#### SOCIAL&ONLINE games summit

#### How to Keep an Online World Running After Launch

#### Laralyn McWilliams Sr. Producer, Sony Online Entertainment



www.GDConf.com

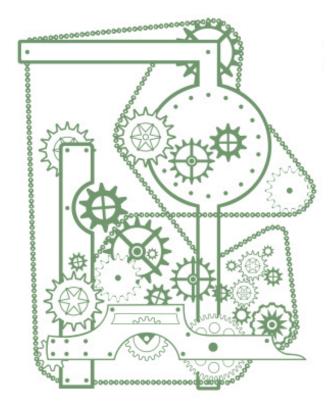




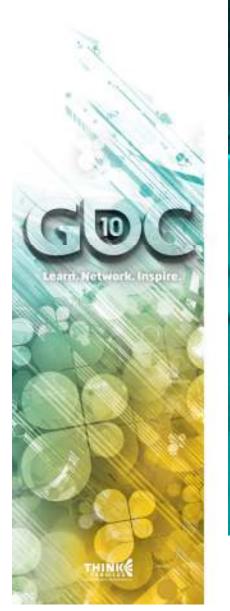
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- Besign before launch was your best guess
- Learn from the live product
- Some elements can only be balanced
  - In large numbers
  - Over time











#### **Presentation Goals**

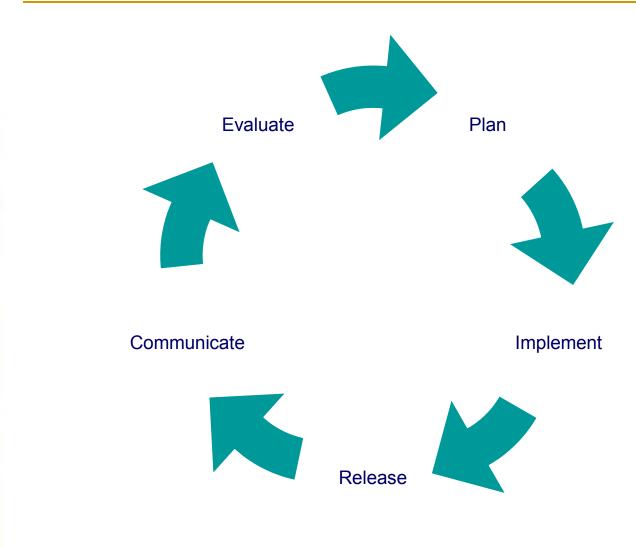
- Soundation for live game management
- Incorporate player feedback
- Importance of data
- Examples from Free Realms





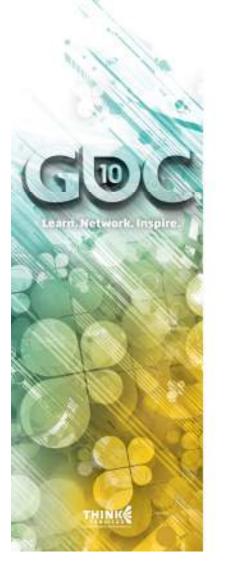
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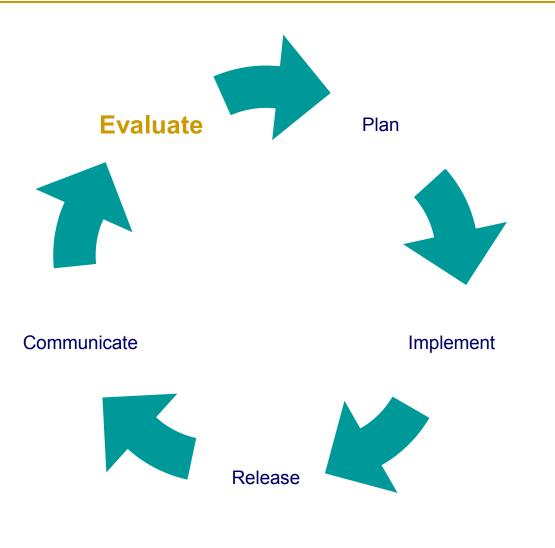
#### The MMO Circle of Life





