## 





# Learnings from the removal of Loot Boxes





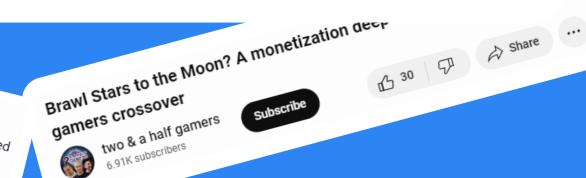
Brawl Stars, to the moon!

During an earnings call, CEO Ilkka Paananen also revealed that it achieved over 220 million monthly players across its portfolio. He highlighted that its live games segment rose every quarter over the financial period due to the success of Brawl Stars, which tripled its player base since last summer and has become the developer's biggest title by amassing \$2 billion in revenue last September.

Pocket Gamer.biz

What's going on with Brawl Stars? Supercell's 2018 game is having a major payday

Supercell duo Clash of Clans and Brawl Stars are both up month-on-month, though the latter game is \$\int \frac{11m}{31.3m}\$ to hit \\$31.3m last month. It's quite a comeback - February 2024 was one of its top earning months earned to him and the latter game is \$\int \frac{11m}{31.3m}\$ to hit \\$31.3m last month. It's quite a comeback - February 2024 was one of its top earning months at during its peak in 2020 and 2021.







**Brawl Stars** is a fast-paced 3v3 multiplayer and battle royale made for mobile.



People













































































### **About the Speakers**



#### **Frank Keienburg**

**General Manager**, Brawl Stars Ex-Blizzard Entertainment (Europe)



#### **Frank Yan**

Game Designer (Systems)

Ex-Blizzard Entertainment (Hearthstone)





Before During After



#### **Brawl Stars** ≠ Your Game



#### How did boxes work?

Primary way to unlock **Horizontal** (Brawlers) and **Vertical** (Power) progression.

Second most important SKU in Brawl Stars









### Brawl Stars: The Early Days

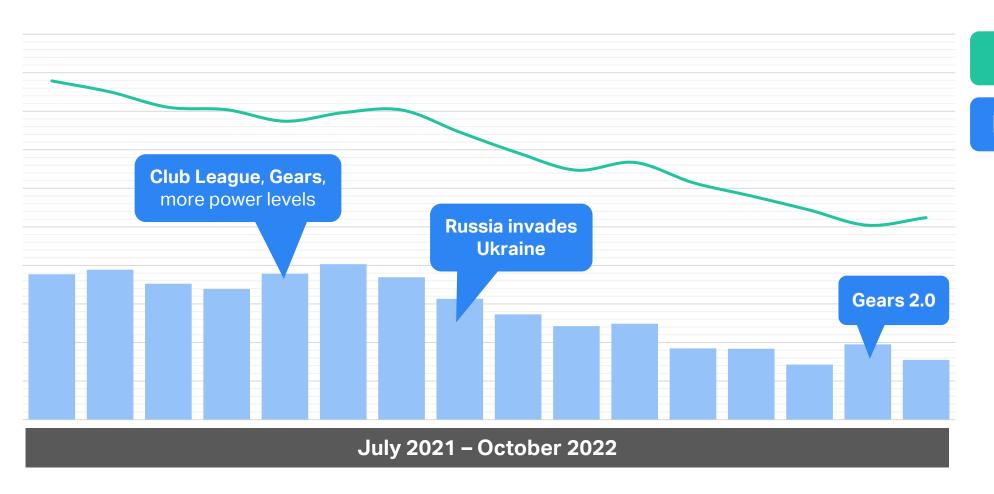


#### Initially, things were great...





#### ... until they weren't!



MAU

Revenue



### We needed a change...



How do we get players **excited** to **come back** to Brawl Stars?





## NEW BRAWLER

SPICE DEALER

1/10 Legendary Brawlers

Most people think Spike is Colt and Shelly's cute sidekick at the Ranger Ranch. Nobody could begin to guess the depths of his trauma



### **Legendaries** = most exciting!

The **Free 2 Play** experience:

Average of **0.9** Legendaries 365d after install Most engaged needed 10 months to unlock one





# We believed that the best solution would be to **remove** loot boxes from the game!



#### Why did we believe so?

- I Willingness to take **bigger risks!**
- II More **choice** and **clear** goals around Brawler Unlocks
- III Scrutiny around Loot Boxes in media
- IV Newsworthy moment and clear messaging
- V Learnings for Supercell



# Naively, we decided to remove all random rewards from the game.



Before During After



### The Replacement System: Key Goals



#### Key Goals for the Re-Design

- I Clear goals and expectations for Brawler Unlocks
- **III** Monetization hook
- **III Easy to understand** and part of the game's core loop

