A Deep Dive Into Kite & Lightning's Workflow

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GAME DEVELOPERS CONFERENCE' March 14–18, 2016 · Expo: March 16–18, 2016 #GDC16

What this talk is about

GDC GAME DEVELOPERS CONFERENCE March 14-18, 2016 · Expo: March 16-18, 2016 #GDC1

- Most advice talks are about the tip of the iceberg, the obvious stuff that you see but completely ignore the crucial hidden parts that everyone doesn't mention
- This is about the hidden part





Want to give talk of everything I wish I could go back and tell myself when we started. And what I would want to hear from other high end studios like Blizzard, Bungie, Pixar. Also a bit of "startup advice" mainly advice around hard learned lessons on being "non-manager" Concrete actionable steps. High level direction + concrete examples Also highlight places where we want to improve

Basically, how to make awesome shit on a two man team

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So how do you make awesome shit on a two man team?







One of the smartest people I know. Set up LAMP for confluence





This is my time tracker for one of the months during Insurgent project....and this is the month where I took 7 days off to celebrate my 30th in Brazil.







I remember watching Keith on Insurgent setting up stuff in Cascade and I just groaned b/c how much the tool got in the way. There was so much manual clicking. I was just watching the maximum quality potential sliding away with every hour of tedious data entry. Curl noise implementation

















Had a development contractor we used on Insurgent. Couldn't use Maya or Max so simple things like create some spheres and a block level for testing would have him stumped. Or fixing normals on a mesh. That is death for our pace.



Marriage of creative + technical:

- Curl Noise
- PhysX destruction sequence
- destruction big sequence => drawcall limiting => alembic support
- Writing just what we need: rigid























Hill climbing analogy: On our team, value people who are fast at executing over people with lots of experience! Execution speed vs experience. A) We're working in VR so we need people who are fast to explore the problem space, not draw on 30 years of experience that may or may not be detrimental B)Easiest way to end long drawn out arguments is to make something. If it takes you 1 day to make something that takes someone 7 days, then that's a Saturday that you can do in your spare time if you really want to push for something


















Cory, excited and re-invigorated. = 0.5 hrs Giving direction to other teamates/producers/etc 2 hrs. Dealing with incompetence = 4 hrs

















So yeh, I'm Cory Strassburger, the other half of Kite and Lightning.

I'm a big big fan of **making** VR experiences.



I really love every aspect of it from coming up with crazy ideas, world building, experimenting with new techniques, modeling, lighting, animating characters, music, programming... it's all these things that you can control and harmonize into a powerful experience that makes people feel really awesome.

and so Ikrima and I have been having a lot of fun over last few years making VR and we had the opportunity to work on some really great VR experiences for some really amazing clients.



I want to start by walking you guys thru the creative process for our latest VR experience called GE Neuro VR This should give you a chance to see how I approach ideas for VR experiences and whats involved in starting an idea and taking it into production.

Across all of our projects we've managed to pull off some high quality VR with small teams within relatively short time frames.

The ability to do that all hinges on this concepting and pre-production stage. Its like going into production on a movie with a bad script. All the money and talented actors in the world won't be able to save it.



GE Neuro VR Client: GE (Katrina Craigwell) Timeline: 3 Months

GE Neruo, Its a 7 minute VR experience centered around taking a journey through the mind of a musician.

Really fun, got to spend time talking with brilliant neuro scentists, got to check out Redbulls neuro training facility, we worked with Method studio who helps with some of the VFX, and also AMD, who got us their bleeding edge GPU cards so we could hit 90fps.

Wonderful learning expereince.

Lets check out a cut down version of it.



GE's VR Initiative

To use VR to take people into the amazing places GE operates.

Places most people wouldn't ordinarily be able to go.



One of those places happens to be the ridiculously complex world of the brain...

So our starting point for the creative process is to conceive something educational and entertaining A journey through the mind

Typical Pre-Production Process

- 1. Come up with initial concepts
- 2. Develop Chosen concept
- 3. Start designing
- 4. Script and Storyboards

What Im going to walk you through are all the creative and concept documents I created during the Pre-Production stage of the project.



PRESENTATION OUTLINE

- Creative Approach
- Visual Inspiration
- 3 Directions
- Additional Ideas

THE NEURO-SCAPE CREATIVE APPROACH

When it comes to the beauty, complexity and mysteries of the brain, there are endless opportunities and directions to explore using Virtual Reality. After getting a taste of this vast landscape and given GE is intertwined at every level, we began to think about this first GE Neuro VR experience as a pilot to a series of future experiences.

