

# MANAGING PROFESSIONAL COMMUNITIES, PEERS AND ENTREPRENEURS

**Exciting Subtitle** 

# WHO AM!?

**Research & Lab Management** - 10-50 staff, students, graduate researchers, professionals and investors

**Project Management** - Multiple projects with small, remote teams and clients

Indie MEGABOOTH - 4-150 staff, developers, publishers, platform holders, industry professionals per an event Alumni List - 600+ developers and industry professionals

**BitSummit** - 6-150 staff, developers, publishers, platform holders, industry professionals per an event + consumers

IGF - 4-450 staff and Judges/Jury members + ~700 entries per a cycle

Mentor/Advisor for developers and partners on various projects and initiatives



# PROFESSIONAL COMMUNITIES & RELATIONSHIPS



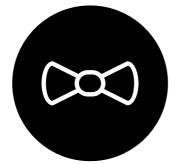
**Inter-company Group Collaborations** 



**Client Work** 



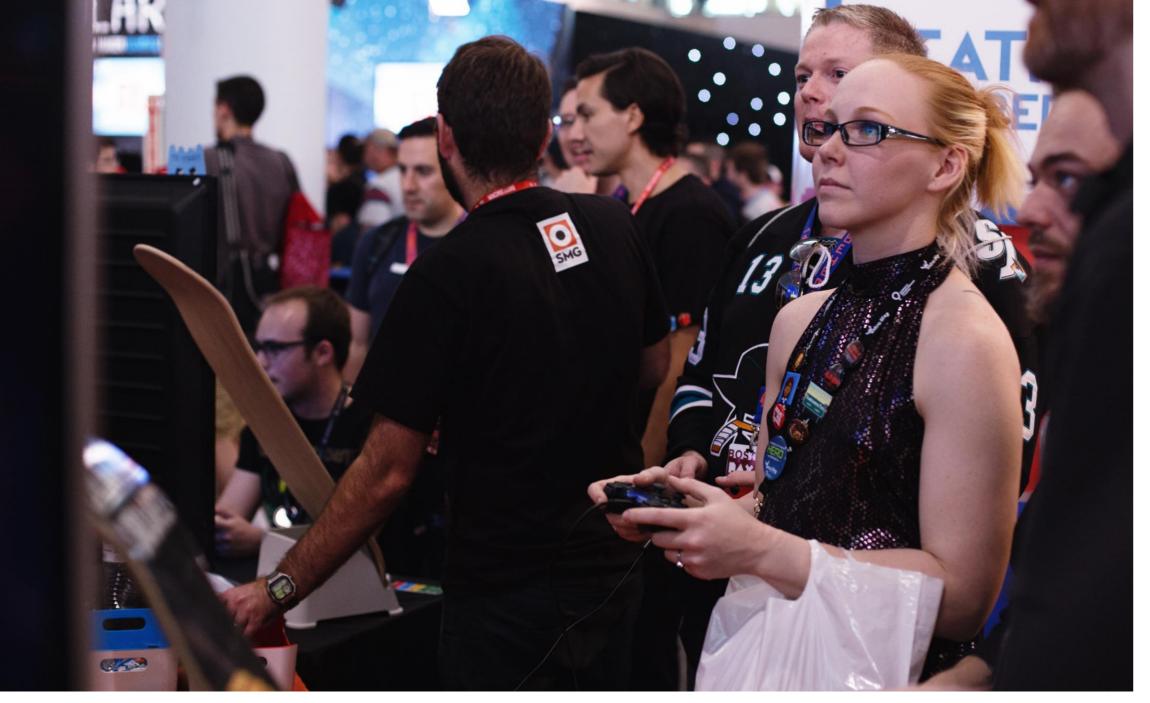
**Professional Community Events** 

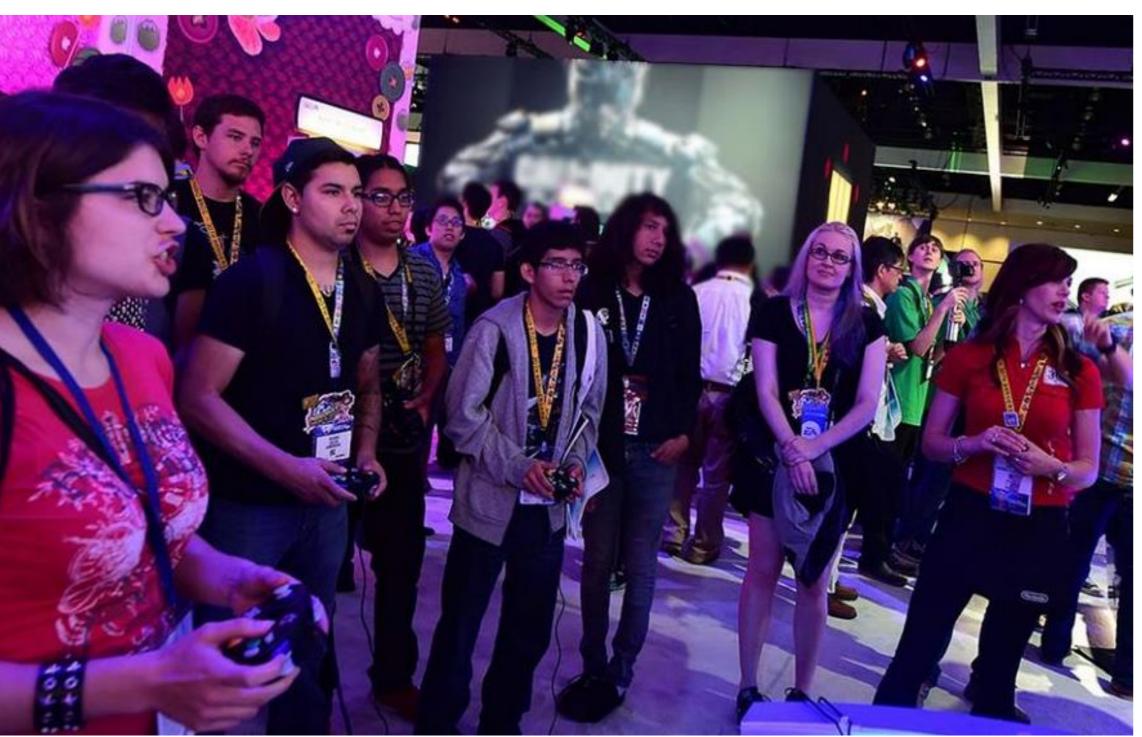


**Sponsor and Partner Relationships** 



**Community Organizing/Activism** 





# THINKING AHEAD

- Who is this for?
- What role does it fill?
- What traits does your ideal participant have?
- What will make them feel welcome?
- What will make them leave?

# WHAT MAKES PEOPLE LEAVE?

Lack of purpose, clear goals and boundaries

Early domination of conversations and culture building by unintended parties

Non-meaningful work, vague expectations and confusion between volunteers



### CREATING COMMUNITY CULTURE AND ENCOURAGING POSITIVE BEHAVIOR

#### **Be Selective**

Although it may be tempting to boost numbers early on, the decisions you make about who joins during this time can have long term consequences on the culture and participation level of the group