#### The MMO Circle of Life

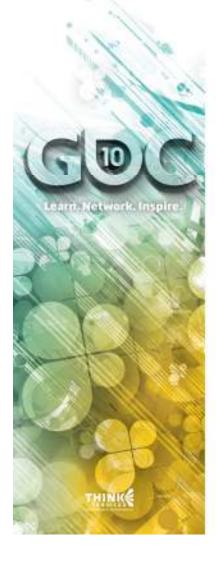






#### **Two Step Evaluation**

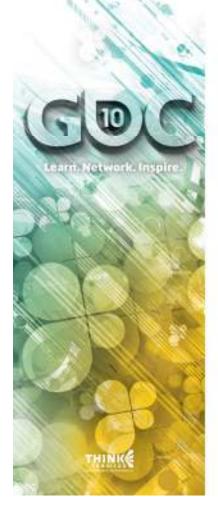
- 1. Determine the change needed
- 2. Assess the impact





#### **Two Step Evaluation**

- 1. Determine the change needed
  - Oelivering a player request
  - Sixing a bug
  - Repairing an unbalanced or unsustainable system
  - Addressing a business need



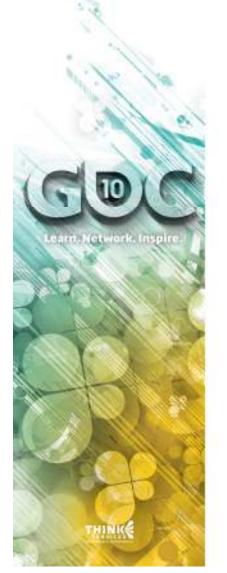




#### "What people say, what people do, and what they say they do are entirely different things."

--Margaret Mead

- . Two main data types
  - What people say
  - What people do
- Understanding what people **do** is usually more important





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### Defining "People"

- A Players
- Bloggers
- Press
- 🕭 Team
- A Executives





#### Giving Players a Voice

- Find ways for players to communicate with you
  - Forums
  - . /bug, /report
  - Conventions and fan gatherings

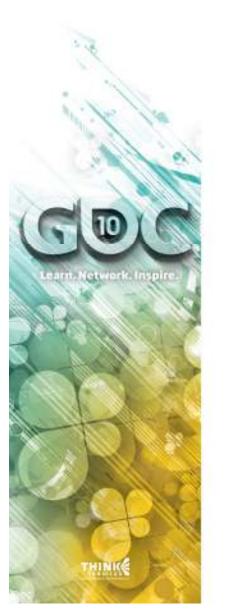


#### Minority Report

- Only 10% of players post on the forums
- Sew specific personality types
- Ooesn't work with casual players
- Significant barriers with kids under 13







### Giving More Players A Voice

- S YouTube and screen shot upload
- Online chat with GMs
- Section 3 Polls and ratings in game UI
- Surveys when you finish a play session
- Market research restricted to active players
- Special fan clubs
- Special events & parties



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#### Feedback Context

- Seep the source in mind
- Seep the personality in mind
  - Ard-core player
  - Specialist player
  - Holding a grudge
  - Surthering an agenda
  - Not core demographic



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### **Evaluating Opinion**

- Is what the person reports true?
- Does this person represent a large number of other players?
- A He's expressing a genuine feeling even if he's inaccurate



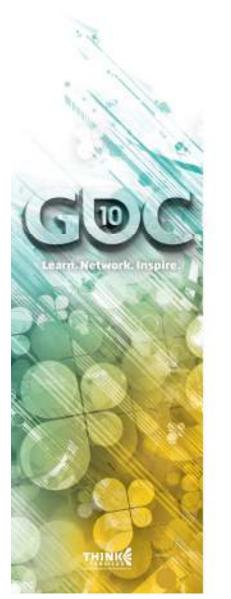


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#### Player's Advocate

- Looks at the game experience through the player's eyes
- Helps the team move from development to customer service
- Searchine Team member(s) appointed to the role
  - Substant Straight Straight
  - Aim higher in the org chart depending on
    - Sour organization
    - Target demographic versus company strengths