#### STARR ROAD





#### **The Starr Road**

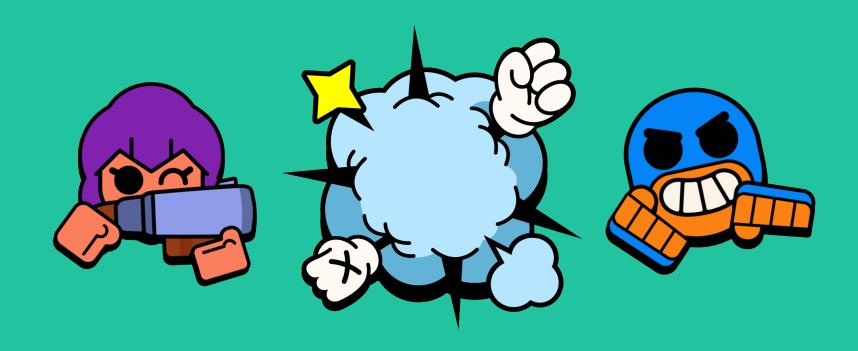
- All Brawlers unlocked in succession
- Order is pre-determined
- Rarities with different currency price points
- New earnable/purchasable currency (Credits)
- No RNG



# We had **over 60 Brawlers** in the game, how much **choice** do we give you?



#### We wrestled with this question for weeks







- Choice of rarity of Brawler to unlock?
- How many choices?
- What about new Brawlers added to the game?







#### **Decision**

Allow players to freely switch between a few preset Brawlers until fully unlocked.

#### 8663

#### STARR ROAD











**Starr Road** 

Deterministic Rewards



#### Summary: The Starr Road

#### **O**Pros

- 1. Predictable unlocks
- 2. Monetization/top-ups
- 3. Same experience for everyone

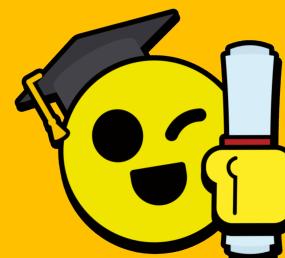
#### **O** Cons

- 1. Not as exciting to unlock Brawlers
- 2. Less experimentation
- 3. Favorite Brawler might be far away



I

When wrestling with a design, simplify.





#### Time to ship the **Starr Road!**



Views

17m





### We had a lot going on!

- #OMEGABOX community event
- Seasonal holiday freebies (December 12-26)
- Free Brawler (Gray)
- New Legendary (Chester)
- Seasonality (Christmas)





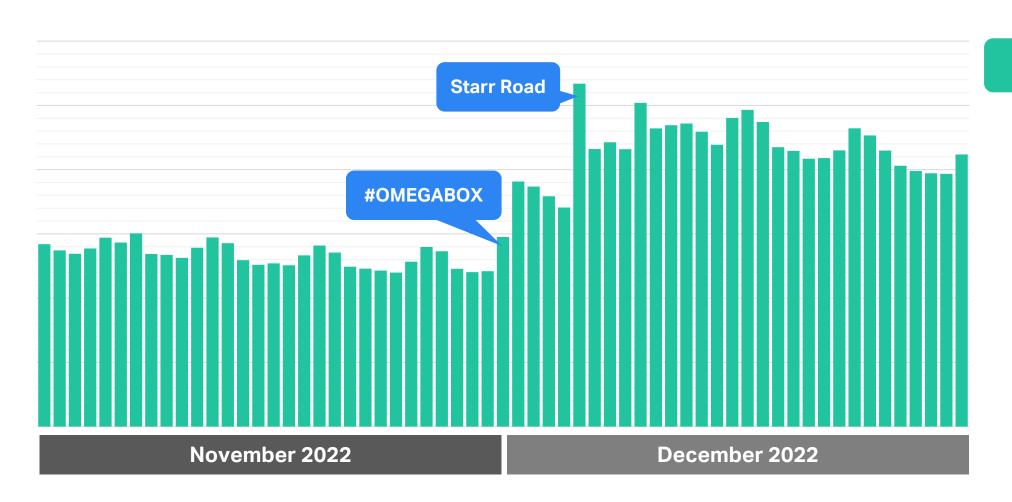








### Initial results: Promising!



DAU

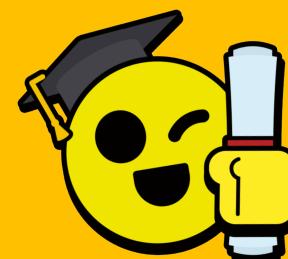


However: It was extremely hard to get a clear read on what was going on!





