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# GDC 2015: Analytics 201

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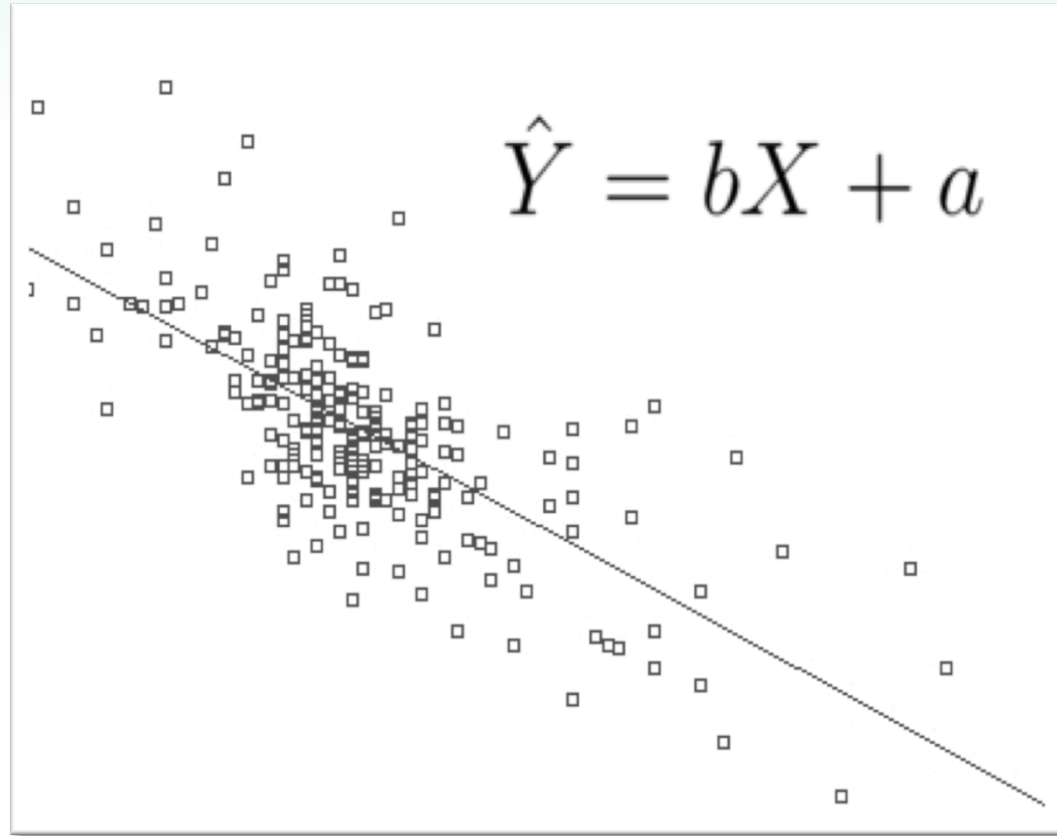


# Talk Overview

- Basics of machine learning vs. regression, interpreting MLMs
- LTV and churn modeling
- LTV vs. CaC
- Network models and adjusting/accounting for social
- Attribution & approaches, empirical benchmarks



# Regression



# Machine learning and predictive models: power vs. understandability

- $A \rightarrow B \rightarrow C \rightarrow D$  45/50 times. Now  $A \rightarrow B \rightarrow C \rightarrow ?$
- Now you have 90% probability. Awesome. But . . .
- So, *do* you need to understand “Why?”





# Machine learning models

- Tools: WEKA, SAS, SPSS; Spark MLlib, R
- Varying levels of black boxyness
- Rule-set (Jrip example)
- Decision-tree
- Support Vector Machines



# Choosing the feature space

- Huh?
- Hello, “domain expert”
- Feature selection
- Why bother with the domain experts?