PILOT EPISODE

This initial experience is meant to inspire, create a sense of awe and wonderment and leave the person with a blown mind and wanting more... and to know more is coming. We propose that we craft this first experience to be simple and focus on the sheer beauty of the brain and the benefits of unraveling it's mysteries. Future episodes would take the viewer deeper into the mind of a musician, a gamer, a person with Alzheimer's, and GE's evolving quest to visualize every aspect of the human brain. As GE learns and can visualize more of the brain, the viewer will see and learn more as well.....











who develop them.



Beautiful Reference from Matthias Müller - I think this was something he made for that movie Lucy.

DIRECTION 2

A human stor

- A look into a series of different minds and perspectives.
- A combination of fun and emotional.

DIRECTION 2

Cutting between a series of different people and their perspective as well as going inside their different brains to witness a fun and emotional experience



DIRECTION 3

Redbull collaboration. Witness the mind of an athlete, gamer, musician.

Exciting potential to collaborate with Redbull
Beyond Athletes they sponsor professional gamers and musicians.
Great opportunities for future Neuro experiences.



INTERACTIVITY

• HTC / Valve HMD & Controllers *This new headset allows for a stand up experience along with two hand controllers for interacting with the environment.

- Explore the idea of a stand up experience.

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- Recognize the dynamic of floor space needed to have a stand up experience.

- Explore the hand controllers for interactivity with an eye on the following:
 - If the user has interaction abilities the experience needs to still be the same duration
- If the interactivity is dramatic, this will effect the GearVR + Cardboard versions.
- Recognize the added dynamic of controllers at an event.

ADDITIONAL IDEAS!

LIVING ART

Because VR inherently fosters presence and focus (little to no distraction) it could be a prime project to do a secret study, meaning we collect the EEG data from everyone's experience. We would extend this into a growing, living art piece that exists outside of VR. A massive monitor showing the collective of people's minds / thoughts or cool procedural art derived from the EEG data. This could also live on the web and be updated ever time a person experiences the VR.

Extended Idea: At the end of the brain exploration the person gets the opportunity to create a piece of 3d sculptural art with the hand controllers, thats whats being recorded with the EEGs and incorporated into the work of living art. The sculpture they make along with their brain activity is blended and incorporated into the work of art.





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About 3 weeks later



Imagine you've been involved in a crazy, scientific experiment where you are reduced to the size of a single brain cell. You begin in a hip, cool music studio, where before you stands world renowned DJ and musician Reuben Wu. With a jolt of magical technology you shrink to a nano scale and accelerate toward Ruben's forehead like a Tie-Fighter entering the Death Star! You are so small, his facial hair seems like massive Dr. Seuss buildings protruding sideways from the porous wall before you. You enter an enormous skin pore and it gently ripples into a geometric tunnel. Light rings echo towards you provoking glowing rods to dance through the dark tunnel like its a portal to the TRON world. Beautiful music streams in from the glimmering exit ahead. As you drift towards the light you realize all your expectations have been shattered... you have no clue what marvels and mysteries lie ahead!





The Cyber Brain world is a spectacular interactive show of music, lights, animation & information. The core structure of this world is a stylized "cyber" version of a view inside the brain. A mega-city of cyber neurons as far as the eve can see, active connected and pulsing with life.









INSPIRATION | NEURON + NUCLEUS

Inside each of the zillion Neurons is a Nucleus. In the cyber brain the nucleus are windows to the inner mind of our host DJ Reuben Wu. Constantly active, the power of thought and imagination pulses through them at synaptic speeds.







LIGHTING & SHADING

The goal with lighting & shading is to have this world still look and feel microscopic or "Electron Microscopic". To contrast the polygon / digital nature of the architecture, perhaps a velvet type shader would push the micro feel? (Check out "microscopic" reference folder) The base palette would want to be lights, whites, greys to play on the brains actual colors with splendid pastel accents. note: none of these references represent the light integration which can be seen in the structural references





INSPIRATION | SPIRIT OF FUN

While we don't want the look of the cyber brain to be a fractal, these renderings embody a sense of wonderland, music, connections and fun that we would like to capture.





DESIGN TASKS

DESIGN COMPOSITION + LOOK & FEEL

- Create frames that represent the overall look and feel of the environment
- This includes structure design + lighting and shading
- Wide & medium shots as well as POV shots (From the view of the VR user)

SPECTACULAR SHOW CONCEPTS

- What creative and wonderful things live inside the nucleus of each neuron?!
- What spectacular and unexpected wonders live inside our hosts imagination?
 - * Anything goes within this section of the world so long as its amazing and ties into the brain conceptually.

The best way to think about designing this portion of the VR experience is from the perspective of a Disney Imaginer or the director/creator of a Cirque Du Soleil experience like the "0" show. Our audience member gets to glide through our cyber brain world and we want to delight them with amazing and relevant visuals that they can almost reach out and touch. Like Pirates of the Caribbean your surrounded by stories but in our case your much closer to the action and we're not limited by reality!

