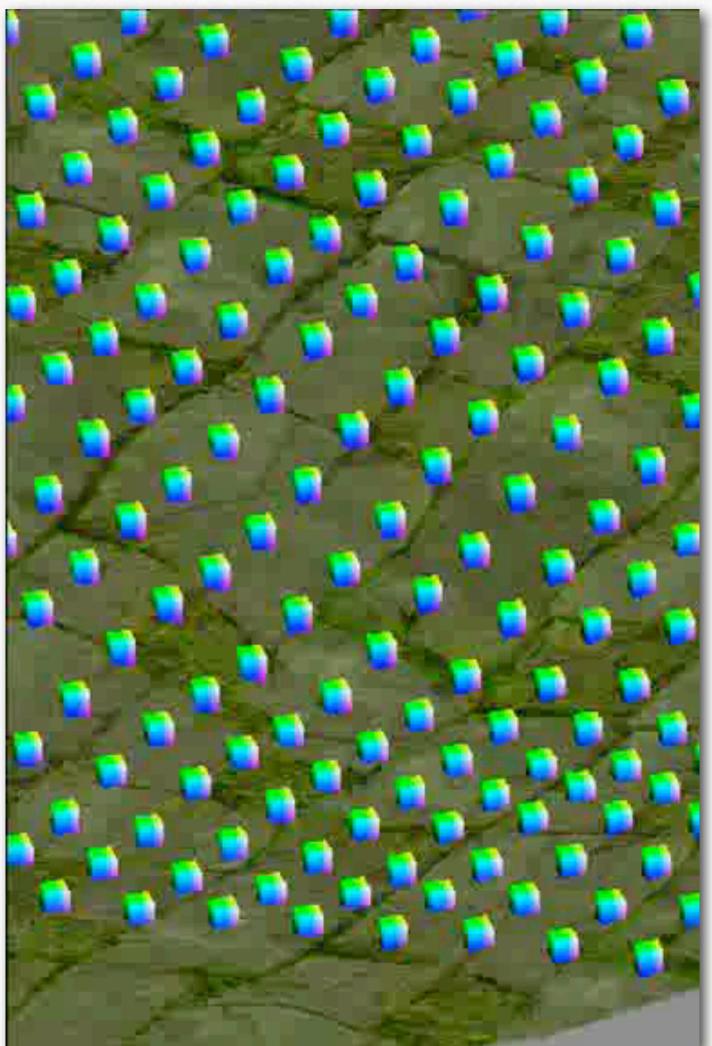
Walk through of game at various stages of the game's development. Stress the fact that the game was playable very early on, allowed us to iterate quickly.