### Reduce noise around big changes





Before During After







### February 2023: Masteries





24800









## April 2023: Bling + Catalog











#### **THEMES**





























































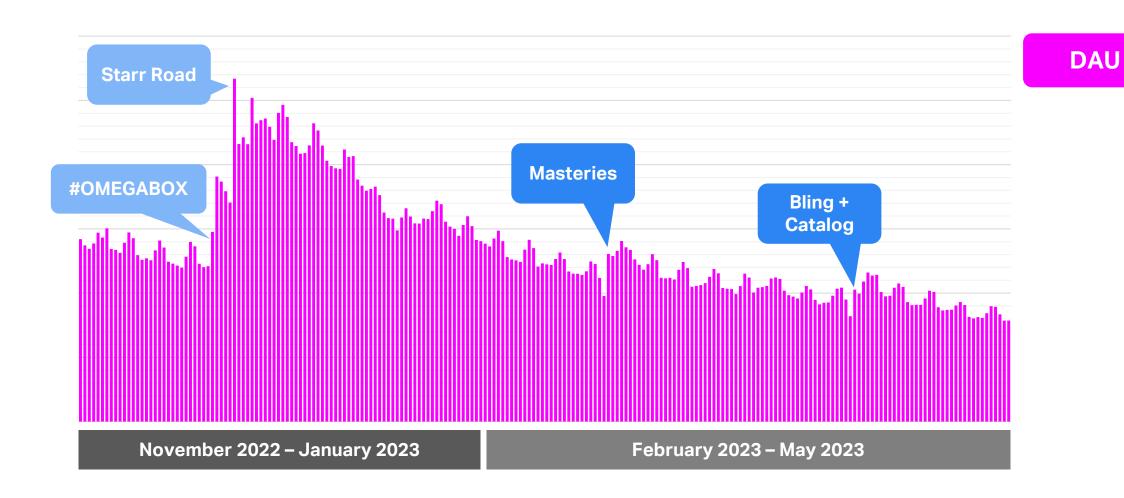




# Both features were **embraced** by our most engaged players, but the decline continued...



### **DAU** decline





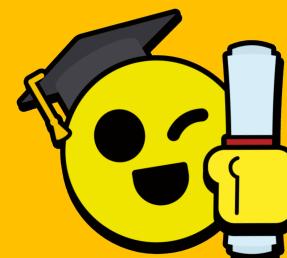
#### D30 decline







Big changes are **not** a silver bullet.





# The **Starr Road** didn't succeed in recovering the game





# We did not understand what our players wanted.





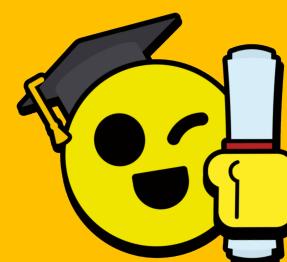
## We were in an echo chamber and didn't realize it.





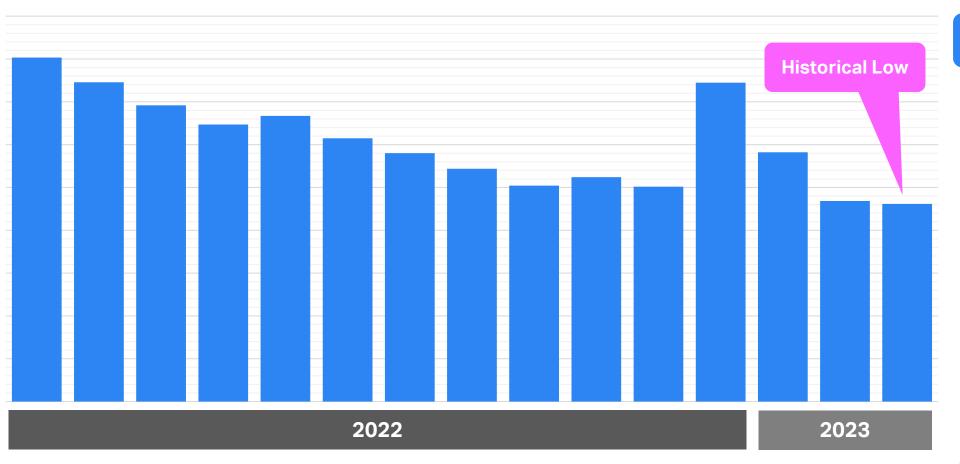


Find people who **challenge you**, especially on big changes.





#### Lowest MAU... ever!









# Despite that team morale was **strong**, and we felt empowered to turn Brawl around.





# As a team, we started to reflect on **why** we didn't recover!





Bring back Mega boxes. The game isn't even fun now that the only way to progress is to grind or pay to

win. I want luck based gameplay back.



@saanvisingh2542 1 year ago

You can never replace the excitement of opening a box and hoping you get a new brawler 😭

△ 2.2K 🖓 Reply

@HamzinaGalina 2 weeks ago

supercell going to do their worst change in the game



@AandEeditss 2 weeks ago

Some day I hope they come back



https://www.reddit.com > Brawlstars > comments > who...

Who thinks that should bring back the small, big and mega ... 27 Jul 2023 — I mean if we **bring back boxes** that would just be a complete backtrack that



They need to monetise their game, if u want more progression you could try to support the game @maryvi1 1 year ago

мы так любили мегаящики...