INTERACTIVITY

Consider interactivity while designing. As the VR user glides through the world they can use hand gestures to instigate changing, morphing, they can trigger animations, lights, sounds, etc... They can pull objects near or push them away. They can shoot energy into the world or paint new neurons in 3D space. They can paint more brain connections into the environment. The more all the design and interactive concepts tie into the "Brain" in some smart way, the better!

9%





GE MAGELLAN

The GE Magellan Micro-Scout, defines a new era of Bio-Vehicles. By combining Quantum Levitation and pico technologies the Magellan is capable of miniaturizing itself and it's pilot to the size of a brain cell. This powerful new vehicle gives the pilot unprecedented abilities to travel throughout the body. It features integrated Holographic projections for information display and the new Dyna-Drive system for navigation.



note: These renderings are rough concept sketches and not final designs







MAGELLAN FEATURES | HOLO-HOST

Magellan is the name of our holographic host who gracefully walks us through our journey into the mind. Full of insight, humor and interesting knowledge Magellan is an entertaining host that can really knows how to inspire.





Along with the client this document was heading to a talented artist and modeler named Fausto De Martini who was going to model it for me.





DESIGN TASKS

Design the look, style and materials of the Magellan Hover Platform. *Use the rough 3d model (Depicted on the first few pages) as a guide for general scale.

One function the Magellan needs built in is the front must open and close as shown below.









GE Neuro VR STORYBOARDS + ROUGH SCRIPT IDEAS April 21 Draft 1 Kite & Lightning



INT. LOFT

[Friendly, hip sound VO welcomes you to the experience]

Welcome to Reuben's loft!

You probably noticed you're invisible and Reuben is frozen...

 ${\rm Don}\,'{\rm t}$ worry, thats perfectly normal and necessary for this experiment to work.

WHAT experiment you ask? Let me introduce you to Reuben Wu, an incredibly talented musician and DJ who has remarkably agreed to let us enter his brain and experience the world inside his musical mind.

Just before you, are two glowing controllers that will help you navigate this experiment. Go ahead and grab one with each hand.

...Excellent

Make sure you stay on the hover vehicle at all times. Take it slow and relax, this is going to be an exciting experience. One like you've never had before.

Ok, look into Rueben's eyes. The experiement begins in three... two...one...

(as we shrink, the world enlarges around us)



Reuben is now the size of a giant and you're approaching his forehead like a Tie-Fighter entering the Death Star.

[V0 continues] This is still fun every time I do it! Here we go.

(The hover platform approaches and enters the brain.)



The hover platform enters an enormous skin pore which gently ripples into a geometric tunnel.



Light rings echo towards you, creating a TRON -esque portal with beautiful, glowing tunnels of light. Gorgeous music streams in from the glimmering exit ahead. As you drift towards the light you realize all your expectations have been shattered... you have no clue what marvels and mysteries lie ahead!



You enter a massive energetic city of connections that closely resembles what you imagine the inside of the brain is like, but with every new glance you realize your are not in Kansas anymore!

[VO] Welcome to the crown jewel of the human body! (long pause)



Reuben's imagination delights in welcoming a new spectator. Gliding in, you feel like a King being welcomed back to his kingdom. You're surrounded by a spectacular show of music, lights and animation, all magically imagined in the tone and language of the brain's connections and synapses.

[VO] Well I have to admit I wasn't expecting this! We're not exactly witnessing the inside of his cerebrum, but certainly a great example of what the brain is capable of imagining.



This amazing and gorgeous brain surrounds us with its marvel and mysteries.

[VO] It's inspiring to be here in Reuben's Amygdala.

Its right here where his emotional learning is processed as well as his fears, social interactions and believe it or not...his political and sexual orientation.

Imagine being right here leading up to and during his first concert. This place would have been quite a show.

Go ahead, reach out and make music. Maybe we can prove inception is possible. If Reuben writes a masterpiece after this, then we both get 10%!



Alas, it's time to head back.

Thanks for joining us on this amazing journey. TAG LINE

There are trillions of connections happening in the universe in our head. GE is working to visualize them all.

There is another universe for us to explore. The human brain... The next frontier

GE is using advance imaging technologies to visualize the next great frontier.

OR

Once all this was signed off we'd be heading into full production



Im going to rewind us back to the beginning but this time instead of looking at the results of an actual project I want to go over what i think for us, are the key ingredients needed to achieve high quality VR in a short amount of time with just a few people.

And pre-production

It's this **beautiful** and **serine** time and **space** where your coming up with a **great concept** and preparing for Production. As I mentioned before this is the most important stage.
Pre-Production has too ROCK!