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Gameplay

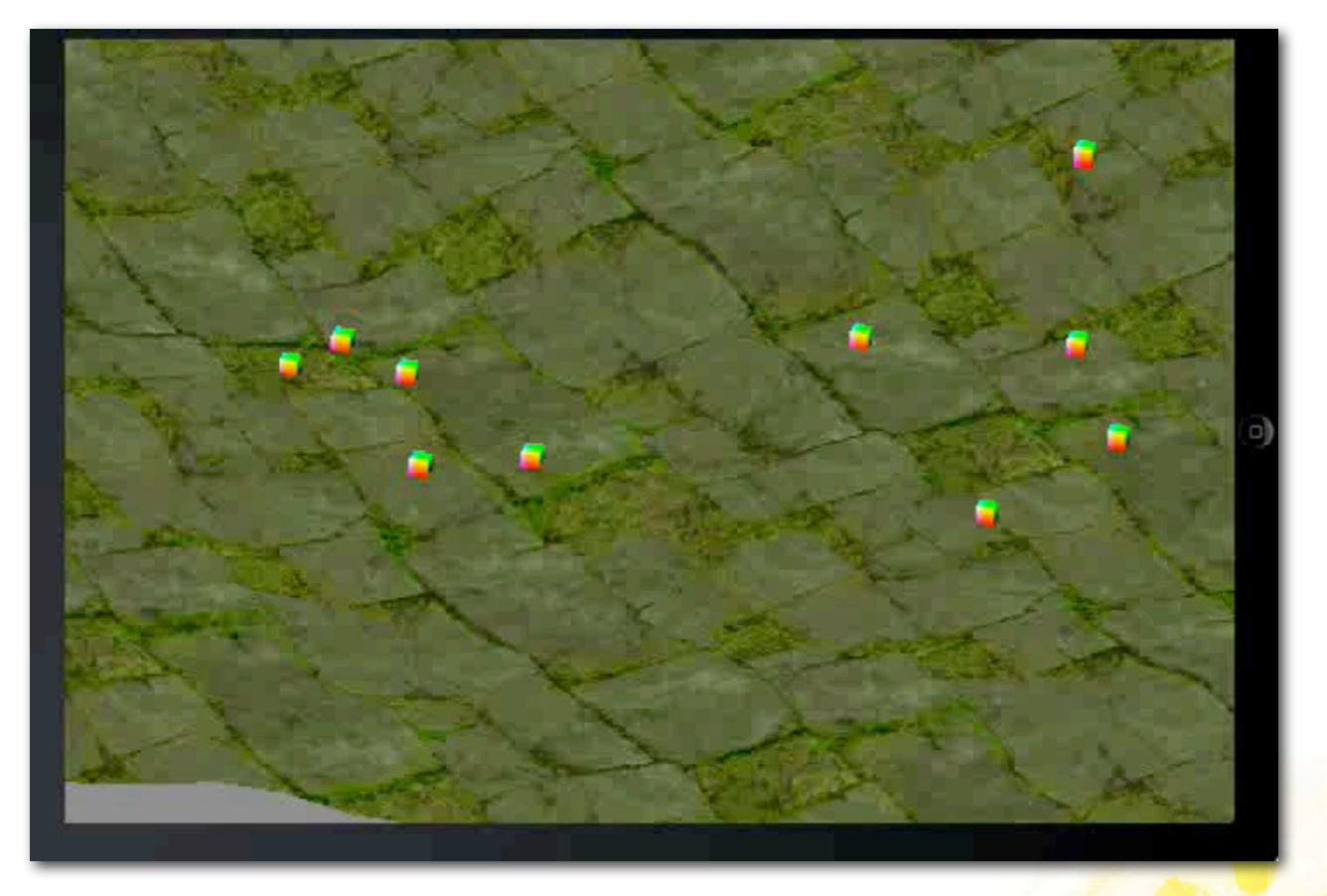








ac130-2 -- initial terrain and zombie boxes





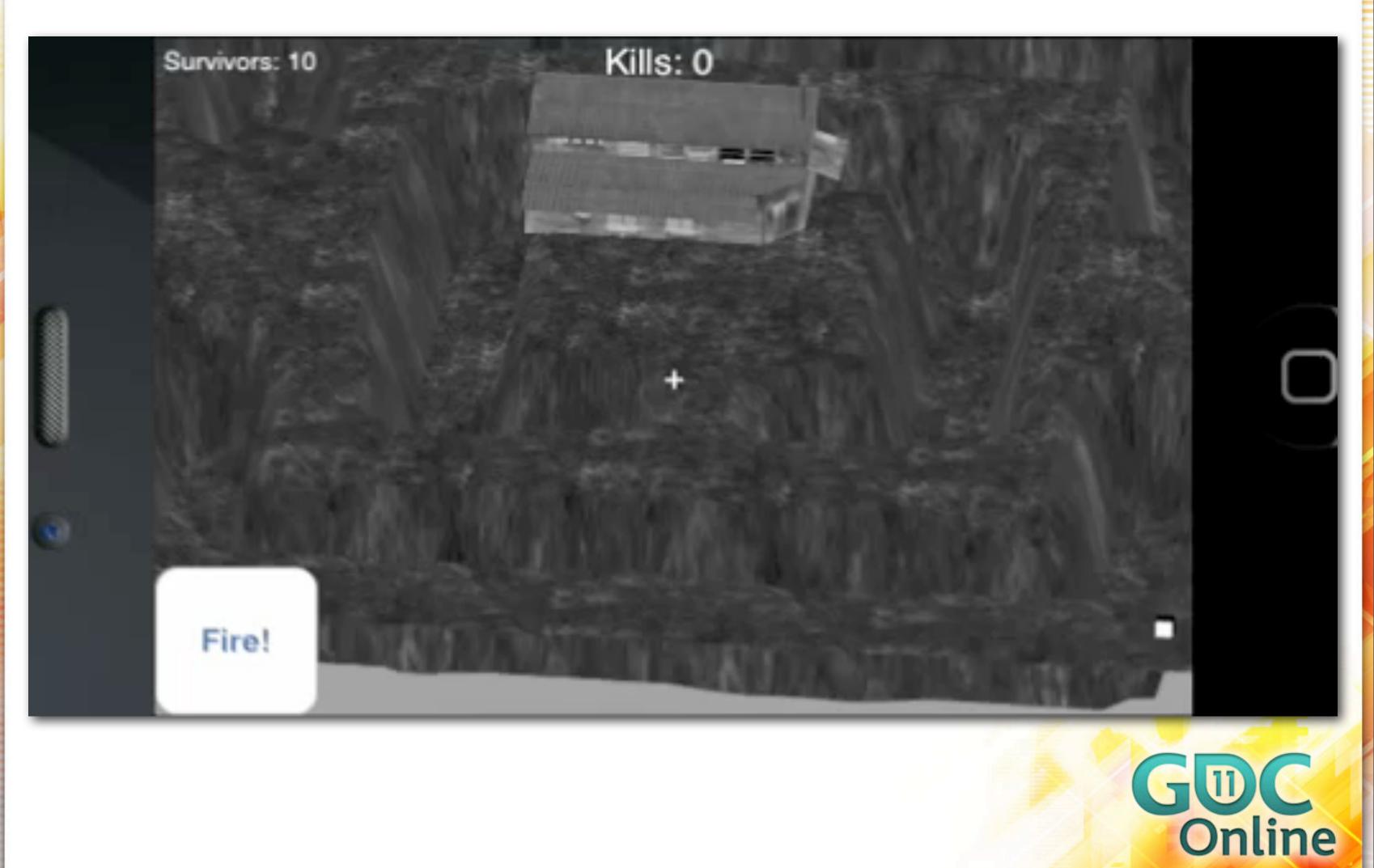
ac130-3 -- exploding zombie boxes





ac130-4 -- boxes walking along paths, shooting

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ac130-6 Initial blur and thermal imaging

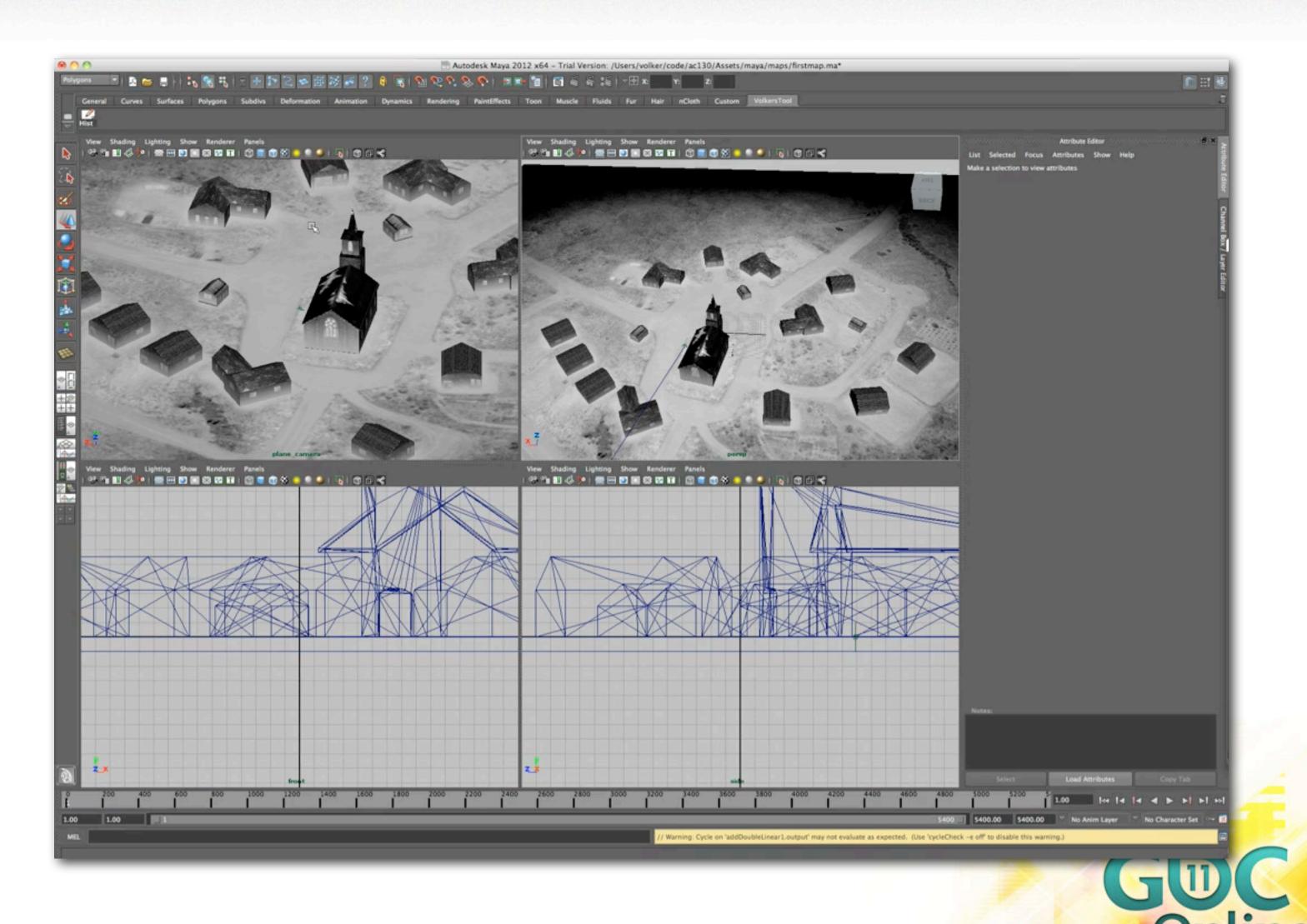






ac130-11 -- full gameplay of church level with noise, blur, exploding boxes - essentially what was shown at GDC 2011

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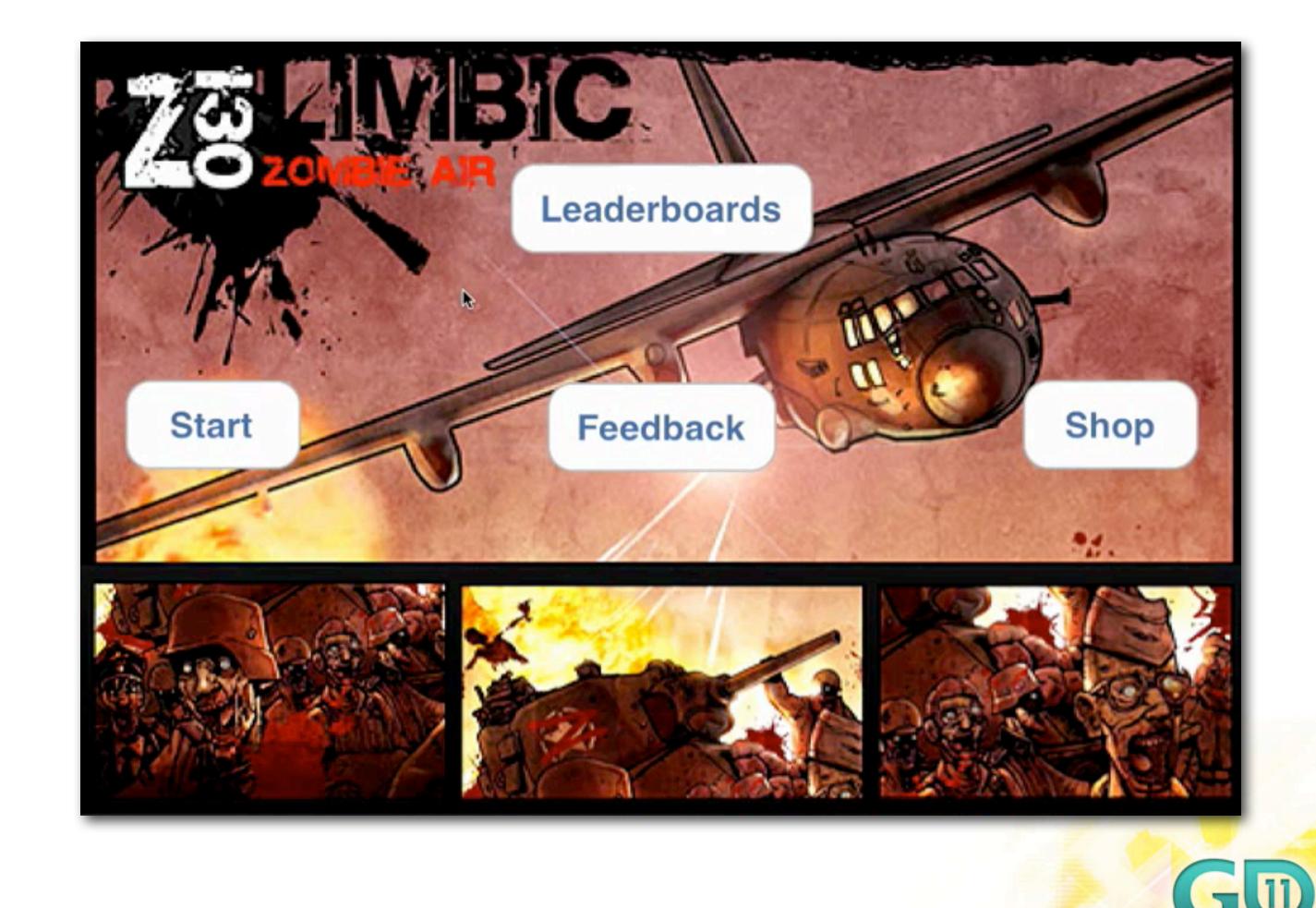
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ac130-12-- Maya level design