перед каждым открытием волнуешься, а сейчас не будет такого 😢

bring back mega boxes pls : r/Brawlstars

@cgrtcr 1 month ago

пЪ 8

Reddit · I/Diawisian 30+ comments · 2 months ago :

If you don't bring it back, we will riot.

Reply



Reply

223 replies



@TrollFaces777 2 months ago

Brawl stars without chests is not fun, please return them: Like so he can see

Reddit · r/Brawlstars

10+ comments · 2 weeks ago :

boxes. ... Subreddit for Brawl Stars, the free

Please return Brawl Boxes : r/Brawlstars

And If they decided to **brings** them **back** they probably will give us way less big and **mega** 



7 replies





















































































































































































# We had to infuse rewards once again with **excitement**!



# In June 2023 we added **random** engagement rewards back to the game!





### **Starr Drop Design**

#### **Building anticipation**

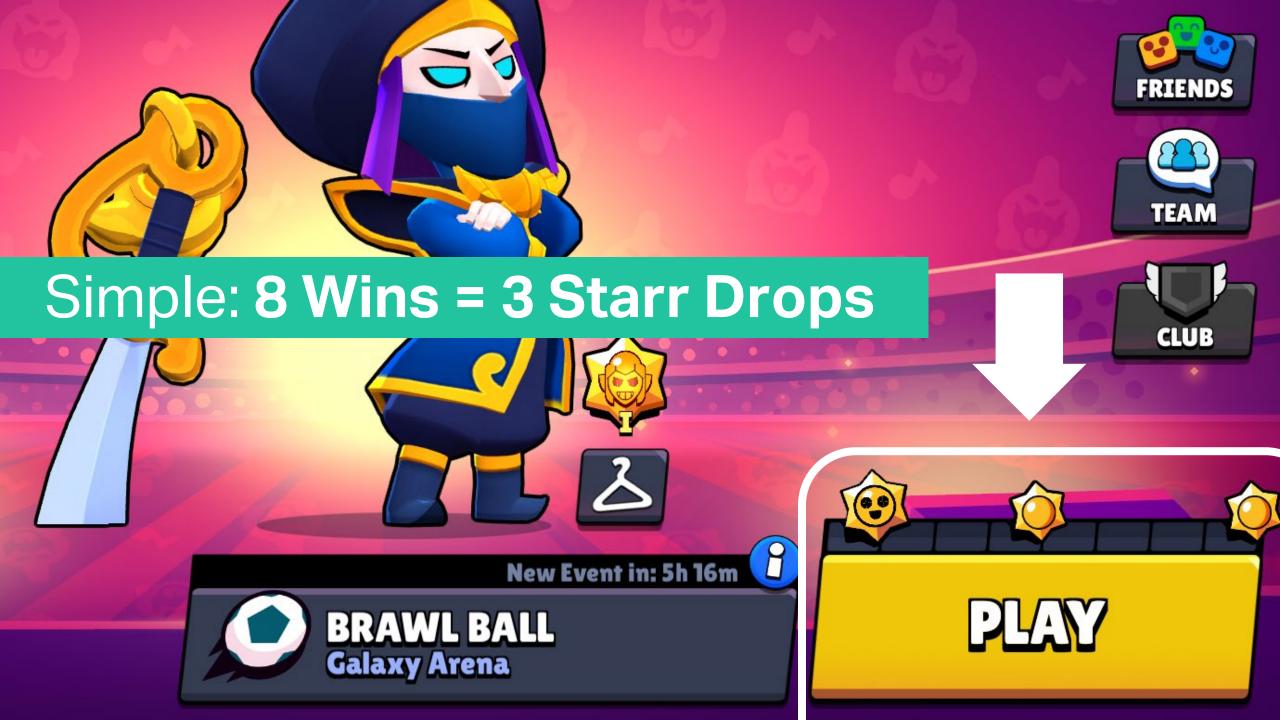
- 1. Will the Starr Drop upgrade?
- 2. What will drop?

High heights for the best rewards!