- 3 Reasons Why
 - 1. Production is Next
 - 2. 1 to 1.5 Shots to get it right
 - 3. Shifting Gears is slow

So your out here is this beautiful and serine place and then production kicks in...



Once production **starts**, everything gets **really really fast** and picks up **a lot of momentum**. And when you have short timelines, you only want to be **making minor course corrections** if you can help it, **not** major ones. You don't want to find out that one of your **core ideas** is not fundamentally working...



Under these time and resource constrains you really have to come up with a concept that just works. It works as a good concept and it will work in VR. Doing that means your not iterating something into being, your basically just thinking up an idea (In Pre-Production) and then making it.

so getting the idea right is critical because there are no re do's.



Usually with small team many members have to wear many hats.

What i've noticed with myself is when I'm in the creative space of pre-pro my brain is in a low gear and I can easily come up with cool ideas and solve creative problems but when I shift into production and put on my 3D artist hat or my motion capture hat, or my Blueprint Hat, or if were doing live action, my director or DP hat.... my brain and focus shift into a totally different gear. My head becomes filled with faster paced thoughts about techniques, how I'm I going to build an entire city in 3 days....

(It's why on movie sets a director is not also doing the cinematography, which is the right way to do it, but for us small teams thats a luxury we don't have)

How to make Pre-Production ROCK!

6 key ways that work for us

- 1. Time and Serenity
- 2. Go Big or go home
- 3. Find the heart and soul
- 4. Iterate in your Mind
- 5. Organization
- 6. Develop New Skills Fast



This one is really easy but super important

You have to give yourself enough distraction free time as possible.

This is your creative space.

Weather its just you or a few of you, you need time to get down there, where all the juice is.



This may not be great advice but its something we do and have gotten away with it.

- Dive into ideas as if there are no constraints.
- You don't want to be concerned about technical aspects or even resource constraints this early on.
- You really want to focus on the story and the emotional content of the experience.

- Even if one of your ideas ends up being unrealistic but it nails the emotion for that section, its usually not difficult to find a do-able alternative. The key is nailing the emotion.



If you can you want to find the HEART of your idea early on and spend a lot of time just thinking, researching, writing, gathering references, baking and baking on the core.

HELPS - Instincts - Fires up your internal guidance system (You're instincts and not always just there, you have to feed your brain a place you want to go/what you want to build, then your instincts will point you the way there)

HELPS - avoid temptations and VR power to derail you during the process

Heart & Soul questions to consider

- 1. What is the emotional slice
- 2. Whats the Rhythm / pacing
- 3. Does this idea support immersion
- 4. Is it as pure, simple and clear as possible



2) Iterate in your Mind

- Simple and Obvious but very powerful and necessary especially for these short timeframe projects.

- Its not so much imagining what will or won't work in VR, its about what will or won't work for the story or experience.

- A lot times people have an idea and jump right into VR, sometimes its really cool, just as they thought, but somehow as the other pieces start coming together it just doesn't seem to work quite right for their overall story.

- Thats what your trying to eliminate having to iterate in VR.

- OK, Duh... your saying just visualize everything?

Iterate in your Mind

- 1. Imagine as many details as possible
- 2. Play things out in Realtime
- 3. Sit or Stand depending on experience
- 4. Feel and Follow the feedback
- 5. Do it a lot

Iterate in your Mind

PACING

- 1. Use Stop Watch
- 2. Make sure your ideas fit the time

2) PACING

- When it comes to pacing your imagination is a great tool for getting you into the ballpark and help eliminate ideas that won't work.

- Grab a stop watch and visualize a scene in all its glorious details. If a scene feels really good in your imagination but clocks out at 3 minutes, and your whole experience is 3 minutes, thats not going to work and you don't want to find that out after having built a rough draft in VR. A lot of times certain emotions take time to build towards so you can't just chop something important out and expect not to loose something important. A building exploding around you in one quick explosion is dramatically less dramatic then seeing the floor start cracking, then the glass, then one explosion followed by another. Obviously the second more dramatic option takes more time.

We've had our fair share of bandaids. The weakest things going into production were definitely the weakest things that ended up in the final piece. Of course there is a certain amount of things that just have to be tackled in production so all of this is really....



- I'm a maniac for organization

- Everything from my maya scenes, to the way blueprints are laid out in Unreal Engine

- It's essential, especially for a game to not hit that tipping point where you can't get anything done

- Do it as you go.

** If your VR projects just are not hitting a high enough quality mark and feel thin, I would almost guaranteeing your organization is shit or not organized enough.

Pre & Production

Software

- 1. Curio
- 2. Confluence
- 3. Shotgun

- Software we've found thats really great

- Curio for creation dev
- Confluence for Design docs
- Shotgun for asset management

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