ac130-13 -- shooting, exploding doodads





ac130-18 -- 1st bunker playable

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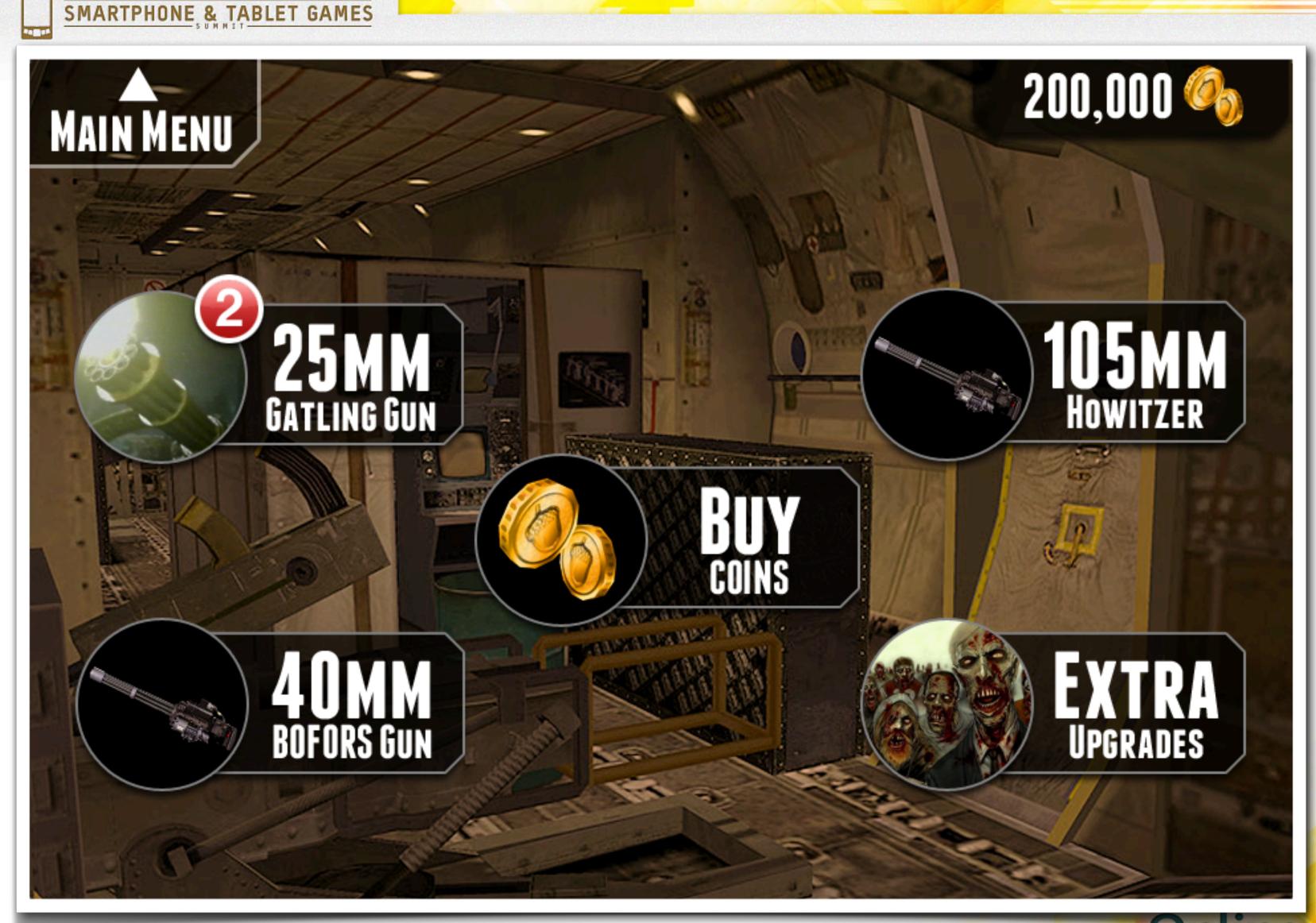
Menu System



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Discussion of the decisions and iterations when making the menu system







- Our "Upgrade" screen



BACK

25MM GATLING

200,000 🦚

UPGRADE

UPGRADE

400

UPGRADE

400

PURCHASE

10 FOR

25000@

400@

FASTER COOLING: 3-FIN HEATSINKS Advances in cooling systems allow for gatling to fire longer and cool down more quickly.



FASTER FIRING: ELECTROMECH LINKAGE Significant gains in firing speed are realized with the use of improved ammunition feed mechanisms.