#### Other

- Now includes cosmetic items!
- Complimentary to Starr Road



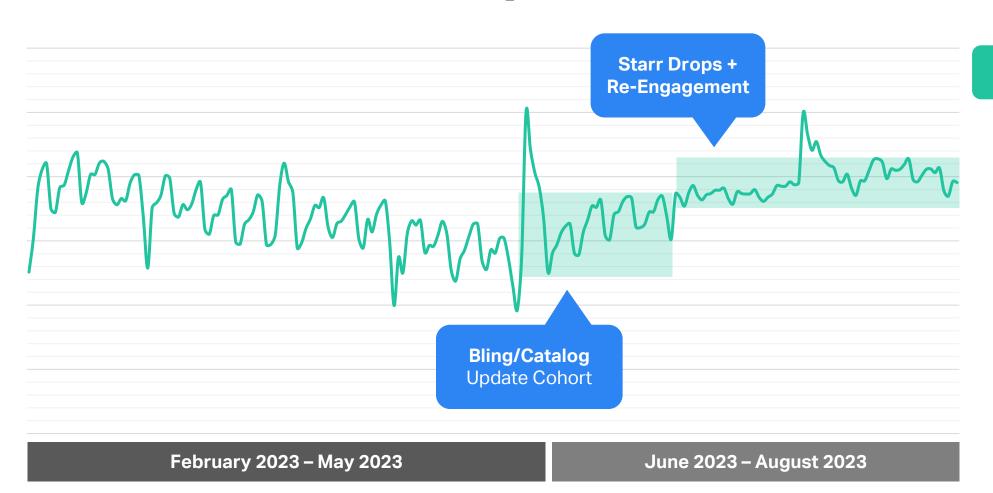




### **Initial results?**



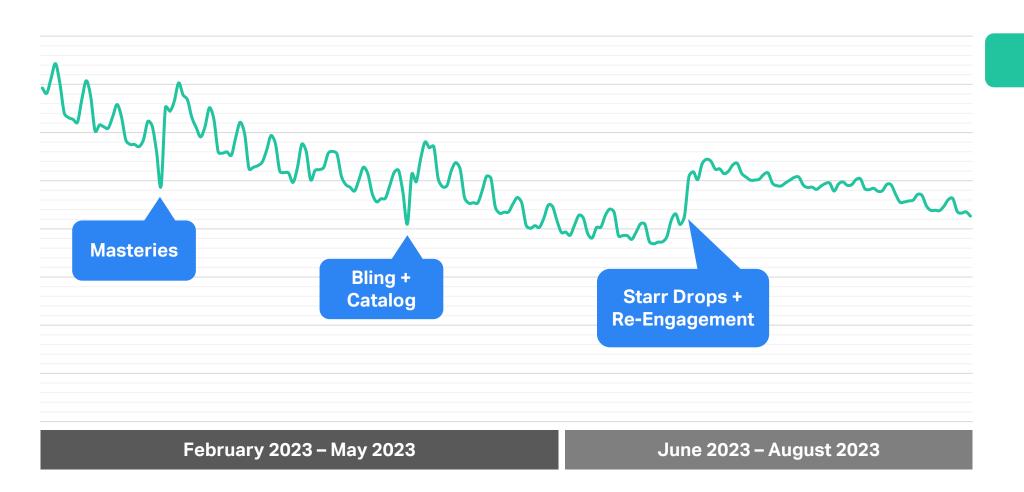
### D30 Retention improvements!