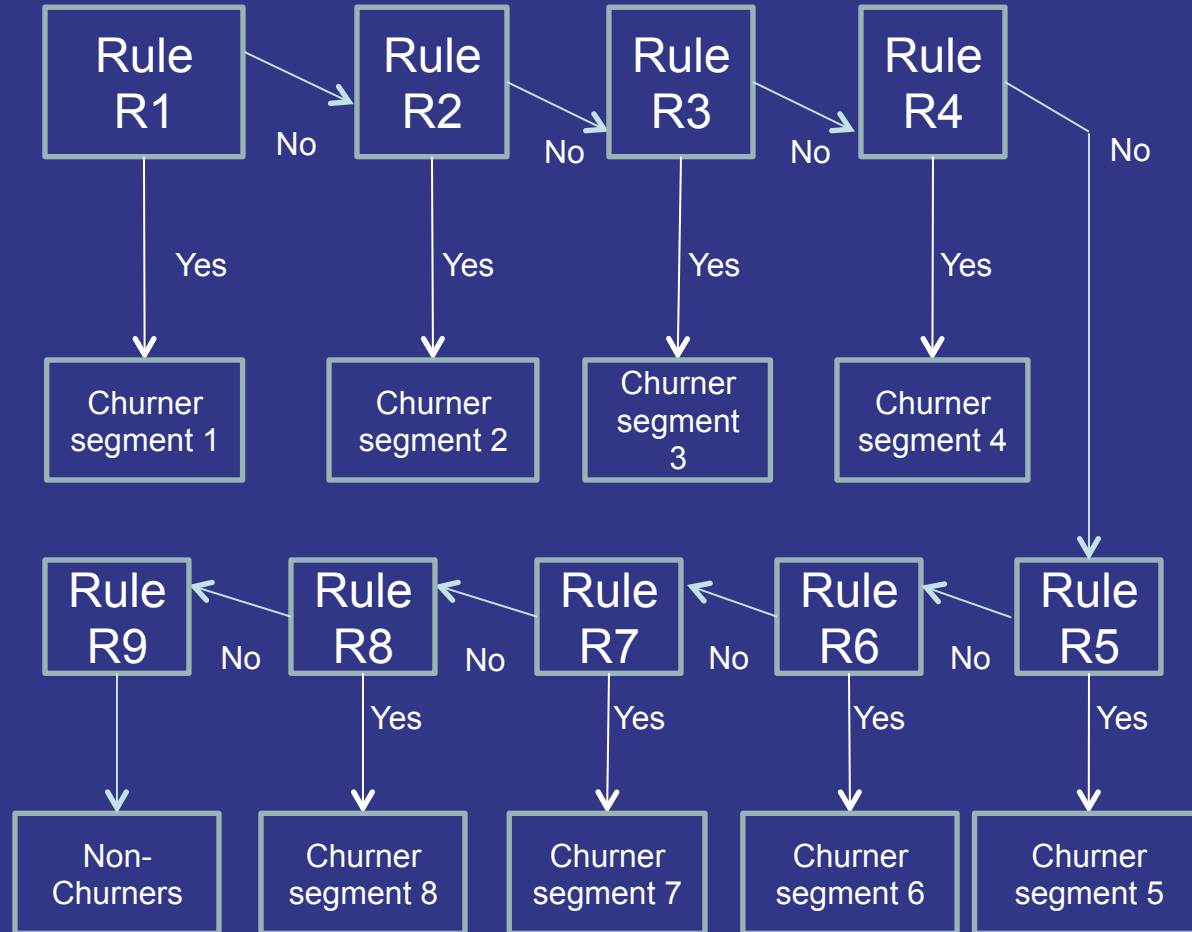


# Rule set (JRIP, FOIL, others)

- How do you read these?
- Mutually exclusive rules
- Coverage numbers: how many cases does it apply to? How many cases does it get right? (XX/XX)
- Interpretation of the meaning, somewhat like regression in that you look at coefficients, but mostly like interaction effects rather than betas.
- Then, sometimes, actionability: requires a medium to high level of abstraction so they can be interpreted and acted upon. You need a person who gets the math *and* the context.
- Rule examples from a rejected JRIP model that was only about 67% accuracy:
  - (account\_age <= 21) => ischurner=1 (23.16% / 70.63%)
  - (SOCIAL\_VALUE <= 0) and (account\_age >= 28) and (account\_age <= 31) => ischurner=1 (0.86% / 64.84%)
  - (account\_age <= 123) and (SOCIAL\_VALUE <= 0.000653) and (account\_age <= 93) and (account\_age >= 68) and (NUM\_XXX <= 0) => ischurner=1 (4.64% / 51.83%)



# Rule-based logic



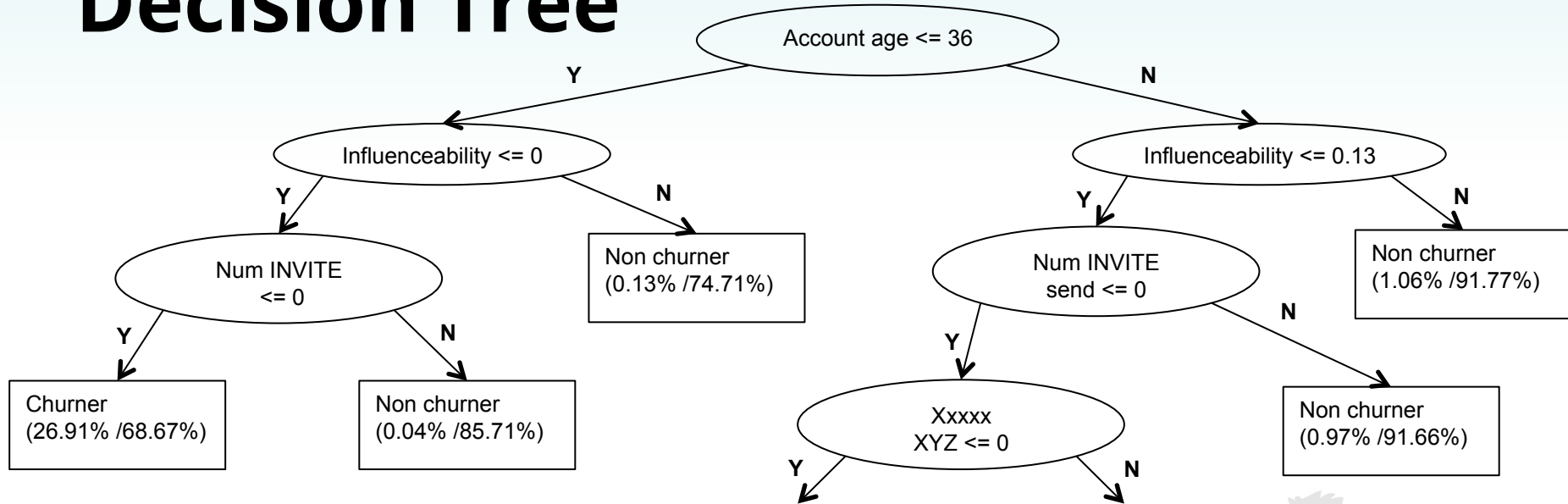
# Decision Trees

```
account_age <= 36
| INFLUENCEABILITY <= 0
| | NUM_INVITE <= 0: 1 (34763.0/10892.0)
| | NUM_INVITE > 0: 0 (56.0/8.0)
| INFLUENCEABILITY > 0: 0 (170.0/43.0)
account_age > 36
| INFLUENCEABILITY <= 0.13
| | NUM_INVITE <= 0
| | | NUM_xxxxx <= 0
| | | | account_age <= 94
| | | | | NUM_GIVE_CURRENCY <= 0
| | | | | | account_age <= 88: 0 (10511.0/4826.0)
| | | | | | account_age > 88: 1 (2584.0/1222.0)
| | | | | NUM_GIVE_CURRENCY > 0: 0 (112.0/26.0)
| | | | | | account_age > 94: 0 (78164.0/25158.0)
| | | | NUM_xxxxx > 0: 1 (38.0/8.0)
| | | NUM_INVITE > 0: 0 (1259.0/105.0)
| | INFLUENCEABILITY > 0.13: 0 (1373.0/113.0)
```

- Churn prediction using decision trees
- Follow from root node all the way to a leaf for a corresponding rule



# Decision Tree



- Churn prediction using decision trees
- Follow from root node all the way to a leaf for a corresponding rule

# Support Vector Machines

```
+ -2.1931 * (normalized) account_age
+ -3.7646 * (normalized) number_transactions
+ -0.1759 * (normalized) days_inactive_spending
+ -2.0108 * (normalized) different_transactions
+ -1.234 * (normalized) NUM_give_currency
+ -1.909 * (normalized) NUM_Recruited
+ -1.909 * (normalized) NUM_invite_to_play
+ -5.2997 * (normalized) NUM_joint_viewing
+ -6.0633 * (normalized) NUM_played_with
+ 1.6118 * (normalized) NUM_XXXXXX
+ 1.0722 * (normalized) ASOCIAL_VALUE
+ -1.8388 * (normalized) SOCIAL_VALUE
+ -2.5029 * (normalized) INFLUENCEABILITY
+ 2.5578
```

- Attribute weights from a support vector machine model



# Looking for patterns

- Are you trying to simply get the best model?
- Are you trying to answer “why?”
- These were three models of the same population. What were the patterns?