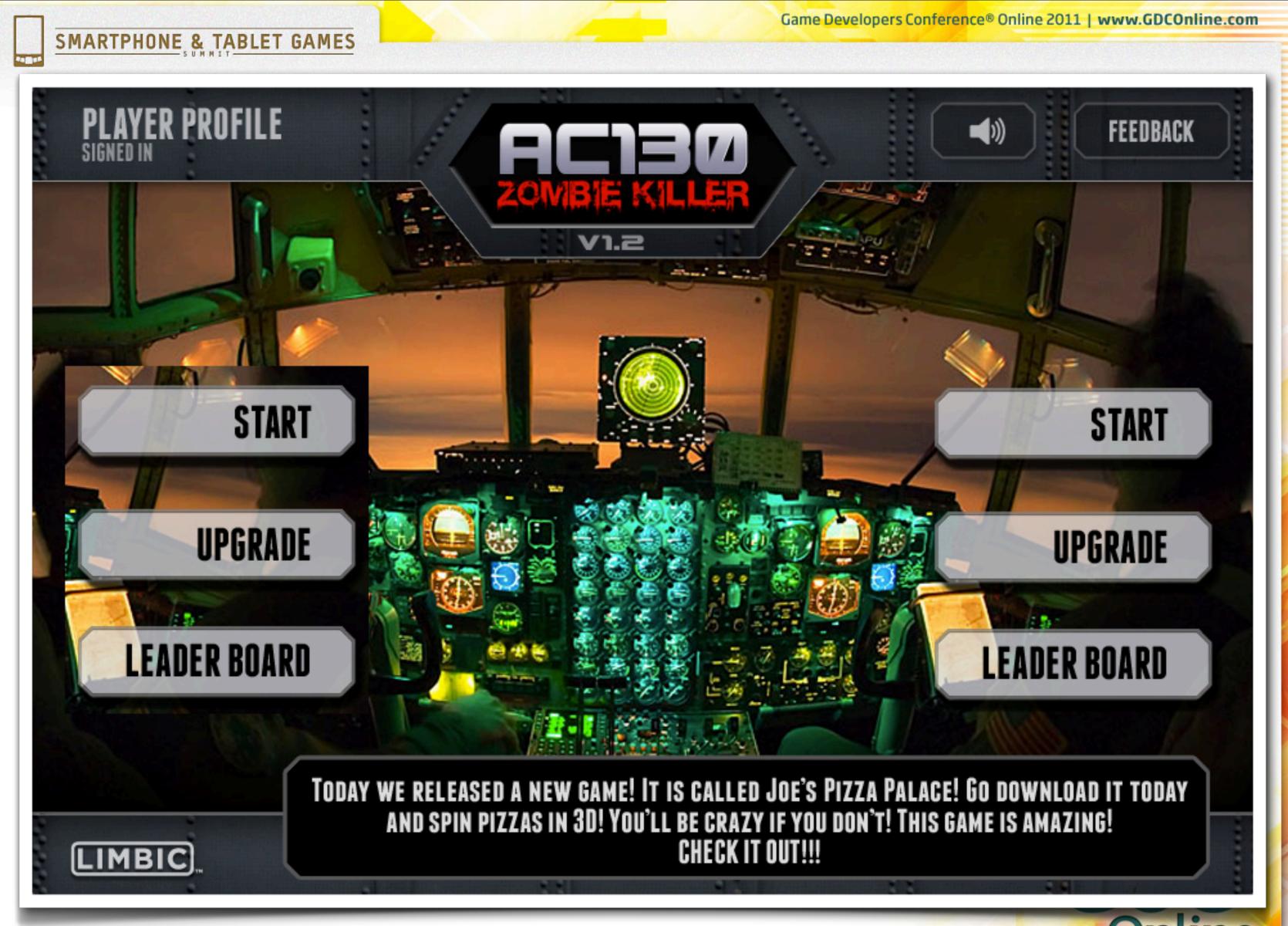


BULLET SPEED: HIGH-POWER ROUNDS High efficiency gunpowder chemistry leads to shorter time-on-target.

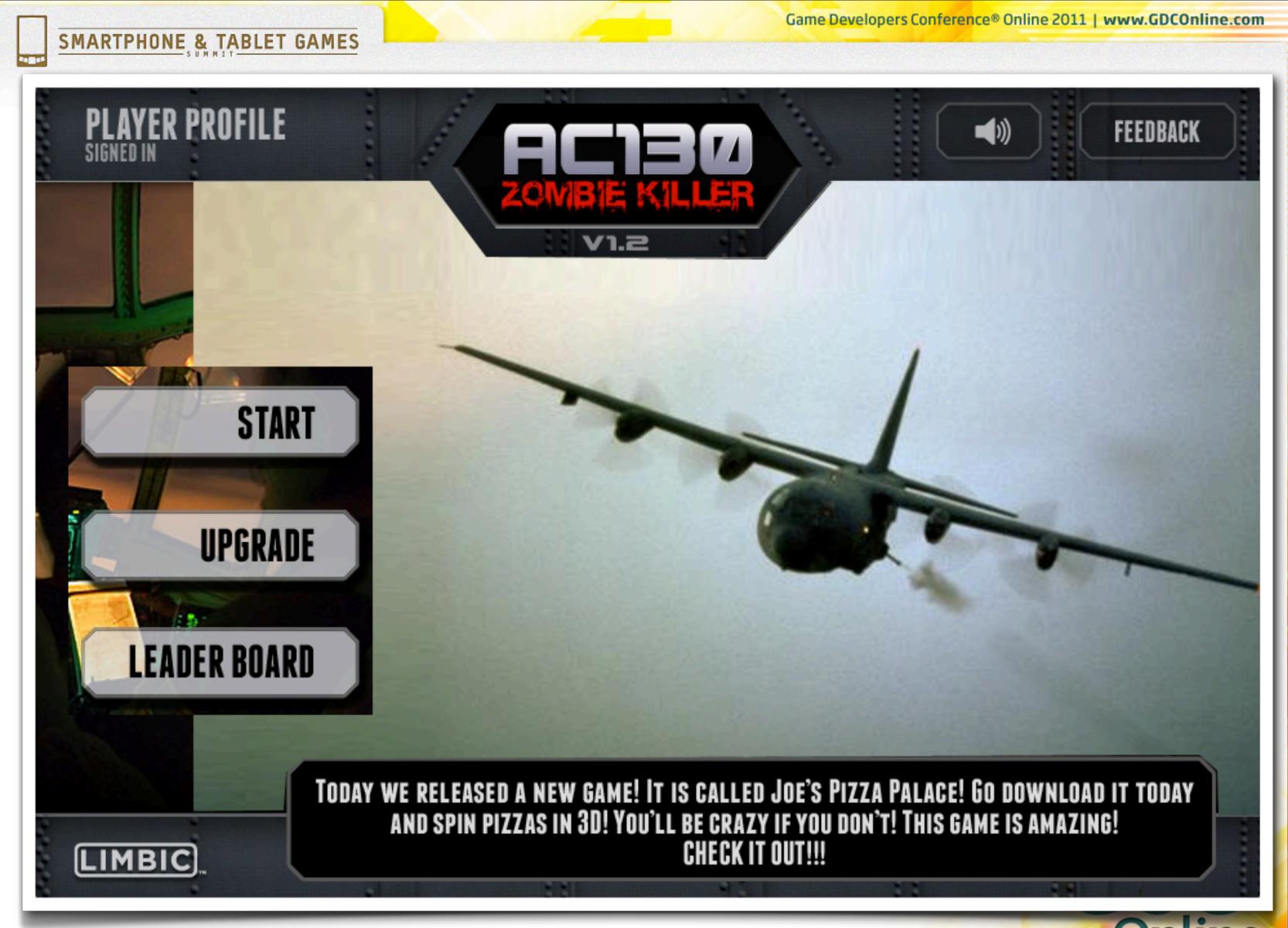
GUARD MINES (YOU HAVE D) Greater area damage is achieved through the use

of larger, deadlier warheads.











LEADER BOARDS

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SamplePlayer

NEWS

))

Today we released a new game! It is called Joe's Pizza Palace! Go download it today and spin pizzas in 3D! You'll be crazy if you don't! This game is amazing!

OKAY! I'll check it out!

v1.2

START

SHOP



FEEDBACK





After much debate, we decided the AC130 itself should still be the main background. Could you paint something like the photo here? The tilt of the plane balances the left-side buttons too.

Make this box a little taller so we can make the text a bit more legible. also We need more distinction between the "CHECK IT OUT" action text and the body text. (It was more of a button in the original concept)



BIGGER, BADDER, BETTER

FEEDBACK

V1.

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BREAKING NEWS

If you like Zombie Gunship you might enjoy some of our other hit games too!