**D30** 



#### DAU increased as a result



DAU





## Random rewards are **exciting** for our players! Doh!

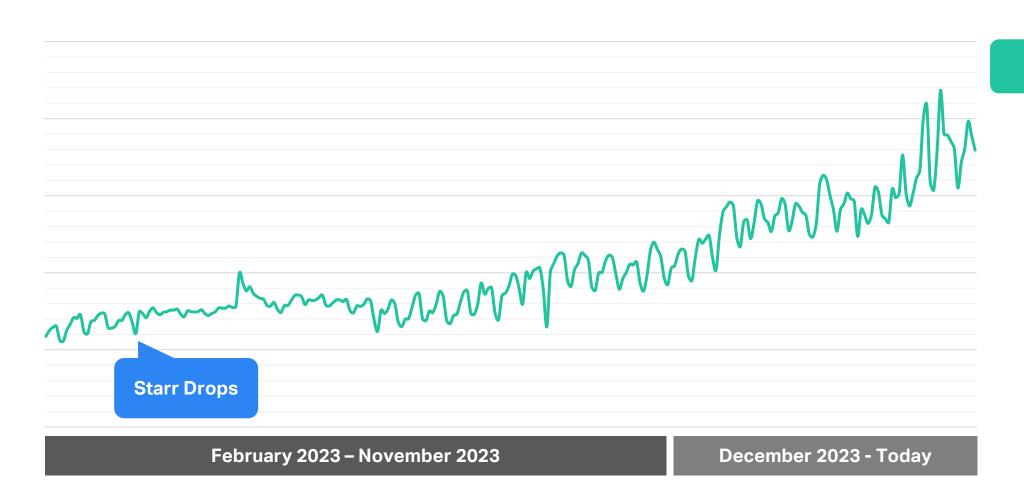




#### Were we able to recover?



#### **D30 Retention**



**D30** 







## More gameplay depth

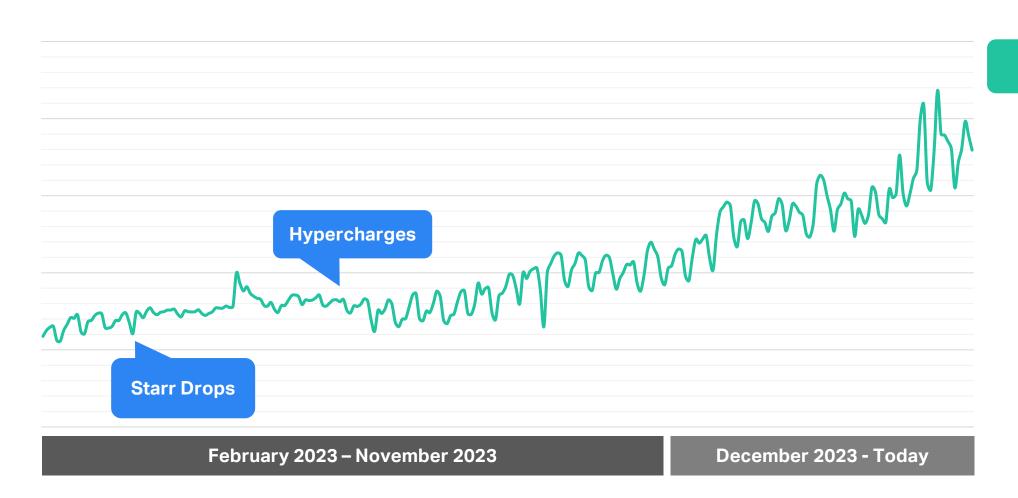
- Unlocks at Power 11 (max level)
- Hero moment every match







#### **D30 Retention**



**D30** 





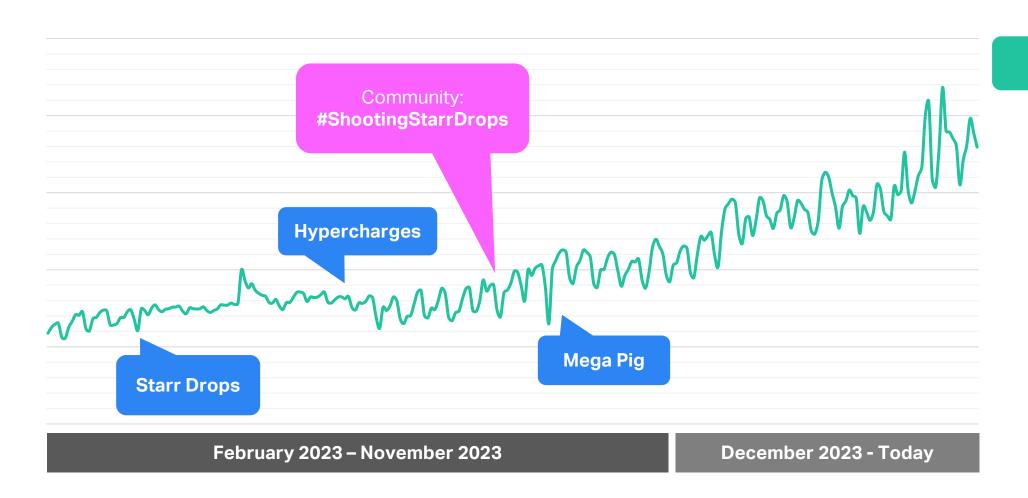


## Club League vs. Mega Pig!

Club League + Quests	Mega Pig
Ongoing (3 days/week fixed + Quest week)	<b>Monthly</b> (3 days)
24-36 matches/month	15 matches/month
Regular + Competitive (Bo3, pick-ban)	Simplified Competitive (Bo1, pick only) + Mods
Club Coins (+Club Shop)	Starr Drops
League Ranks	No ranks



#### **D30 Retention**



**D30** 





#### Brawl Pass: Unshackled!

Brawl Pass 1.0	Brawl Pass 2.0
<b>Bi-monthly</b> (7-9 weeks)	<b>Monthly</b> (4-5 weeks)
<b>169 Gems</b> (USD 9.99)*	IAP only (USD 6.99/9.99)
Exclusive Brawler	No exclusive Brawler
<b>90 Gems</b> (F2P)	<b>50</b> (F2P) + <b>100</b> (Paid) Gems
13X	<b>17X</b> (20X for BP+)

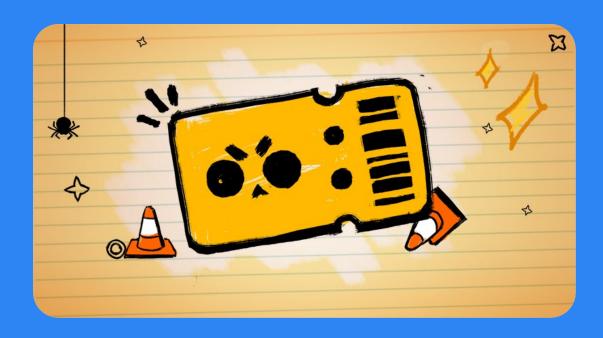


# How would the **community** respond if the Brawl Pass was only available as IAP?



#### Community x Design

- We communicated early! (Nov 5)
- We buffed the free progression track
- We were extremely transparent who would get what