# Conclusion: people are compelling



**Conclusion: people are compelling**



# The black box factor



# The black box factor

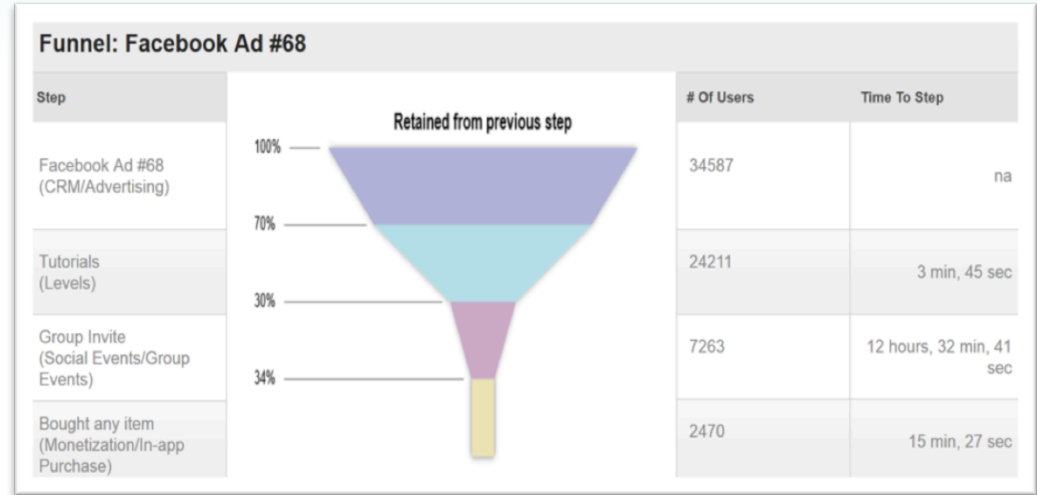
- “Deep learning” neural networks
- Used heavily by FB and Google, e.g. voice recognition and image understanding (self-driving cars recognizing the environment)
- Zero actionability possible, but most accurate by far
- There is no output, no model—just a bunch of relationships like the brain’s neuron pathways



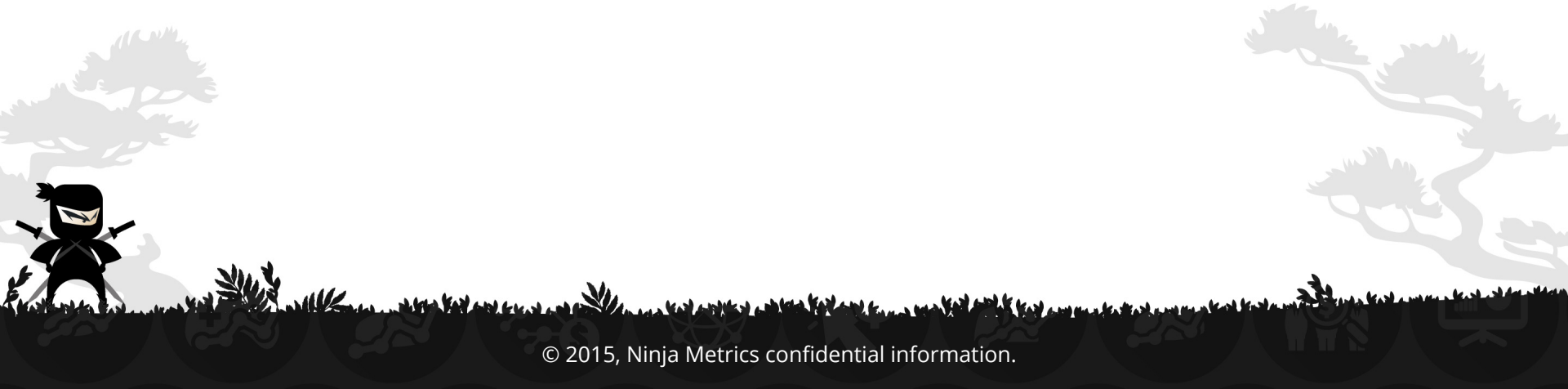


# LTV modeling

- Two components: LT and V
- LT models: TTL/Churn.
- Cox/Hazard model
- Note the inverse nature of retention and churn approaches



- Value models
- Social interactions impacting models
- Historical or predictive use by your team?



# LTV vs. CaC

- What do these acronyms mean, and why is this the most important equation in gaming?
- Cost of Customer Acquisition. Also CPI cost per install.
- How do you measure return on investment (ROI)?
- Revenue/ARPU/ARPPU must be tied back to acquisition source—reinforcing importance of good attribution data. Use of revenue to set RTB pricing
- Complication from the CFO in currency-based games: Revenue recognized at purchase or exercise?
- Can you trust the numbers? Not exactly, no.