#### **Be Efficient**

Spending 90% of your time managing 1 or 2 people is not effective and could discourage participation

#### Do your Research

Treat community participation and client partnerships as a job hire

### **Be Prepared**

Have an established code of conduct and a plan for enforcing

#### **Be Consistent**

Base your interactions on your values, be consistent and conduct regular post mortems or provide ways for feedback

#### **Lead by Example**

Enforce policies uniformly across all members and clients

### MAKE PARTICIPATION SUCCESSFUL



### Collaborative participation

Discrete roles to be filled with concrete, non-time consuming work. Set realistic expectations, make the instructions clear, discuss their other commitments and have a backup plan.



### Actionable participation

Things that you can request from a large group of people that are one time, low barrier commitments. Provide links, the benefit to their participation and clear instructions that are timely and direct

If someone feels that their time was used to create something meaningful they will be more likely to participate again in the future. Set them up for success even if it's small!



# COLLABORATORS ARE NOT EMPLOYEES

Participants are likely not paid and in some cases may be paying for access

Motivating factor for participating may be at conflict with your own goals

Primary roles and responsibilities should be handled by your core team

# WHAT HAVE YOU DONE FOR ME LATELY?

Don't ask without giving back

Not all compensation needs to be monetary

Aim for mutually beneficial partnerships





# MANAGING MAILING LISTS & COMMUNITY CHAT GROUPS



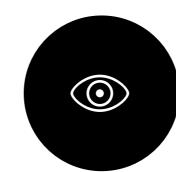
Define posting rules!