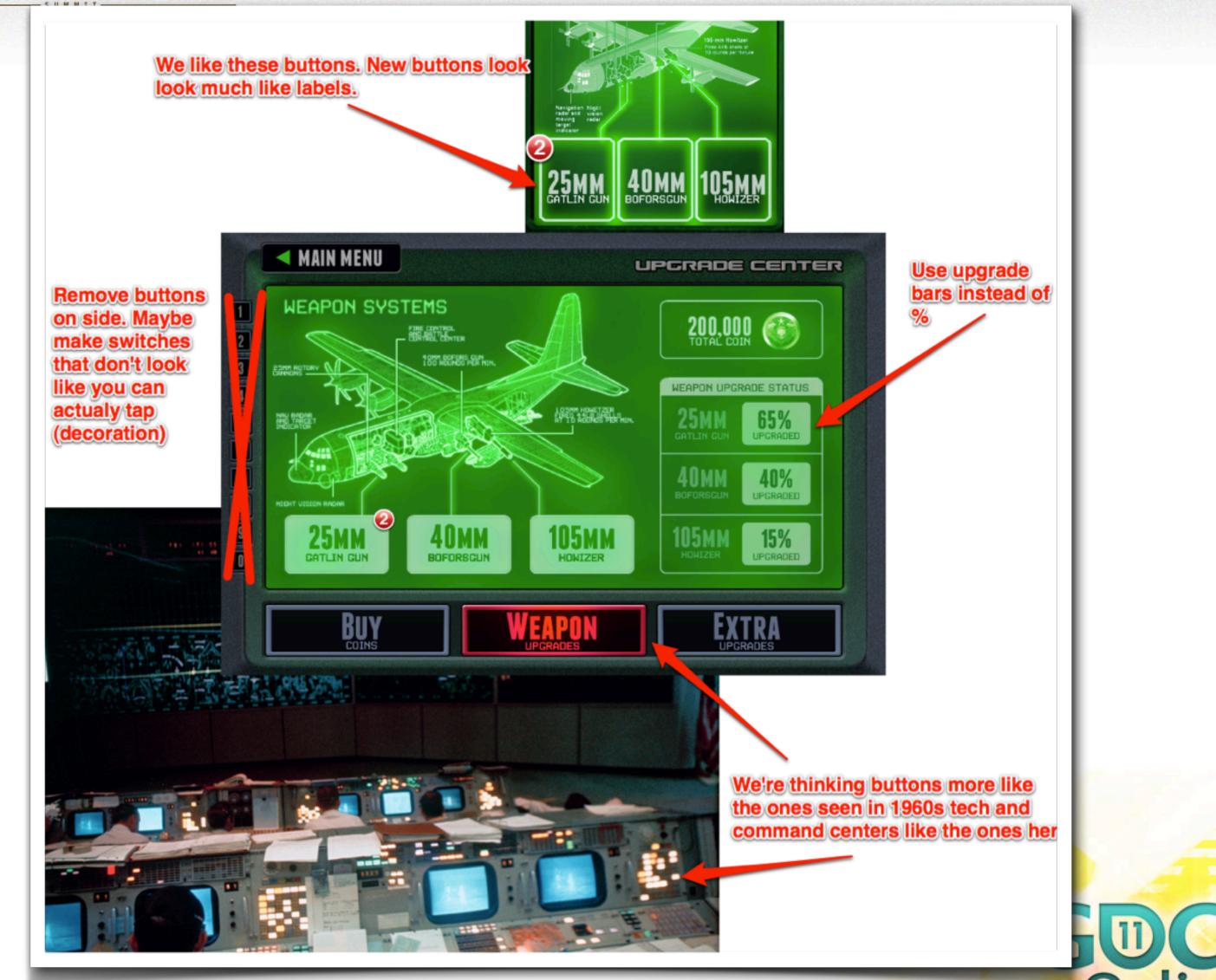
Tap for more info

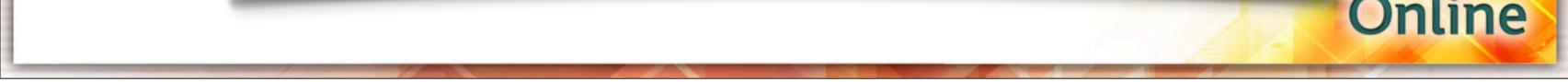
LEADER BOARD



HUNT ZOMBIES NOW

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- Many of these issues arose because we just didn't have enough contact with the artists (SDP, maybe include this slide in the What Went Wrong section)

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BACK UPGRADE CENTER G Q 105MM HOWITZER 159,830 ACTION: VERTICAL SLIDING-WEDGE RECOIL: HYDROPNEUMATIC TOTAL COINS CALIBER: 105MM (4.1 IN) SHELL: 105 372R EFFECTIVE RANGE: 11.5 KM RATE OF FIRE: 3-10 ROUNDS PER MIN 0 **DAMAGE RADIUS** FASTER RELOAD **BULLET SPEED** LARGER SPREAD **3-FIN HEATSINKS** HIGH VELOCITY 5,000 🚳 5,000 🚳 MAX **UPGRADE** UPGRADE 0 EXTRA EAPON UPGRADES COINS UPGRADES



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Online

The Team



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We've seen the game and it's evolution, now let's discuss the team that made the game and how it was structured

Discuss how the team and project was structured:

- 5 engineers
- 2, 3 primary at any one time while others were off working on other things
- 2,3 contract artists -- one primary point of contact

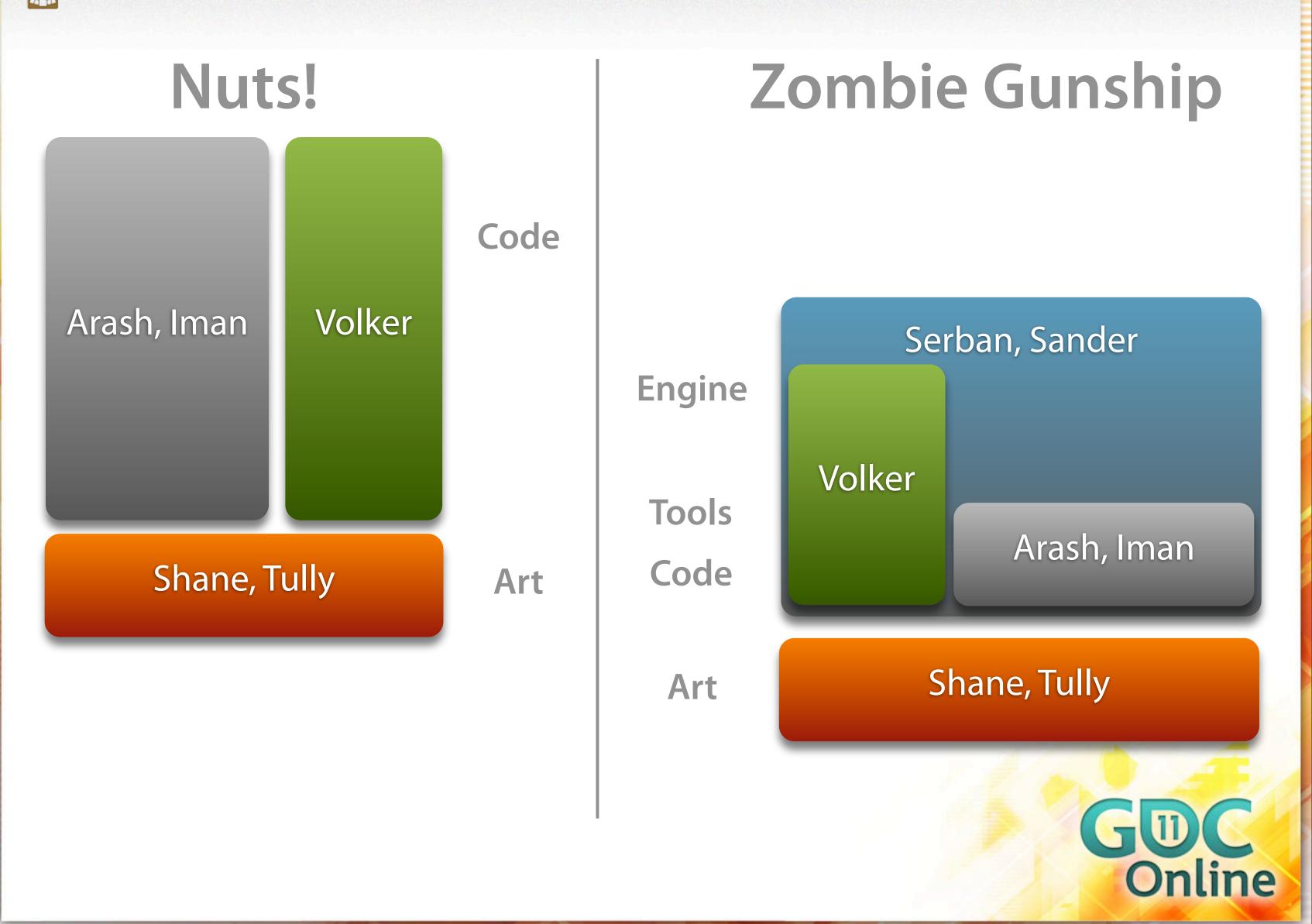
Online

The Team

- Very engineering heavy
- Only 2 3 engineers really full time
- Highly art bound

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- we had 5 engineers
- 2,3 engineers –– others off working on other projects
- we had 2 3 part time, contract artists -- our meetings with the artists were usually at 10PM PST