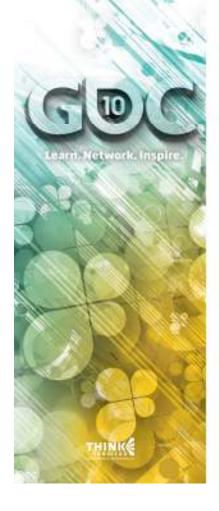
#### Formalize The Advocate

- Encourage the advocate to stand up for players
- On the development team
  - Solution Service or community
- Sanity check all decisions
- Acknowledge that this position will cause some tension



#### **Two Step Evaluation**

- 1. Determine the change needed
- 2. Assess the impact
  - Any change brings risk
  - Running a live game is risk management





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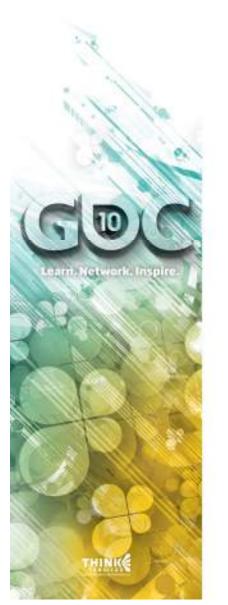
#### Assessing Impact

- Balance the three needs:
  - A Protect the business
  - A Protect the team
  - Protect players



- . Keep in mind:
  - Players invest time as well as money
  - Micro-transactions add complexity

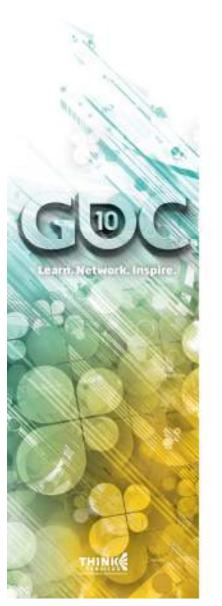




### Risk Management: Players

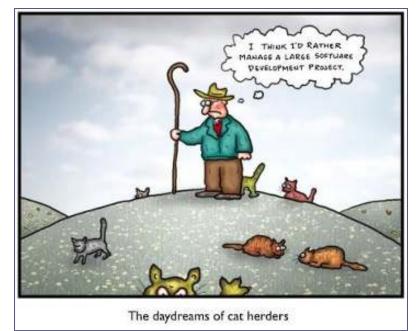
- Affect items players already purchased or earned
- Set any players back
- Affect how it feels to play the game
- Change success strategy
- Affect one type of player more than others



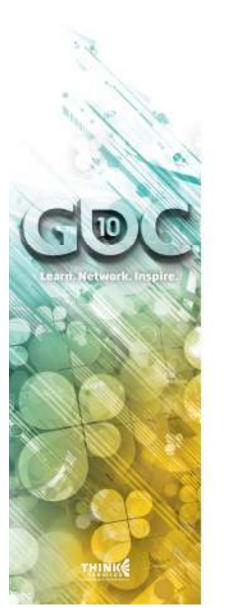


#### Risk Management: Team

- Impact of the change on other features
- Lack of clear design or success criteria
- Overburdening and overtasking
- Oiverting focus
- Seffect on morale







#### Risk Management: Business

- Affect the revenue stream
- Stall player retention
- Change financial landscape
- Cannibalize other products or teams
- Preclude later changes





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- A Put all changes into a single list with no dates
- Assess severity of issues by number of customers affected
- Gather and attach data for each issue
- Include data in the implementation plan
- Establish clear criteria to judge success
  - A Player opinion
  - A Revenue
  - Press
  - 🕭 Data



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#### **Choice Paralysis**

- . Too many voices!
  - A Players
  - Bloggers
  - Press
  - 🕭 Team
  - A Executives