# Attribution: Early days

- Overview: Programmatic vs. brand sourcing, RTB systems, ad sources and publishers, examples
- What is attribution? Big picture, big deal, it's fixing advertising.
- Tracking sources. Appsflyer, AdX (going away), Adjust, Kochava, TUNE (Formerly HasOffers). Example:

```
{"timestamp":"2015-02-17T23:59:59.000Z","data":
```

```
{"account_id":"38897195XXX","traffic_source_type":"Blind Ferret
```

```
Media","type":"59","traffic_source":"PC_1_1_blif_250_ios_both_CPI_worldwide"}}}
```

- By 2017: Advertisers will spend \$174bn online, despite imperfect practices (Magna Global)
- 54% of businesses use some form of attribution, yet 58% think perfect attribution is impossible (Adobe)
- 38% of those who use it, do so manually (ouch)

Multi-touch data: not on everyone's radar, but should be





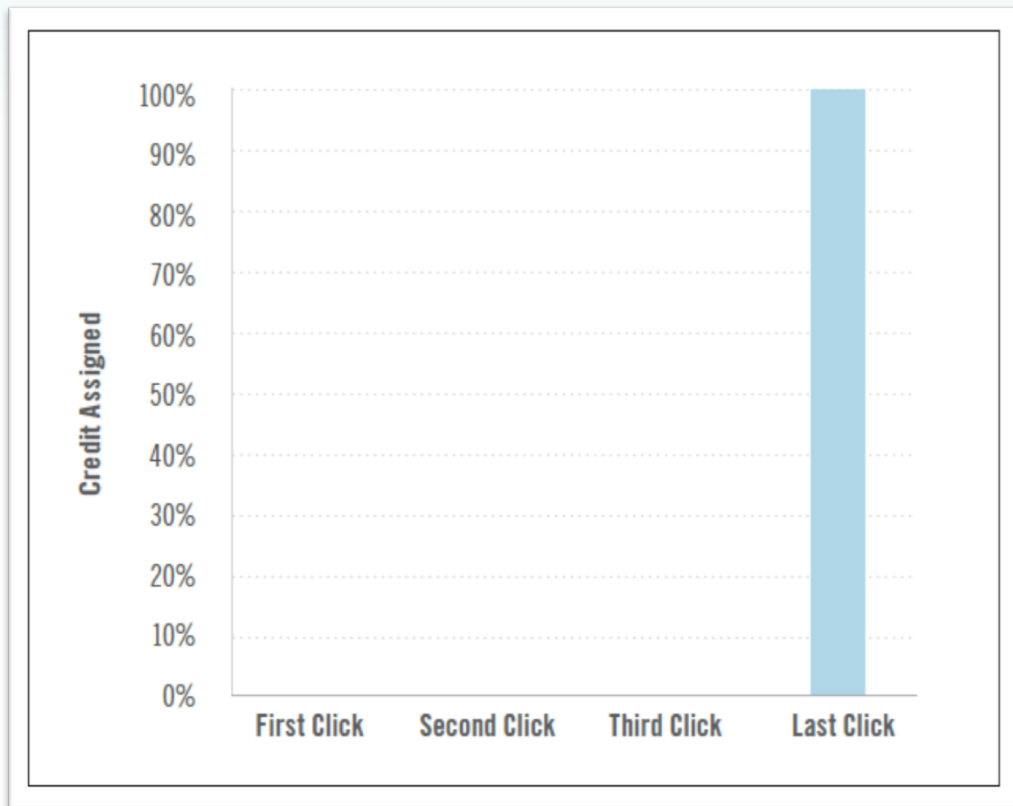
# Attribution: Early days

<div><div>analytics engine</div><div>Katana™</div></div> <div><input checked="" type="checkbox"/> Toggle ToolTips</div> <div>Segmentation and AB testing</div> <div>Account &amp; Support</div> <div> Logo</div>											
<div><div>Traffic</div><div>CHOOSE APPLICATION/GAME</div><div>Time</div><div>LAST 3 MONTHS</div><div>Find Item...</div></div>											
<div><div>Traffic Sources</div><div>SELECT COLUMNS TO SHOW</div><div>EXPORT</div></div>											
Site/Creative	Publisher	Users	Population	Conversion	Revenue	ARPU	ARPPU	True Value Adj.	Adj. Revenue	Adj. ARPU	Adj. ARPPU
Average		27191.14	7.14%	5.36%	\$225,084.06	\$7.99	\$14.23				
Totals		380676	100.00%	--	\$3,151,176.81	--	--				
Spring blitz A	Direct Marketing	4518	1.19%	0.05%	\$47,367.62	\$5.89	\$10.48	102% ▲	\$48,314.97	\$6.01	\$10.69
Spring blitz B	Direct Marketing	25167	6.61%	1.56%	\$303,725.42	\$6.78	\$12.07	78% ▼	\$236,905.83	\$5.29	\$9.41
March 1 Flowers	Email campaign	2371	0.62%	2.56%	\$23,929.55	\$5.67	\$10.09	118% ▲	\$28,236.87	\$6.69	\$11.91
March 12 Tanks	Email campaign	9853	2.59%	3.45%	\$143,989.77	\$8.21	\$14.61	134% ▲	\$192,946.29	\$11.00	\$19.58
March 17 Chaos	Email campaign	43167	11.34%	1.30%	\$350,377.91	\$4.56	\$8.12	50% ▼	\$175,188.96	\$2.28	\$4.06
FB AD with child #1	Facebook Ads	12897	3.39%	1.25%	\$89,503.92	\$1.45	\$2.58	60% ▼	\$53,702.35	\$0.87	\$1.55
FB_Ad #1	Facebook Ads	12897	3.39%	6.12%	\$58,769.05	\$2.56	\$4.56	176% ▲	\$103,433.53	\$4.51	\$8.03
FB_Ad #2	Facebook Ads	11567	3.04%	3.24%	\$521,731.85	\$25.34	\$45.11	76% ▼	\$396,516.21	\$19.26	\$34.28
FB_Ad #3	Facebook Ads	99876	26.24%	1.25%	\$632,894.24	\$3.56	\$6.34	156% ▲	\$987,315.01	\$5.55	\$9.89
FB_Ad #4	Facebook Ads	23481	6.17%	1.02%	\$62,694.27	\$1.50	\$2.67	134% ▲	\$84,010.32	\$2.01	\$3.58

# Decent: Last click

20% of advertisers  
rely on this (TagMan).  
Why? Simplest.