Communication in general should be concise and clear. Keep things on topic and encourage participation and positive feedback to members



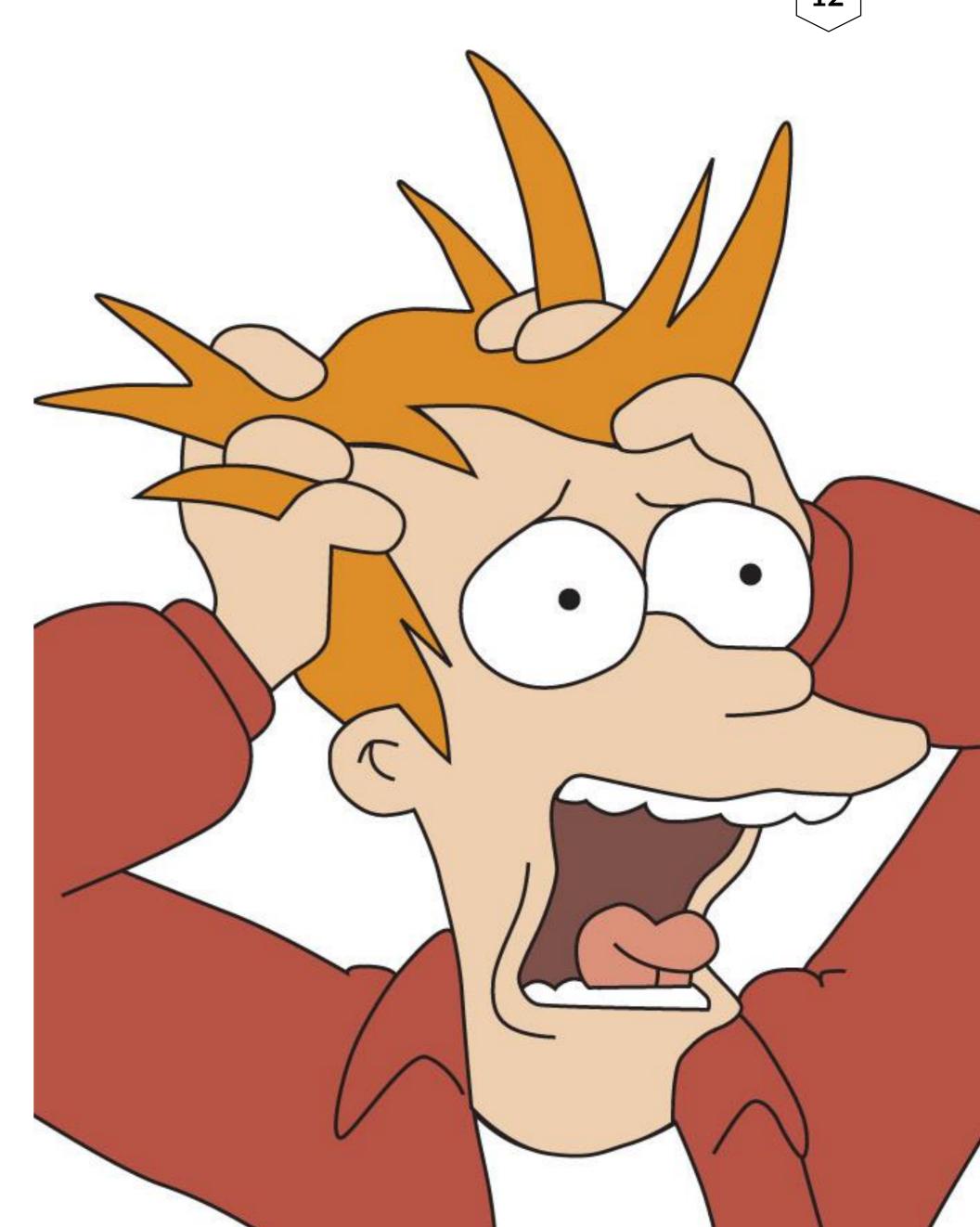
Create separate off-topic mailing lists, tags, chat rooms, etc.