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#### The Source of Truth

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J46 DDD Taking the Wheel							270.00				
247 DDD Break 'er In							169.00				
245 DDD License to Drive							267.00				
240 DDD Routine Maintenance							189.00				
250 DDD Wear and Tear							267.00				
251 DDD Spare Parts	40	28	1171	1 25	55.338	208,71	209.00	20	41.878	316.30	299.
252 DDD Dealing Damage	45	26	1.72	1. 22	46.678	265.62	265.00	24	53.338	242.67	265.
253 DDD Arens Revenge							335.00				
254 DDD Seeking a Sponsor							183.00				
255 DDD Defeating Diggs 256 DDD Only the Strong							298.00				
257 DDD Dorf Togele							266.00				
255 DDD Taking on The Tank		11					294.00				
250 DDD Pavy & Clavy Smash-s-thon	3.5		2.75				266.00				
260 DDD The Odd Audtion	19	4	4.75	91 G	10.538	318.50	318.50	17	80.478	265.35	266.
261 DDD Stunt Double	6						264.50				
262 DDD Action!	32	- 4	2.75	1 3	27.278	230.33	243.00		72.738	169.50	15T.
263 DDD Martin' Crewe: Act II	6	3	2.00	1 3	50.008	175.33	193.00 226.00	3	\$0.008	264.00	264.
264 DDD Endorm !	- 14	.4	3.50	1 2	14.298	226.00	326.00	12	55.718	223,17	236.
265 DDD Down and Dirty Derby	6	2	3,00	1 1	16.678	261.00	261.00	5	63.338	239,00	263.
268 DDD Not One, But a Few	1	- 1	1.00	8년 - 프	100.00%	265.00	265.00		900.0	0.00	0.
267 DDD Tangletrack Tric	-	2	2.50	4 F	40.008	266.00	266.00	3	\$00.008	221.33	232.
265 DDD Thunder Falls Crash for Cash	-		2.67		12.508	217.00	217.00	7	107.50k	265.57	265.
269 DDD Wildwood Derby 1000			2.00		30.000	413.00	413.00		75,000	201.00	401.
212 Raci EartRacer - Owert # 1263: Target Acquired		5.54	1.55		47.378	223.62	210.50	444	57.658	231.74	224
273 Raci EartRacer - Quest # 1749: Ready to Redline	570	186	3.06	63	14.568	193.57	192.00	487	05.448	201.10	198.
274 Raci KartRacer - Quest # 1750: You Want To Go Fast?	159	70	2.27	48	30.19%	217.73	186.00	111	69.81%	170.47	165.
275 Raci KartRacer - Quest # 1752: Wildwood Sprint Challenge	30	24	1.25	23	76.678	78.17	79.00	7	23.33%	103.14	71.
276 Raci KartRacer - Quest 🕴 1753: Wildwood Endurance Challenge	35	28	1.25	22	62.86%	182.41	182.50	13	37.14%	191.85	195.
277 Raci KartRacer - Quest # 1754: Dominating at Wildwood	139	36	3.86	70	50.36%	187.79	182.00	69	49.648	160.55	185.
278 Raci KartRacer - Quest # 1787: Sacred Grove Cup: Wildwood	12	7	1.71	1 5	41.678	172.00	172.00	7	58.33%	113.29	91.
279 Raci KartRacer - Quest # 1756: A Treacherous Track	54	23	2.35	22	40.748	142.82	138.50	32	59.26%	167.22	138.0
200 Raci KartRacer - Quest # 1750: Redline Returns	63	20	3.15	1 10	20.578	132.22	132.00	45	71.638	117.18	130.
201 Kaci MartKacer - Quest # 1760; Icy Merrection	120		3.43	1 13	20.008	48.75	45.00	48	50.00k	48.08	47
283 Raci EartRacar - Quant & 1763: Frontridge Endurance Challenge	10	12	1.5.8		47 378	151.56	151.00	10	52 638	137.10	156
204 Raci KartRacer - Quest # 1764: Dominating at Frostridge	91	18	5.06	17	10.00%	153.00	154.00	74	81.328	140.01	156.
265 Raci KartRacer - Quest # 1788: Sacred Grove Gup: Frostridge	32	6	5.33	2	6.258	116.00	116.00	30	93.758	108.70	116.
206 Raci KartRacer - Quest # 1766: Age Before Beauty	35	12	2.92	4	11.43%	145.25	144.50	31	88.57%	142.32	146.
287 Raci KartRacer - Quest 🕴 1768: Settling the Score		6	1.33	6	75.00%	147.50	145.00	2	25.00%	145.50	145.
265 Raci KartRacer - Quest 🛊 1770: Nigh Speed Chase	33	8	4.12	7	21.21%	145.71	144.00	26	78,798	154.69	146.
289 Raci KartRacer - Quest 🕴 1772: Thunder Falls Sprint Challenge	2	7	1.29	6	66.67%	66.00	65.00	3	33.338	145.33	135.