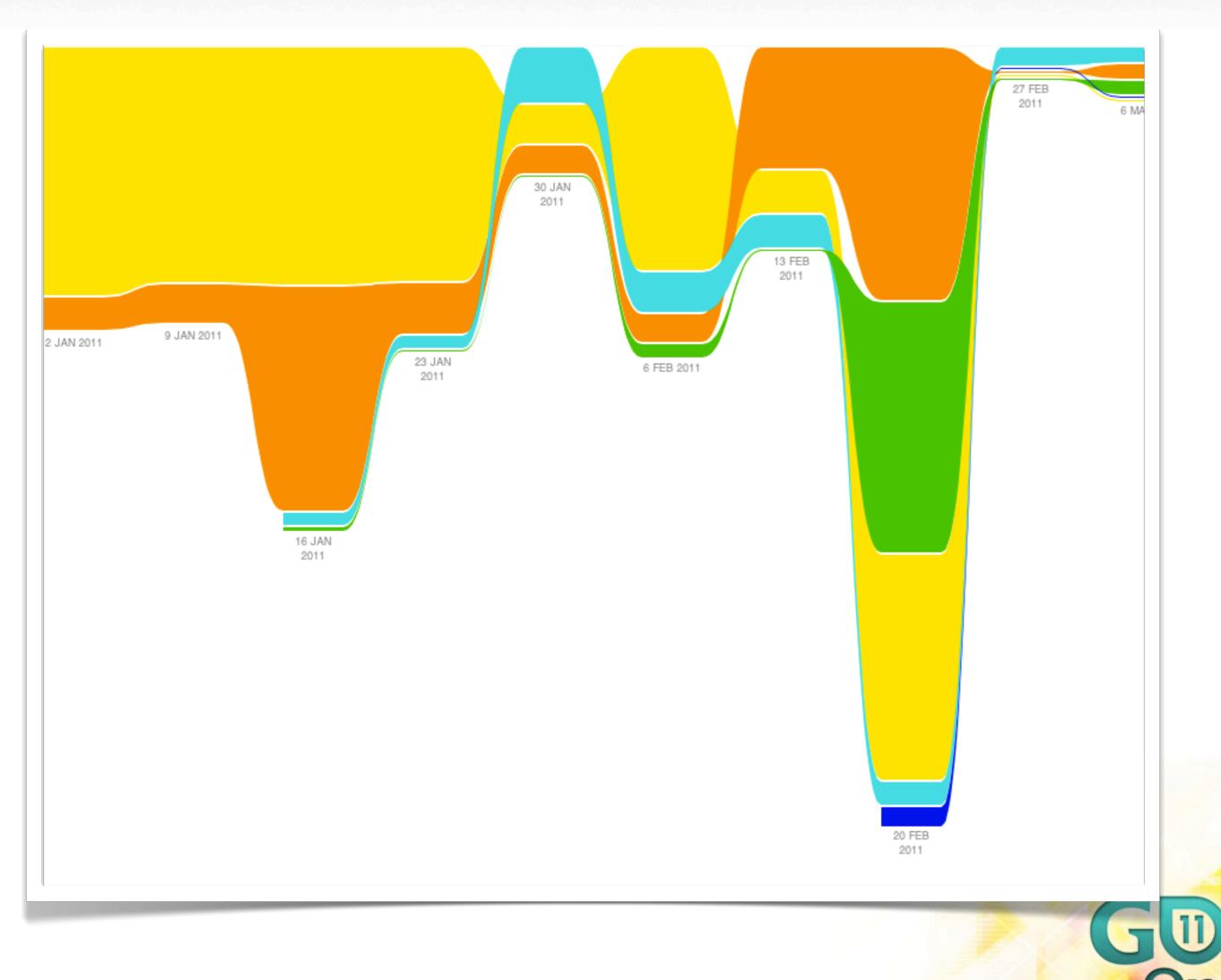


The real question here is how to take multiple people and work on multiple games at the same time Also did TM updates in this time.

- Sander primarily working on the engine

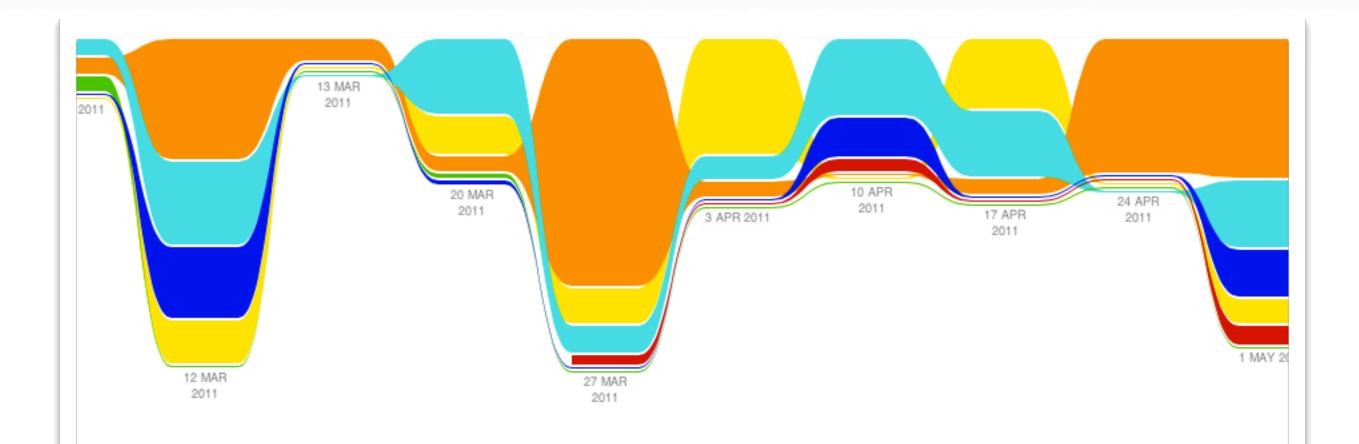
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- Volker providing support for Sander since not an iOS guy, initial gameplay, and tools to export levels from Maya
- I was assisting with random engine bits, initial effects/particles
- 4/5 engineers were around to discuss gameplay and game design issues / game direction

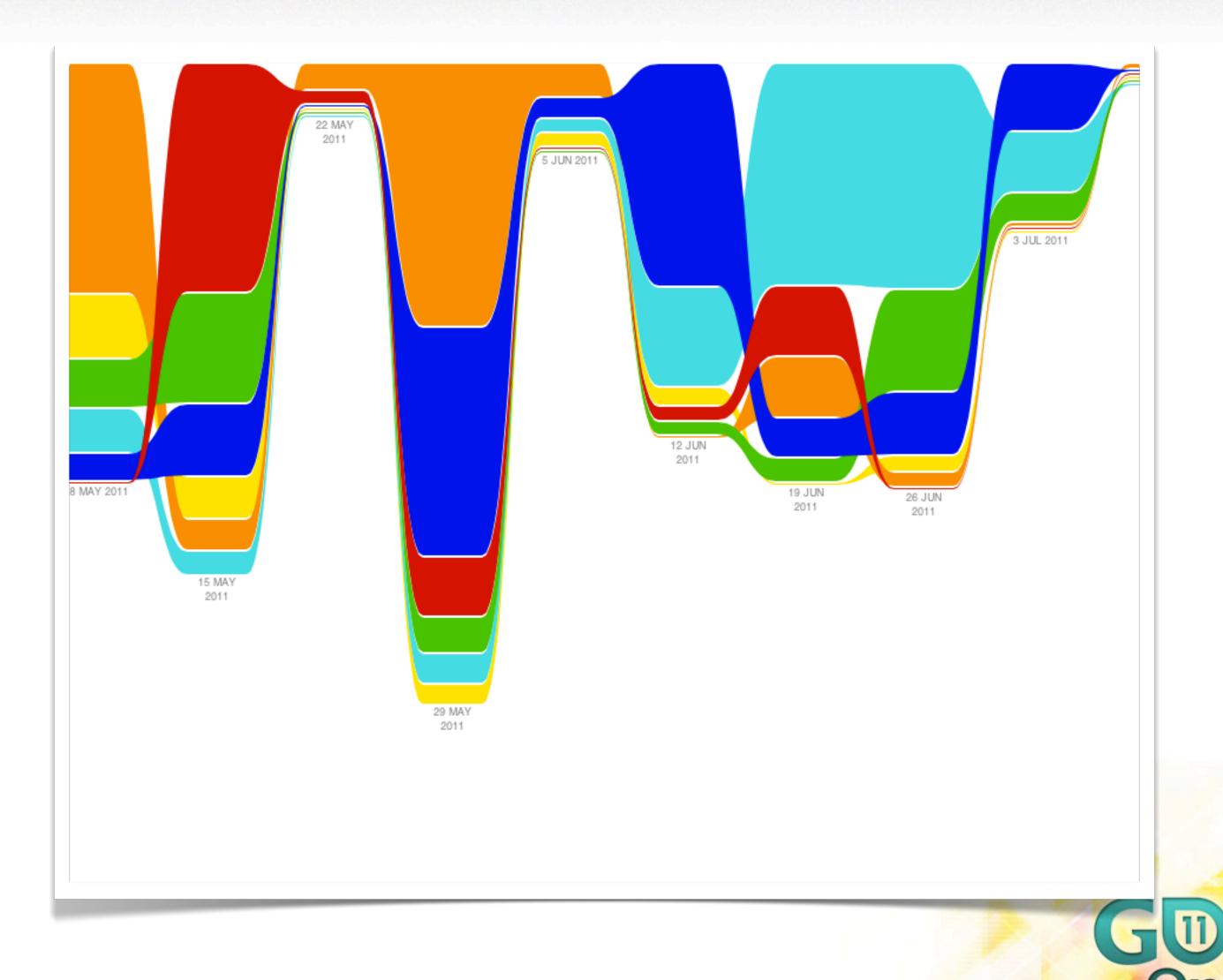




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Decision to Make Zombie Gunship