Have someone responsible for keeping things on topic and enforcing posting rules (this should likely come from you)

# IDENTIFY COMMUNITY STRESSORS AND DIFFUSE REACTIONS

- Keep up to date on current community news
- Maintain relationships with communities affected
- Cultivate by example how to handle stressful news or setbacks. Don't make rash decisions or emotional reactions.
- Address issues head on
- Privately talk with those most affected or that are reaching out to the community for support



# REMOTE MANAGEMENT AKA COMMUNICATE!

#### **COMMON ISSUES**

- Mismatched schedules
- Variations in communications style
- Interpreting intent
- Clearly describing tasks
- Lack of boundaries
- Lack of accountability
- No 'team building'

#### **SOLUTIONS**

- Set work time expectations and follow up with increasing level of personal communication
- Read interactions with positive intent
- Clearly communicate your expectations this may need to be in a form other than email
- Define tools and communication channels
- Plan team building

### LEVELS OF COMMUNICATION

#### **COLLABORATIVE**

High level of detail and communication needed







#### **COMMON TOOLS**

Use specialized programs or methods for your team and keep a high level of communication and engagement. Verbal discussion and in person meeting can solve weeks of emails!

#### **ACTIONABLE**

Low level of detail with actionable items that are clear and easy







#### **COMMON TOOLS**

Provide multiple ways to find needed dates and information. Use common tools and programs that have very little barrier to entry or training to use

# SKIMMING EMAILS AND GETTING ANSWERS

Networking Invite! Inbox x

Kelly Wallick to me cc: Cathy

Hello everyone!

We're working on putting together a mixer for everyone in the "Cool Professional Group"! We thought it would be good to get everyone together in a room so we could meet in person and chat. We're thinking to hold it on a Friday, which would be good for keeping costs lower from the venue. Traffic could be bad so maybe 8pm would work for everyone? Then you can leave work and get here on time. We're going to be holding it at Bar Hangout, which is on 5th and Main, near campus.

Cathy has offered to help run the event! She has helped us out before and is really excited to run our first meetup. I think she'll do great!

If you're going to attend, respond to this email and we'll save you a ticket! If you think you can't make it but would like to reserve one just in case, please note that in your response.

See you there!

## SKIMMING EMAILS AND GETTING ANSWERS

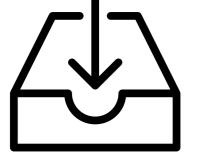
[CPG] [ACTION ITEM] Responses needed 3/15/17 Inbox x **Kelly Wallick** 2:54 PM (1 minute ago) to me cc: Cathy 🖃 Hello everyone! We're holding a networking event Friday (March 17th) at 8pm! **RSVP** here! https://docs.google.com/a/indiemegabooth.com/forms/d/e/1FAIpQLScZbbeemZLm-WYA4T1qPOCqEeCyjxsFiaLySQ1XLK9sPVx46g/viewform Where: **Bar Hangout** 5th and Main https://www.google.com/maps When: March 17th 8pm - ??

Cathy - who is CC'd on this email, has been gracious enough to organize the event for us! If you have any questions, please contact here.

See you there!

# SET REALISTIC TIMELINES

When asking someone for a task that will take ~20 minutes of work, plan for 1 - 1.5 weeks of turnaround time







**2-3 DAYS** 

To receive and read the email

1-2 DAYS

To act on your request

2 DAYS

For questions and follow up

When we fail to set boundaries and hold people accountable, we feel used and mistreated.

"

BRENE BROWN

People who violate your boundaries are thieves. They steal time that doesn't belong to them.

ELIZABETH GRACE SAUNDERS

Lack of boundaries invites lack of respect. 99

ANONYMOUS

The difference between successful people and really successful people is that really successful people say 'No' to almost everything.

BOUNDARIES

"

WARREN BUFFETT



# SUMMARY

Think about the kind of community and people you would like to work with and base all your actions on reaching these specific people

Be clear, concise and timely with your requests and communication. Provide deadlines, tools and information to set your employees and community members up for success!

Create mutually beneficial partnerships and arrangements to encourage meaningful participation

Be aware of your boundaries versus the needs of the community

# CONTACT INFO



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