<pre>264 DDD Encore! 265 DDD Bown and Dirty Derby 266 DDD Bown and Dirty Derby 266 DDD Fongagterack Tio 269 DDD Thundser Falls Cramb For Cash 269 DDD Thundser Falls Cramb For Cash 269 DDD Wildwood Derby 1000 210 DDD Forst Ridge Invitational 213 Raci KartBacer - Quest # 1740: Racy to Redine 214 Raci KartBacer - Quest # 1750: Nildwood Sprint Challenge 215 Raci KartBacer - Quest # 1751: Nildwood Sprint Challenge 216 Raci KartBacer - Quest # 1751: Nildwood Sprint Challenge 217 Raci KartBacer - Quest # 1751: Sacred Grove Cup: Wildwood 218 Raci KartBacer - Quest # 1751: Sacred Grove Cup: Wildwood 219 Raci KartBacer - Quest # 1751: Sacred Grove Cup: Wildwood 219 Raci KartBacer - Quest # 1751: Sacred Grove Cup: Wildwood 219 Raci KartBacer - Quest # 1751: Sacred Grove Cup: Wildwood 219 Raci KartBacer - Quest # 1761: Toy Friettion 250 Raci KartBacer - Quest # 1762: Frostridge Endurance Challenge 253 Raci KartBacer - Quest # 1763: Sacred Grove Gup: Frostridge 264 Raci KartBacer - Quest # 1763: Sacred Grove Gup: Frostridge 265 Raci KartBacer - Quest # 1763: Sacred Grove Gup: Frostridge 265 Raci KartBacer - Quest # 1763: Sacred Grove Gup: Frostridge 265 Raci KartBacer - Quest # 1763: Sacred Grove Gup: Frostridge 265 Raci KartBacer - Quest # 1765: Sacred Grove Gup: Frostridge 266 Raci KartBacer - Quest # 1776: Sacred Falls Sprint Challenge 260 Raci KartBacer - Quest # 1776: Sacred Falls Sprint Challenge 260 Raci KartBacer - Quest # 1772: Thunder Falls Endurance Challenge 260 Raci KartBacer - Quest # 1773: Thunder Falls Endurance Challenge 260 Raci KartBacer - Quest # 1773: Thunder Falls Endurance Challenge 260 Raci KartBacer - Quest # 1773: Thunder Falls Endurance Challenge 260 Raci KartBacer - Quest # 1773: Thunder Falls Endurance Challenge 260 Raci KartBacer - Quest # 1773: Thunder Falls Endurance Challenge 260 Raci KartBacer - Quest # 1774: Dominating at Thunder Falls 261 Raci KartBacer - Quest # 1774: Dominating at Thunder Falls 262 Raci KartBacer - Quest # 1774: Dominating at Thunder Falls 263 Raci KartBacer - Quest # 1</pre>	7		1.00	6	85.71%	179.17	175.50	1	14.29%	947.00	947.
291 Raci KartRacer - Quest # 1774: Dominating at Thunder Falls	92	16	5.75	16	17.39%	178.75	174.50	76	62.61%	124.00	113.
zvz waci Aartwacer - guest # 1997 Sacred Grove Cup: Thunder Falls 203 Rani KartBaren - Cuest # 1777, Running Do the Track	2	2	1.00	2	17.865	123.50	155.00	0	0.008	100.00	107
204 Rent RentRaner - Quest # 1170: The Showhare	20		2 40		41 675	166.40	165.00	43	10.114	131 20	120
205 Raci EartRacer - Ouest # 1781: The Right Stuff	11		2.17		23.058	165.33	165.00		76,978	99.80	93
206 Raci KartRacer - Quest # 1763: Tangletracks Sprint Challenge		3	2.00	1 2	33.338	90.00	90.00	4	66.671	24.75	8.2
297 Raci KartRacer - Quest # 1784: Tangletracks Endurance Challence	7	a a	1.75	i i	14.298	157.00	157.00	6	85.718	147.17	160
200 Raci KartRacer - Quest # 1773: Thunder Falls Endurance Challenge 201 Raci KartRacer - Quest # 1774: Dominating at Thunder Falls 202 Raci KartRacer - Quest # 1776: Sacred Grow Cup: Thunder Falls 203 Raci KartRacer - Quest # 1777: The Showdown 204 Raci KartRacer - Quest # 1778: The Showdown 205 Raci KartRacer - Quest # 1781: The Right Stuff 206 Raci KartRacer - Quest # 1781: Tangletracks Sprint Challenge 207 Raci KartRacer - Quest # 1781: Tangletracks Endurance Challenge 208 Raci KartRacer - Quest # 1781: Tangletracks Endurance Challenge 208 Raci KartRacer - Quest # 1780: Sacred Grow Cup: Tangletracks 208 Raci KartRacer - Quest # 1780: Sacred Grow Cup: Tangletracks	14	3	4.67	i 9	64.298	163.00	161.00		35.718	126.80	139.
100 Real VestBarry - Over \$ 1700, Farry Cone Cone Targitatesh			2.50		40,008	157.00	157.00		60.008	112.00	183