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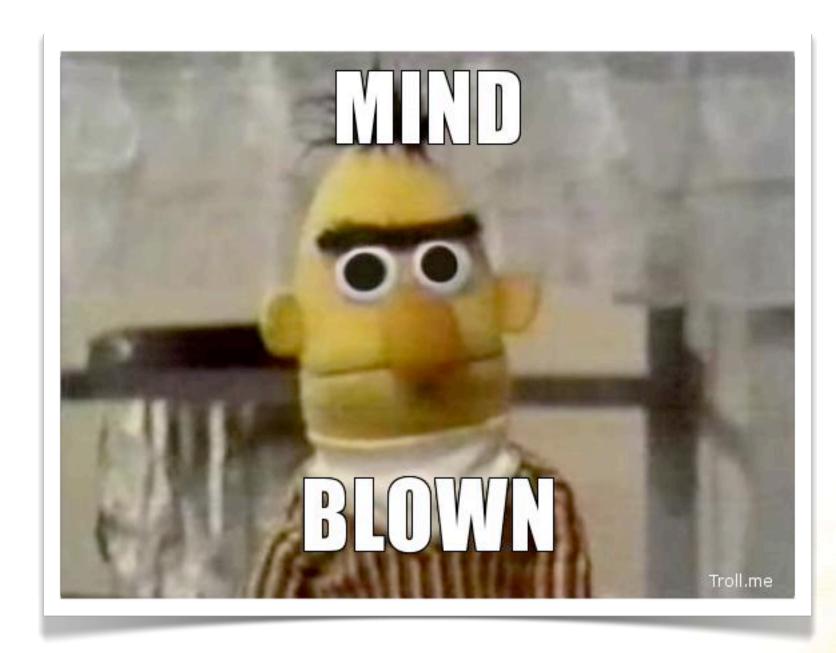
Why and how did this team decide to make ZG?

Decision to Make Zombie Gunship

• Why this particular game?

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It's a wee bit more involved







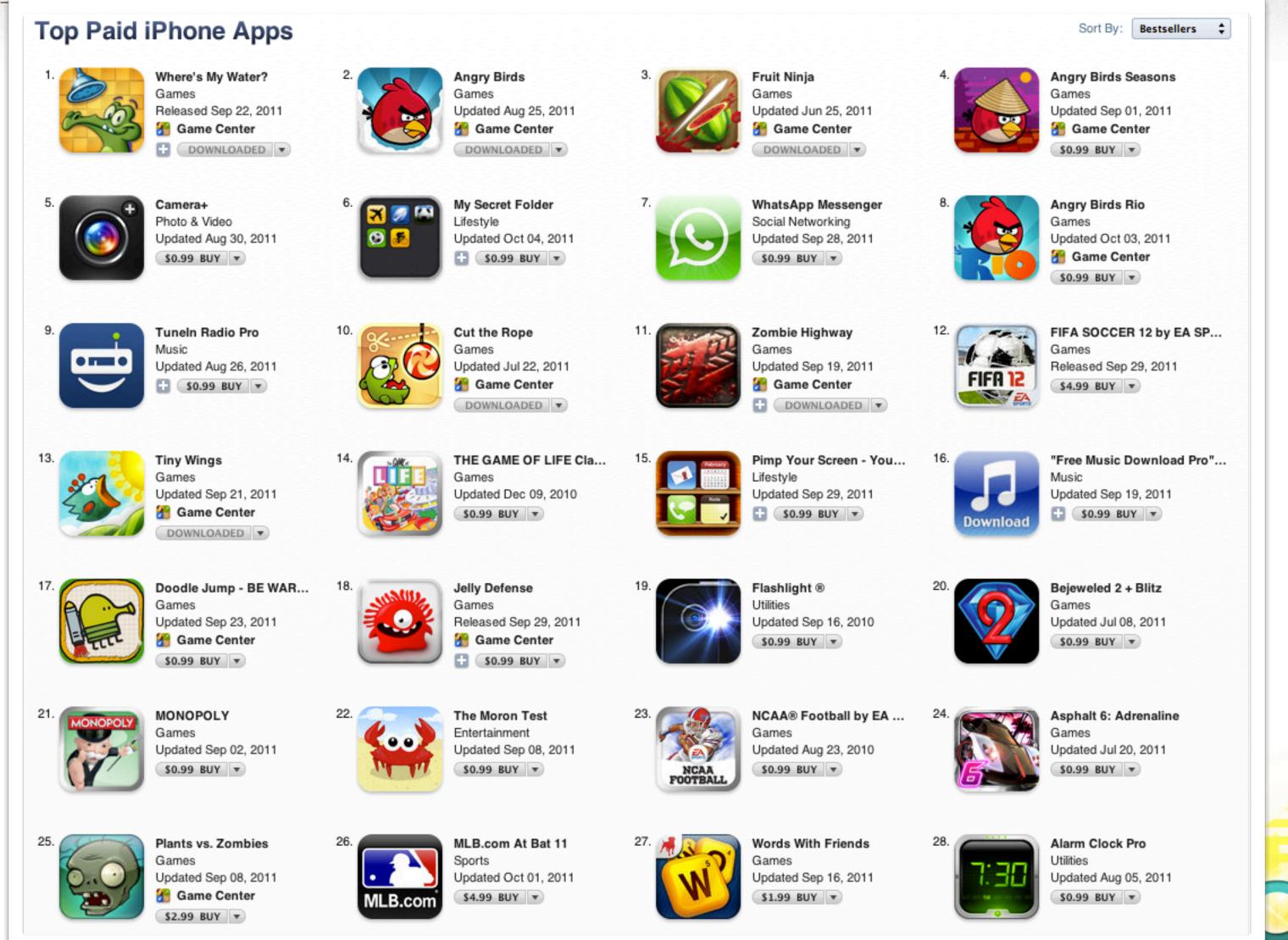
- Mention somewhat recent meeting with Large Mega Corp: "what's your process, how do you choose your demographic?" (synergize your paradigms to maximize your ARPU)
 US: there is no process, we just make games we want to play
- Why any game really? we just make games we want to play

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1.

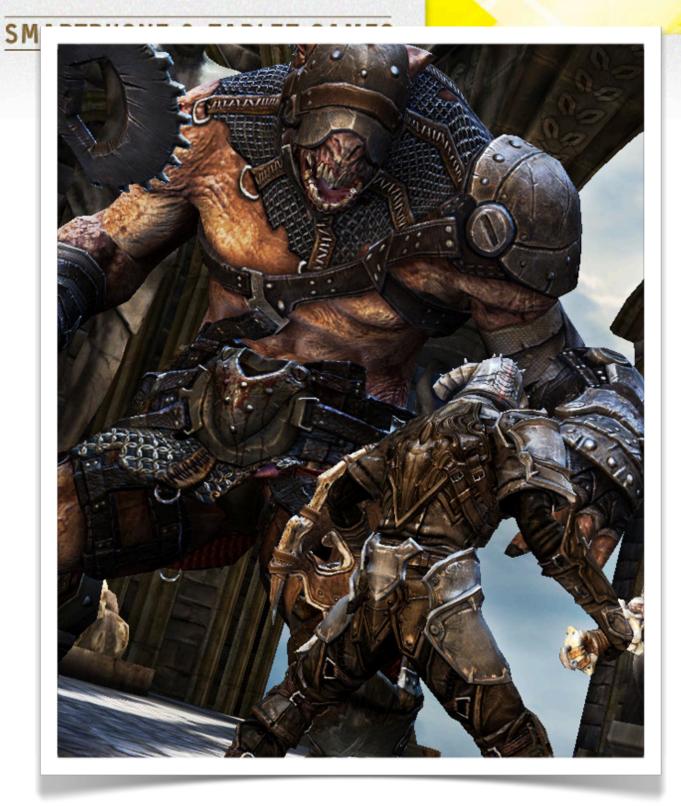
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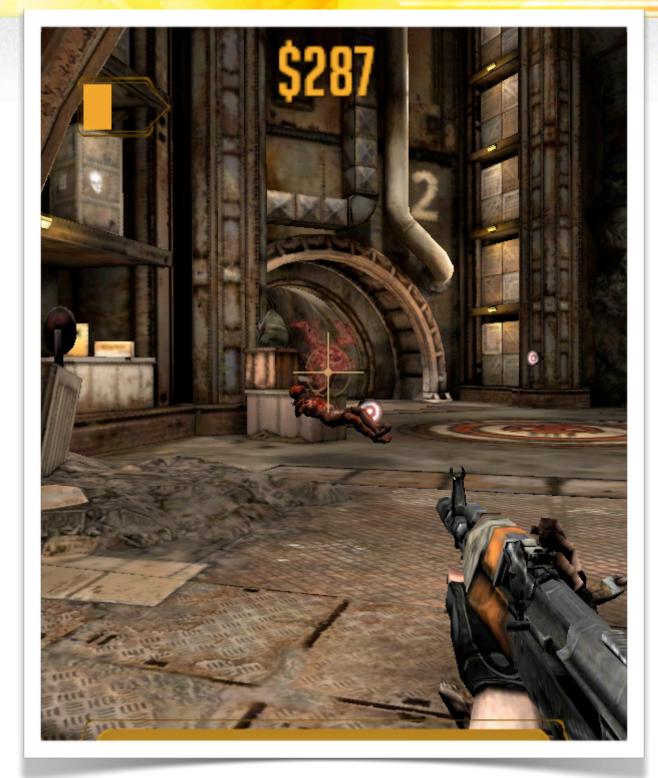