(Graphs, Marin Software)

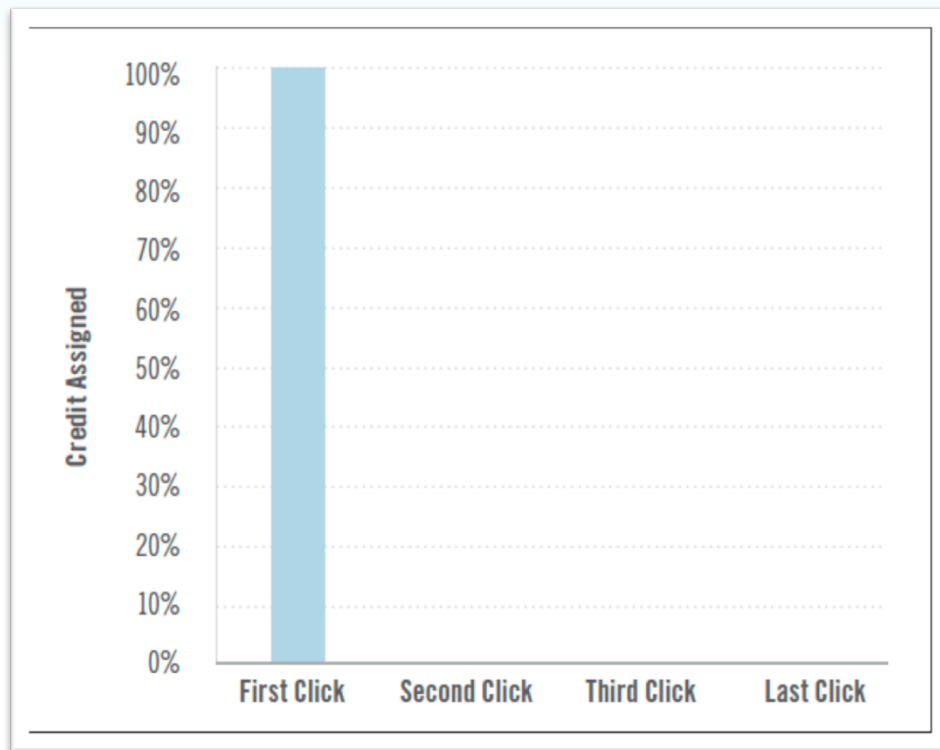


# Decent: First click

41% of agencies and  
24% of brand  
managers use it.

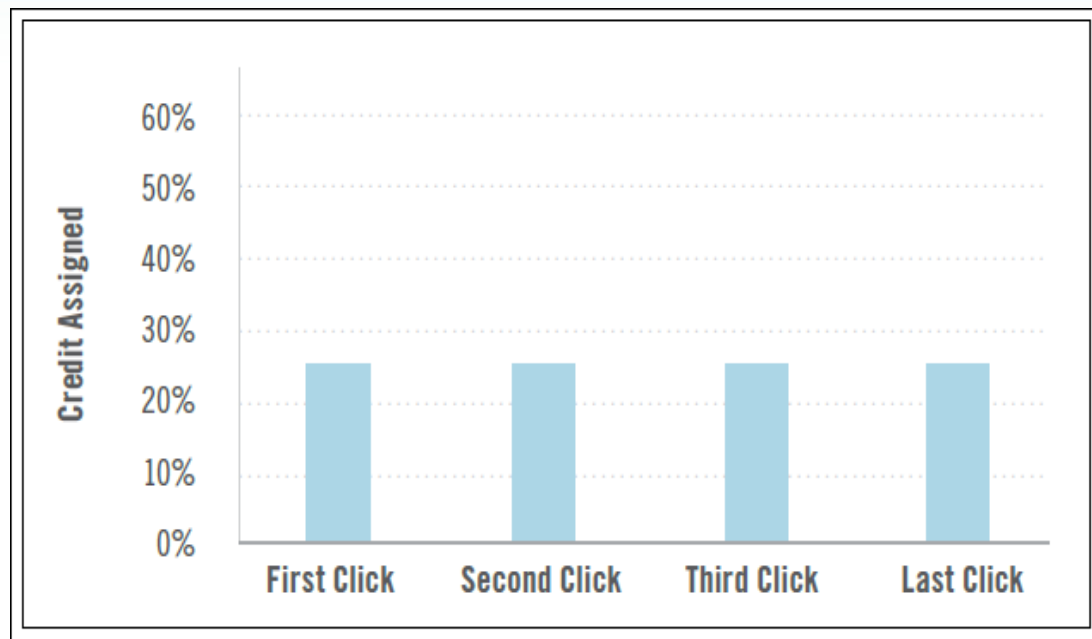
**Why?**

Awareness generator  
theory.



# Decent: Linear

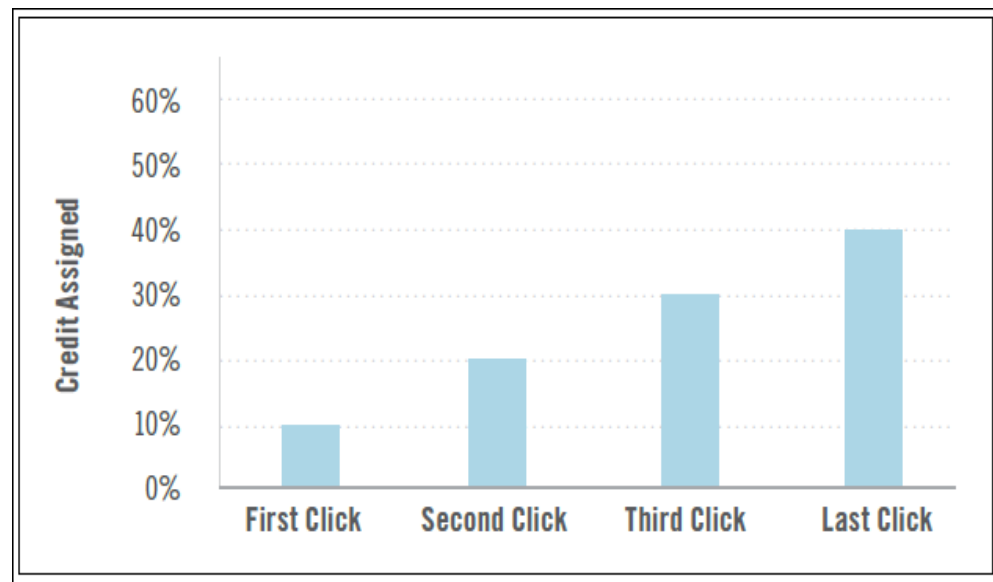
Throwing stuff  
at the wall  
here . . .