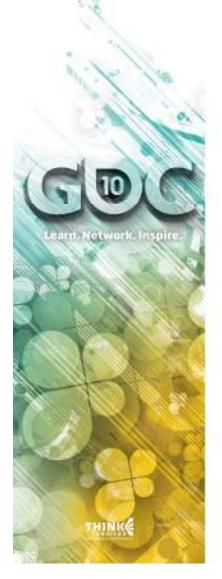
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For Help, press F1





- Sirst pillar of live product management
- One of the most powerful and least understood tools
- A Data can tell you what is happening
- A Data can tell you why things are happening

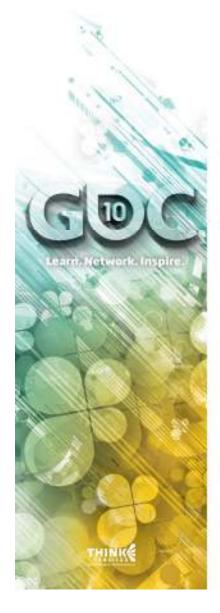




#### Raw Data

## Server adds to a tally each time an event occurs Game # Description ID Checkers 58 Checkers 17

Game	#	Description	ID
Checkers	21	Checkers	17
Checkers	68	Checkers	1
			18
Chess		Chess	9
Chess	65	Chess	1
			10
	_		
Combat		Frostfang Snarlers!	58
Combat		Tavern Cellar	42
Combat		Hack 'n' Slash	38
Combat	_	Hot Springs Haven	37
Combat	37	Bixie Hive	35
Combat		Cracked Claw Caverns	28
Combat		Robgoblin Camp!	26
Combat		Robgoblin Creek!	22
Combat		Frostfang Growler!	22
Combat		Robgoblin Pondblasters!	19
Combat	119	Sheep Watch	18
Combat	164	Snakes in a Maze!	17
combat	173	Petty Yetis!	15
Combat	168	Robgoblin Troublemakers!	14
Combat		Hooligan Brawling Club!	13
Combat	27	The Bat Cave!	12
Combat	117	Den of Secrets	11
Combat	32	Robgoblin Treasure Trove	10
Combat	46	Danger Peaks	10
Combat	143	Bixies Gone Wild!	10
Combat	96	Troll Summoner Madness!	9
Combat	177	The Angry Bear!	9
Combat	81	King of the Ring!	9
Combat	1036	Kai's Challenge	8
Combat	217	Pixie Hunters!	8
Combat	12	Arachnia's Lair	8
Combat	93	Band of Robgoblins!	7
Combat	94	Robgoblin Adept Trouble!	6
Combat	134	Thugawug Bumbler!	6
Combat	146	Tormented Spirits!	6