Frosty tracks





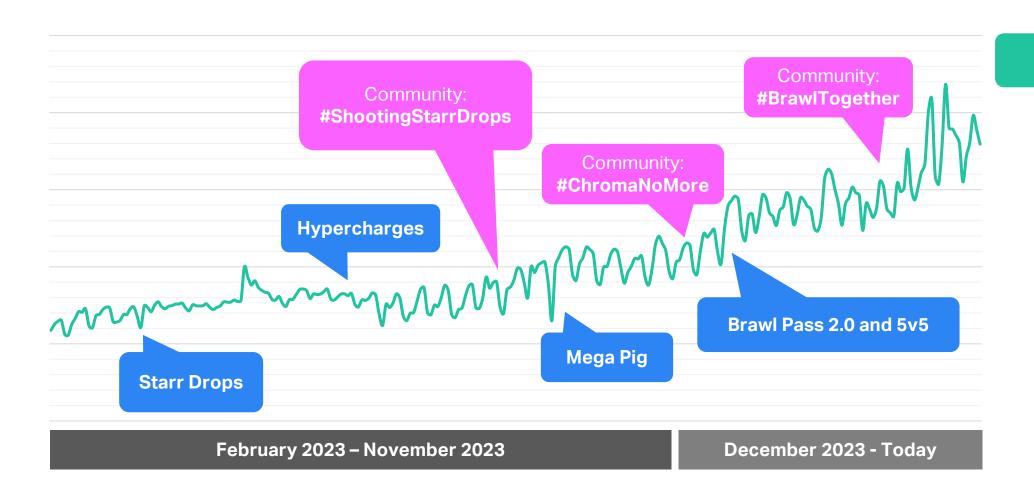
**Arctic extraction** 







#### **D30 Retention**



**D30** 



#### Starr Drops added to core areas!

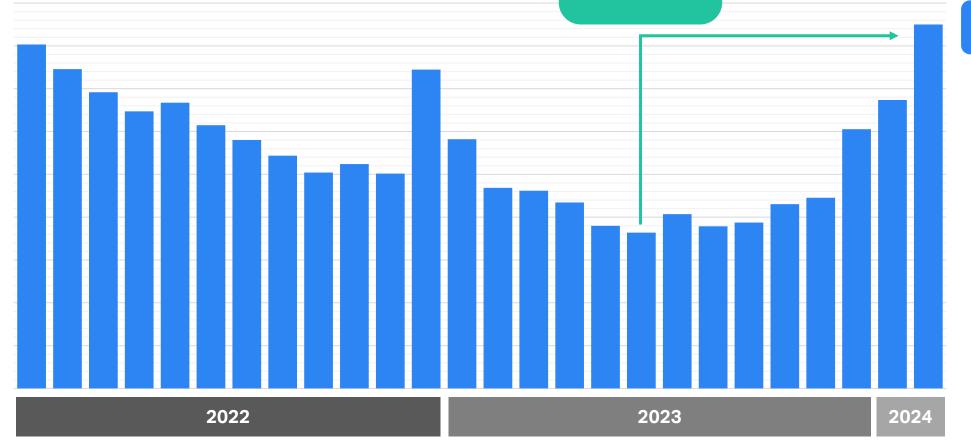




#### **MAU**

June 2023 vs. February 2024

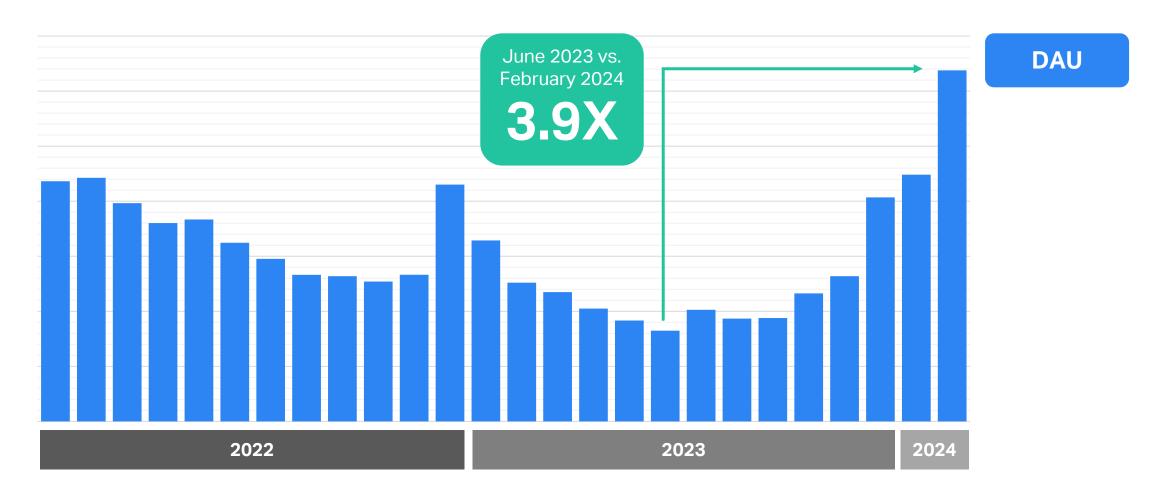
2.4X



MAU



### **DAU** (Monthly Average)



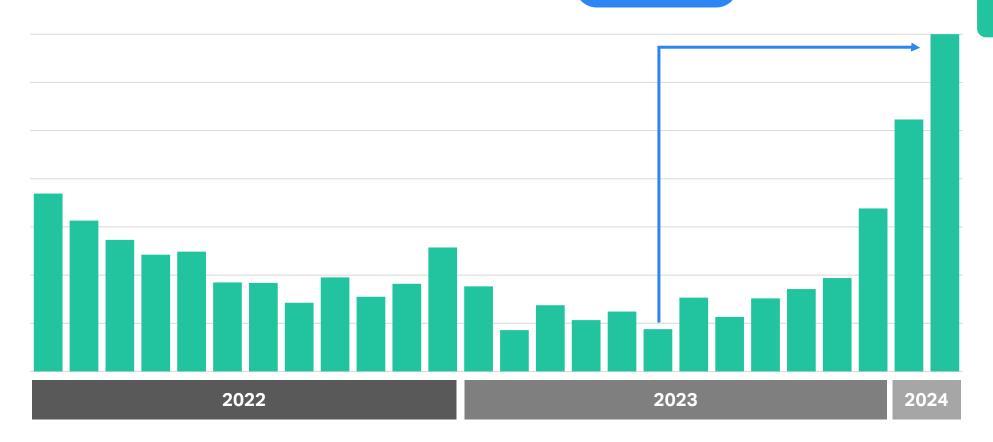


#### Revenue

June 2023 vs. February 2024

8.8X

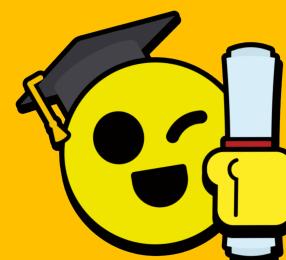