# Better: Time Decay

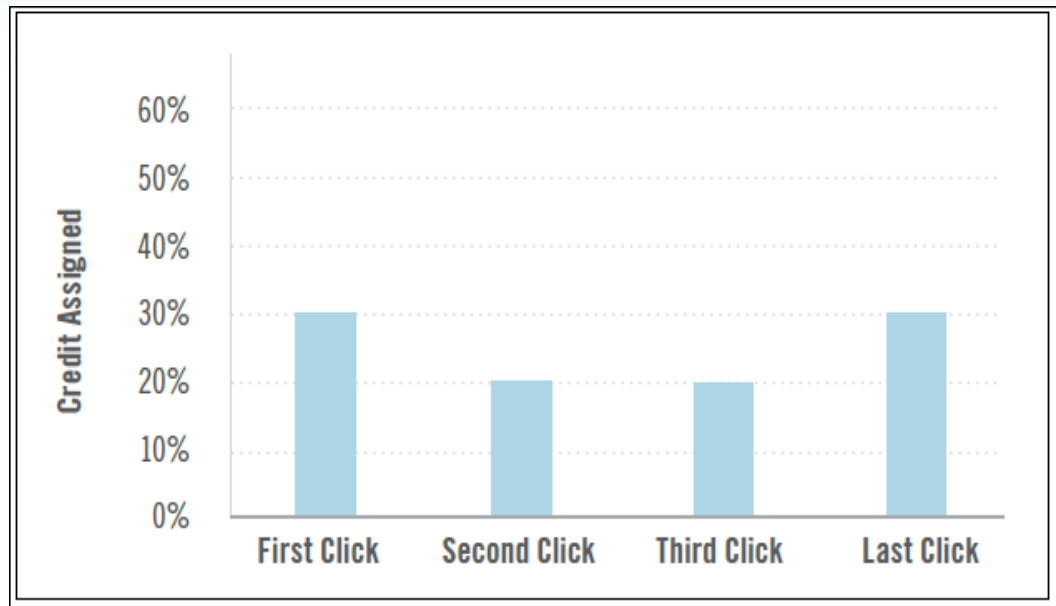
Starting to build in some theory about process and cognition.

May overvalue last click.



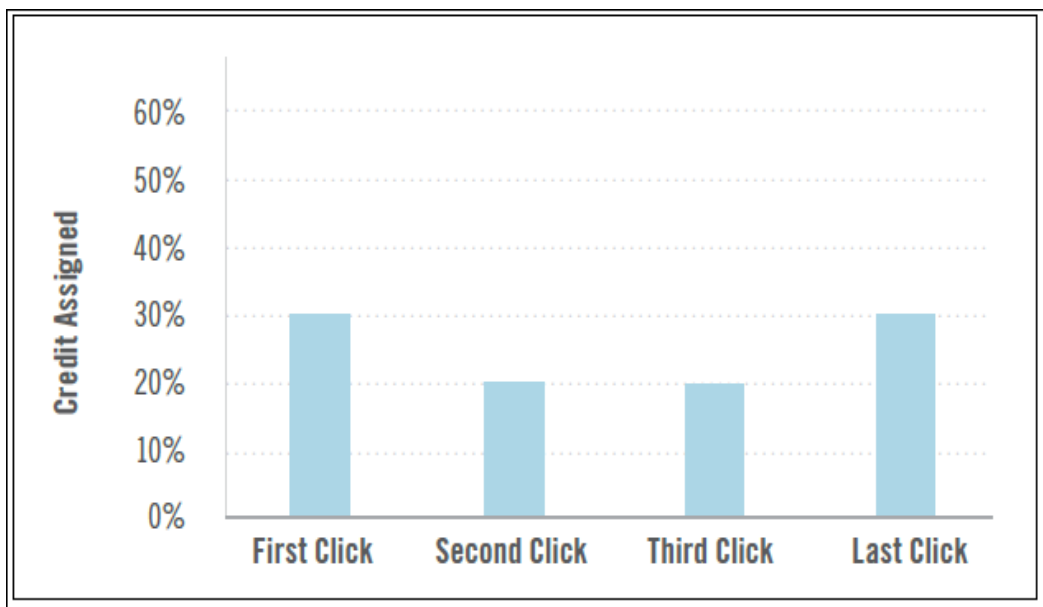
# Better: Position-based

Doesn't over- or under-value first or last, but the values are ultimately arbitrary.



# Best: Data-driven & modeled

Rather than using a theory or intuition, we rely solely on observed patterns.



# Data-driven attribution models

- Let  $Z$  = installation, and  $A, B, C, D, \dots$  be other events.  $\_$  event means the sequence ended.