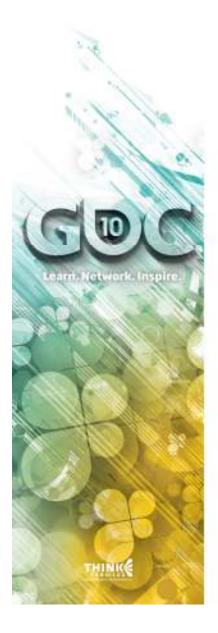




#### Processed Data

# A Raw data is aggregated and sorted by criteria

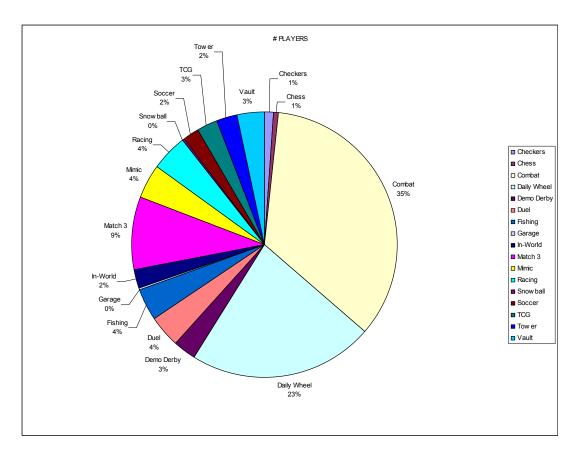
MINIGAME	# PLAYERS
Checkers	18
Chess	10
Combat	615
Daily Wheel	397
Demo Derby	47
Duel	69
Fishing	68
Garage	6
In-World	36
Match 3	160
Mimic	73
Racing	79
Snowball	5
Soccer	33
TCG	46
Tower	41
Vault	60