## See retention-based momentum? **Double down!**



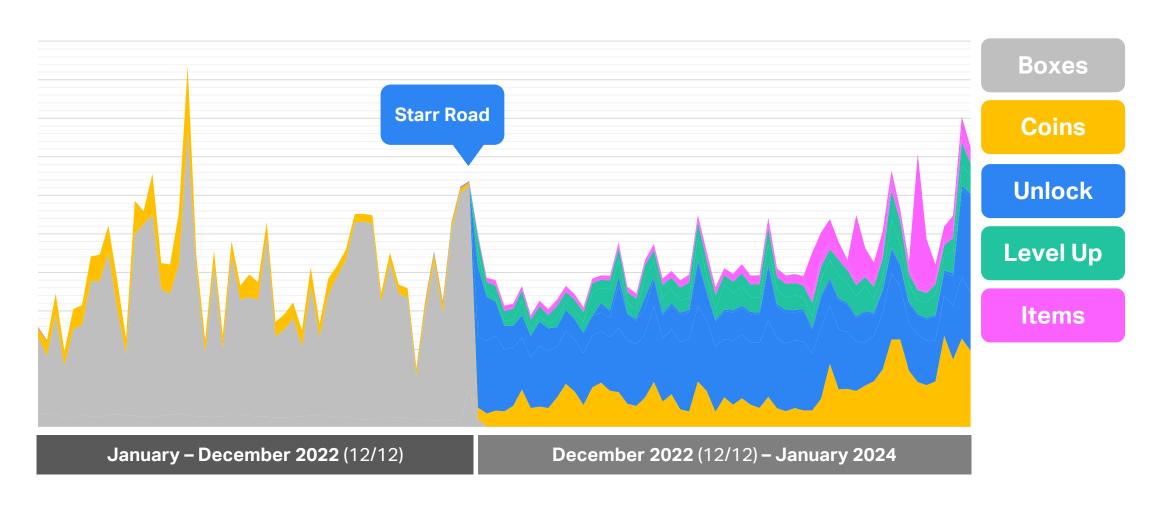


#### Removing Loot Boxes: Monetization Impact



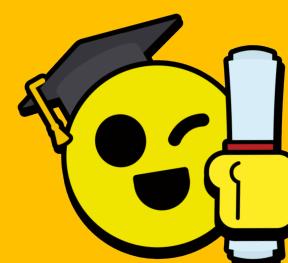


#### Paid Gems per DAU (weekly)





## Recap





#### **Key Learnings**

- When wrestling with a design, simplify!
- II. Reduce **noise** around big changes
- III. Big changes are **not** a Silver Bullet!
- IV. Find people who challenge you, especially on big changes!
- V. Random rewards are **exciting!** Doh!
- VI. See retention-based momentum? Double down!



## We're hiring!