1. ABCDZ\_  
2. ABCZ\_  
3. BCDZ\_  
4. BCZ\_  
5. ABC\_  
6. ACDB\_  
7. BC\_





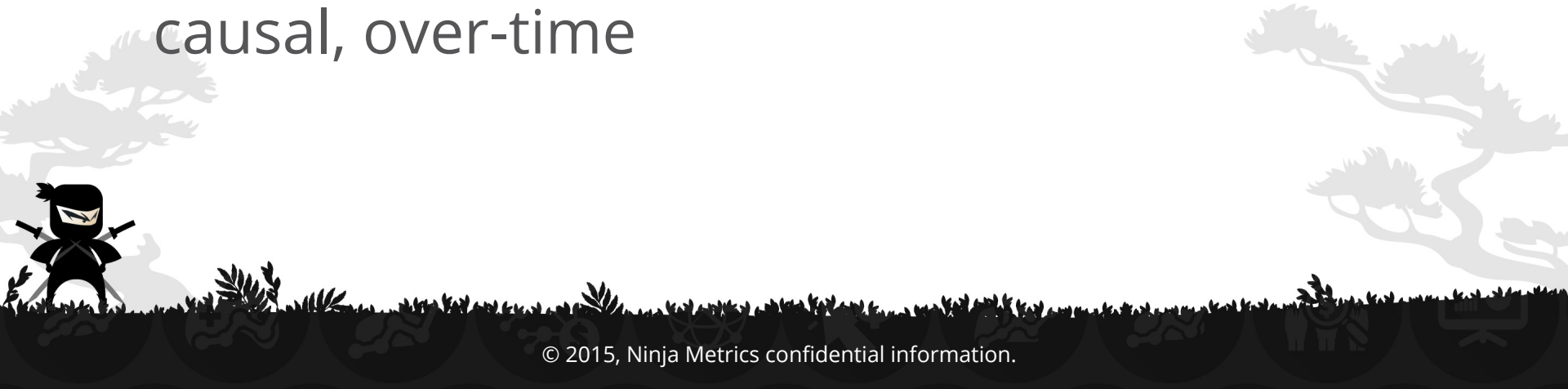
# Data-driven attribution models

- Let Z = installation, and A,B,C,D, ... be other events. \_ event means the sequence ended.
  1. ABCDZ\_  
2. **ABCZ**\_
  3. BCDZ\_  
4. **BCZ**\_
  5. ABC\_  
6. ACDB\_  
7. BC\_
- Path 2 vs. Path 4: Isolates “A”
  - Example: Sequence 2 leads to a 20% install rate
  - Example: Sequence 4 leads to a 15% install rate
- Conclusion: Ad A has an incremental effect of 5%, when sequenced. (May be different solo, but we can have a sequence for that as well).

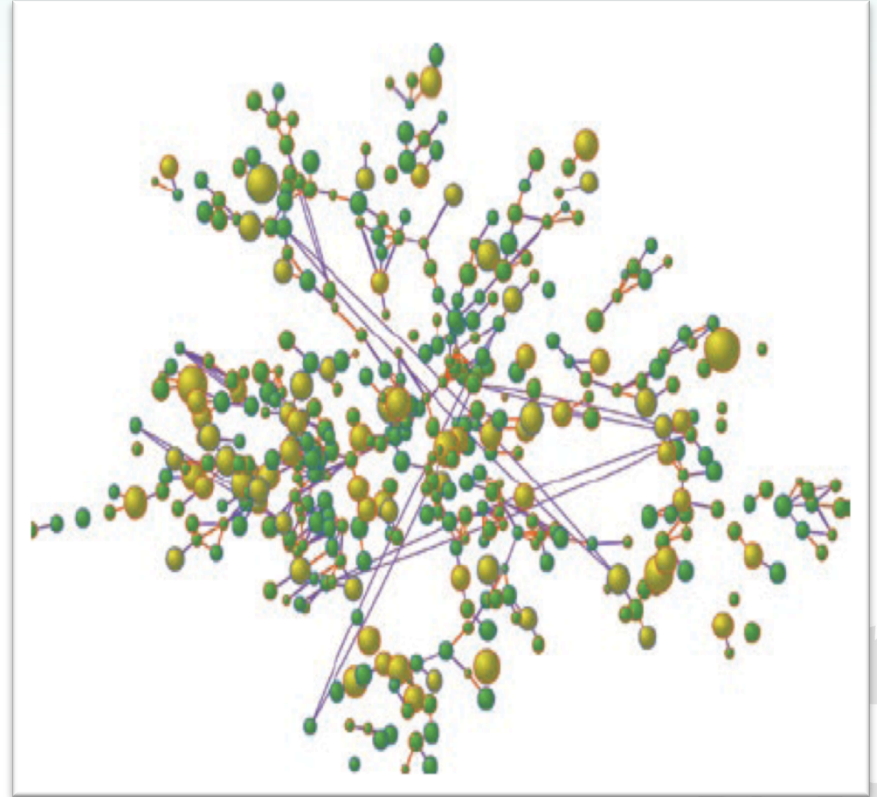
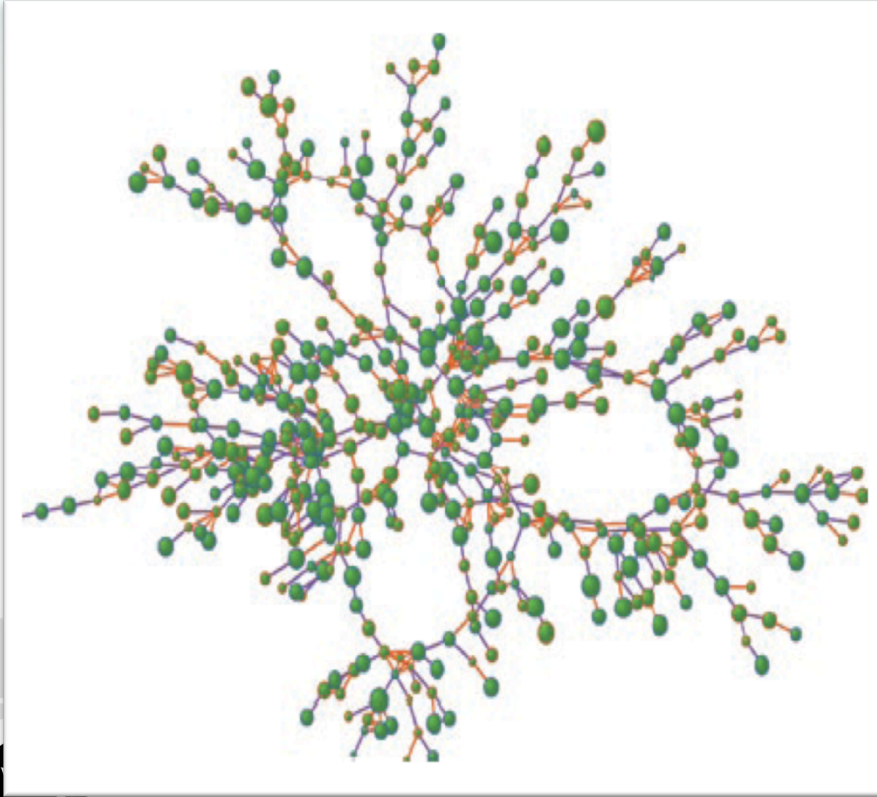