- noticed that a majority of the games sitting in the top 25 50 are cute
- felt that a more hardcore crowd was being under represented





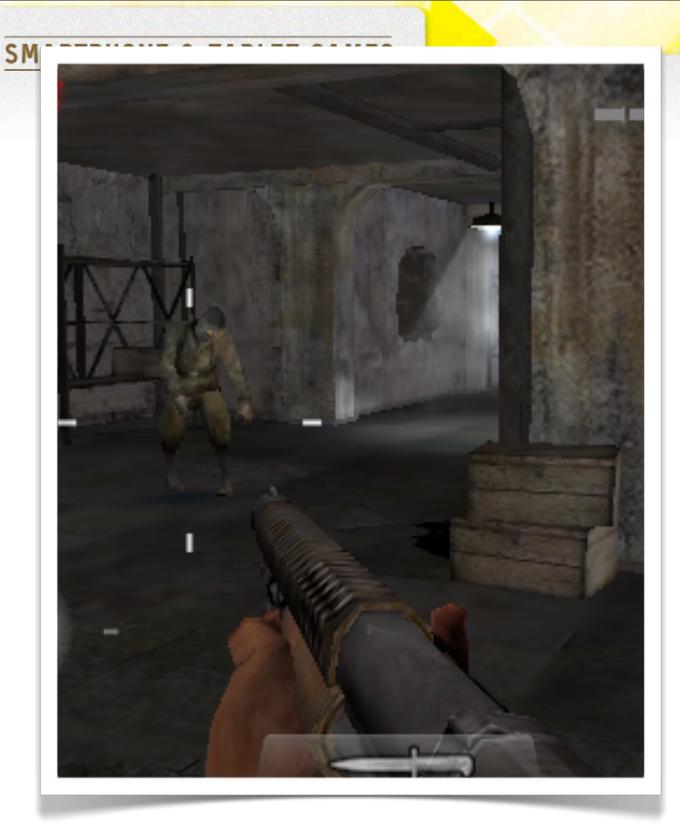




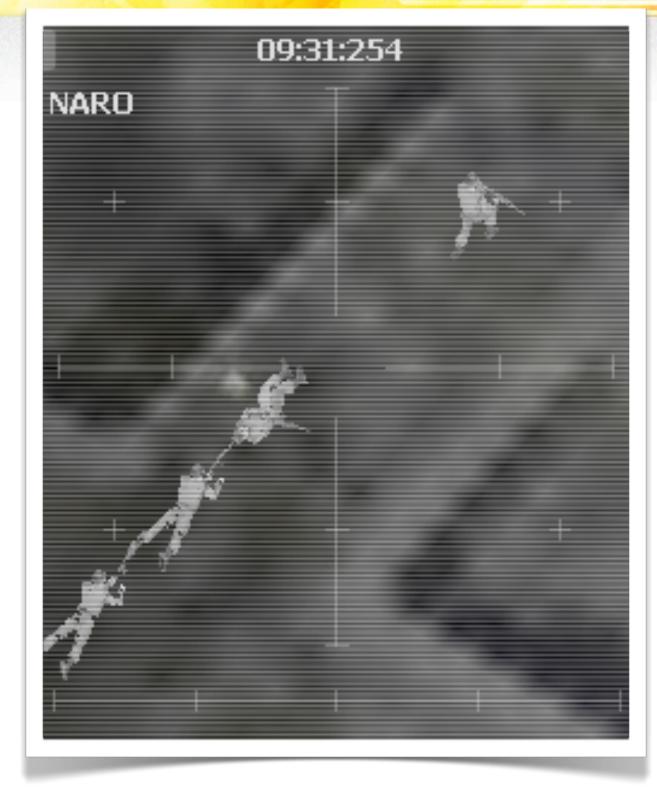


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- we saw other similar games that had a moderate to great amount of success











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-- we tried to lock down the intended audience, we want to make something great for the people that play these games.





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What Went Right

Kept the game simple

Took advantage of device capabilities

Targeted for mobile play, not console

Revenue Sharing

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it was hard for a new feature / complexity to be added
 on occasion we found ourselves in long discussions about very specific features
 we would inevitably ask ourselves "Does this actually make the game more fun?" (e.g., does having 10 levels make the game more fun?

2. took advantage of device capabilities (took a note from Nintendo here -- they're generally great at making games that fit the device) in conjunction with the resources available to us

3. this is HUGE!

4. - Revenue sharing -- interest aligned -- make a great game, continue to support it (if game not successful, doesn't matter)

nline

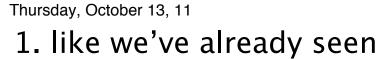


Many Iterations

Contracts

Limited Scope

Made the game universal



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2. Made sure the most important legal bits were addressed before shipping

3. Gave ourselves 3 – 6 months (code reuse from Nuts and TM helped)

4. went universal in less than a week, in store two weeks after initial launch



What Went Wrong



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Too focused on tech

Not enough artist involvement

Working with people that have jobs



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1. Focused too much on tech early on and not enough on gameplay and design -- at the two month mark when we did our GDC demo, we still hadn't locked gameplay down

2. Artists were not involved in our daily scrum meetings and many of the critical design meetings -- led to quite a bit of confusion, having to repeat things previously discussed

3. Working with people that have real day jobs --> potential legal issues as their employer tries to come after YOUR product



Revenue Sharing

Image Rights

Contracts



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4. Revenue Sharing -- (thought this was a good thing?) - not so good for the people that got paid on contract. Lead to a desire to renegotiate once they saw the game was successful. Long story short, we don't work together anymore.

5. Make sure you have rights to images -- had to change something really great to something so, so last minute

6. Some aspects of the contracts were not addressed

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Conclusions

Game design driven by tech

Know your users

Focus on the mobile experience

Online

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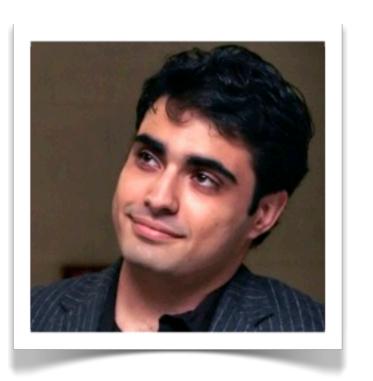
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1. This was the case for both Nuts and ZG. Can be good or bad depending on how you look at it. We'd like to think it's good because we can explore the "space" of the game more easily

2. We were surprised by TM players reaction to Nuts. Could be that first followup game was so different. Maybe another cute game wouldn't be as much of a shock the second time around?

3. We almost fell into the trap of a "many missions" console style game experience. One of the primary reasons ZG has been so successful is that you can play it tiny bite size sessions

Thank You!



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