# Network models

- Who cares?
- Origin: Improvements in F-scores in IARPA project
- Cross-sectional (centrality, e.g.) vs. dynamic, causal, over-time



# Social Network Analysis



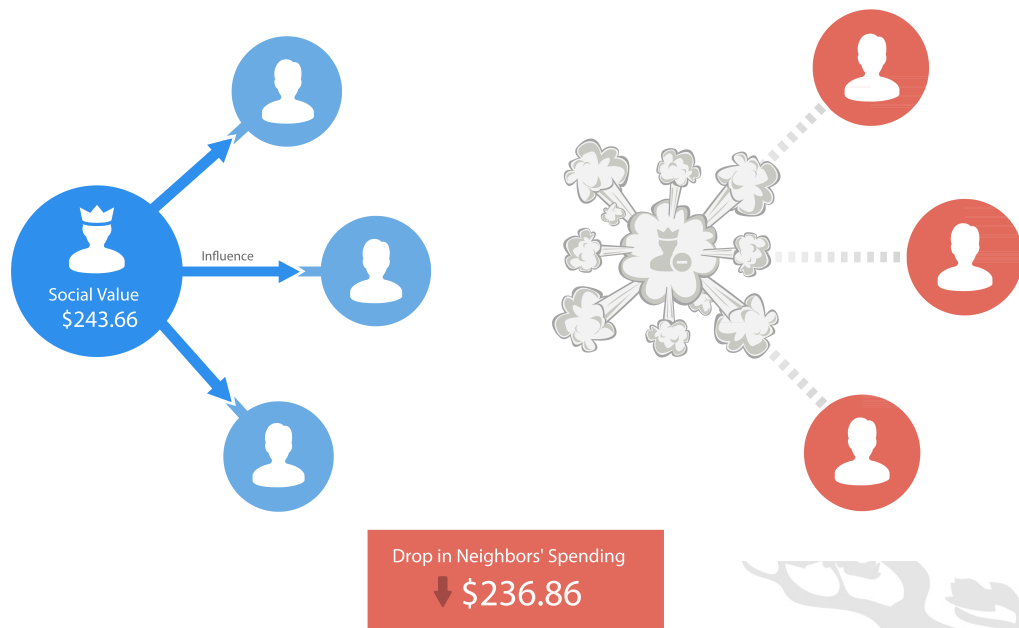
# Do Network Forces Matter?

- Ye gods, more than we thought, yes.
- Major benefits: improved models, uncovering new dynamics, associations with product/mechanics.
- Benchmark: 10-70% of play is purely network-driven
- Benchmark: 6-60% of spending is purely network-driven.



# General report statistics

- Data size: 365m accounts, 2013-present
- Accuracy rate: 85%



\*Case accuracy 97%



Mobile Single Player Games  
**Average is 6%**



Mobile Social Games  
**Average is 28%**



PC Hardcore Multiplayer  
**Average is 30%**

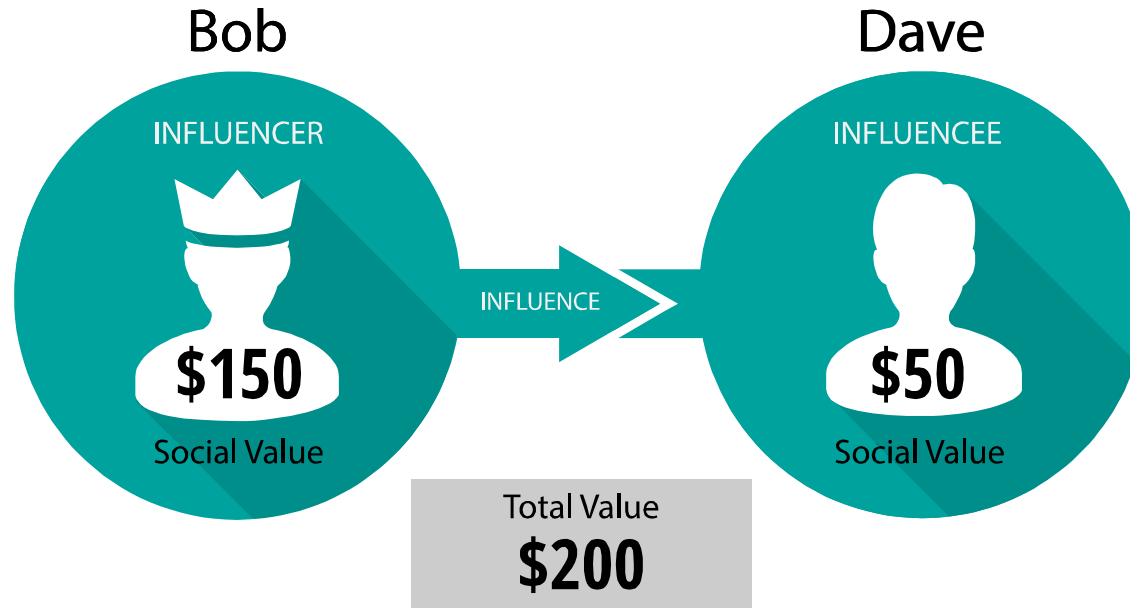


MMOs  
**Average is 60%**



# Adjustments by Geo, Channel, Ad

- Minimum 5,000 accounts



# Most influential players, global



Laos: +2,558%



Palestine: +2,331%



Cambodia: +945%



Sudan: +840%



Iran: +672%



Algeria: +2,558%



Ukraine: +2,331%



Belarus: +945%



Pakistan: +840%



Syria: +672%



# Least influential players, global



Kenya: -57%



Iceland: -34%



Norway: -26%



Switzerland: -25%



Angola: -25%



Australia: -24%



USA: -24%



Japan: -23%



U.K.: -23%



South Africa: -22%

# The most social users, by acquisition source

1. +193%
2. +110%
3. +104%
4. +62%
5. +38.7%

## Other notables:

Organic, +14%

Lowest: -27%



# What about creative?

- We did not report on creative, and they matter even more:

Creative A vs. B, same channel

High: +900% (second was +310%)

Low: -70%

Variance: 131%





**Dmitri Williams, CEO**

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