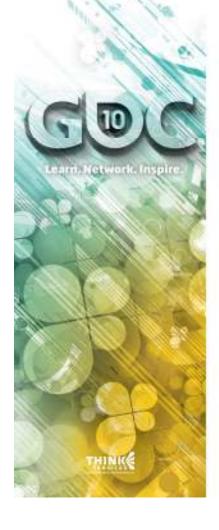




#### Report

# Graphs and charts convey the results at a glance





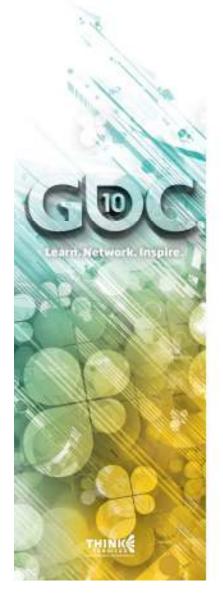


#### **Collecting Data**

Real-time

Logged

Marketing & Research



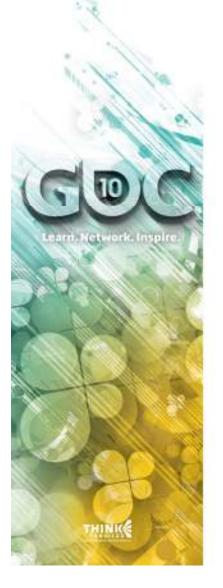


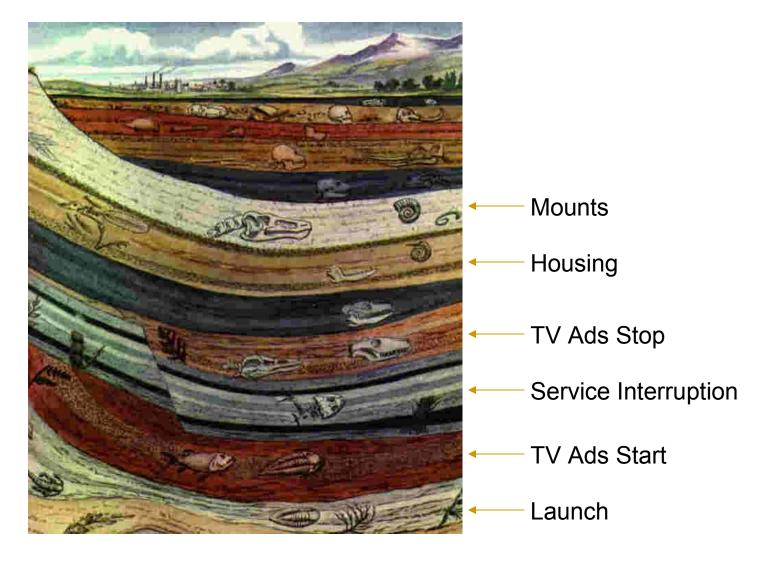






#### Logged Data



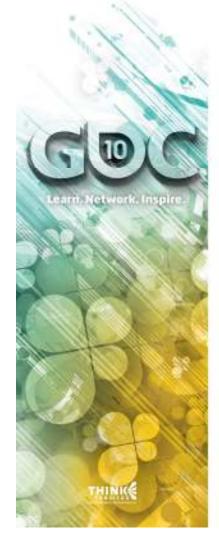




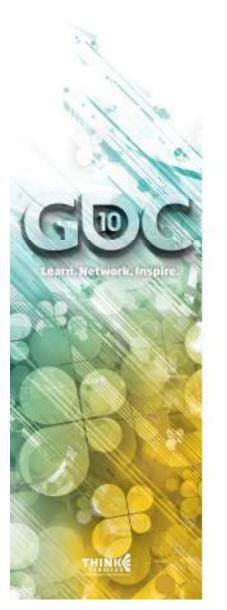
#### Other Types of Data

- Focus tests
- Usability tests
- Single player logs
- Camera "snoop"









#### When to Gather Data

- Implement logging as soon as you have a client
- Include ways to generate impression data in the client
  - A Player-driven
    - & Like/dislike + comments field
  - Event-driven
    - S Tallies and averages





- . How many items does each player buy?
- What hair style is the most popular?
- Where do players go to socialize?
- Which dungeon has the best rewards?





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# **Refining The Questions**

- . How many items does each player buy?
  - Solution View by day, week, month, LTD
  - Which items are most and least popular?
  - Solution Which item categories are most and least popular?
  - Are we trending up or down in sales?
  - Are there specific colors that are most popular?
    - Sor a specific item?
    - Across all items?

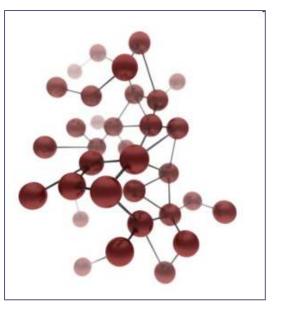


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## Making the Leap

- Correlative data is where you information you can use!
- Get all data into the same format and same database

### Start making connections

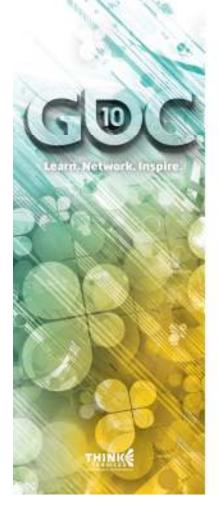




## Easy Connections

- . How many items does each player buy?
  - . View by gender, age

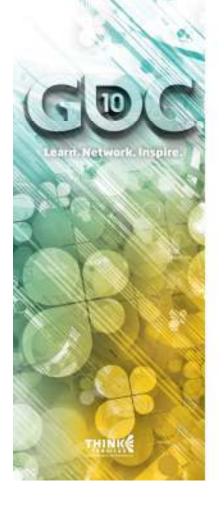
  - S View by character age
  - Solution Stress View by account age





# **Trickier Connections**

- . How many items does each player buy?
  - S Tendency to buy after a certain experience?
  - S Tied to in-game events or promotions?
  - A Players who quit more or less likely to have purchased items before the last session?





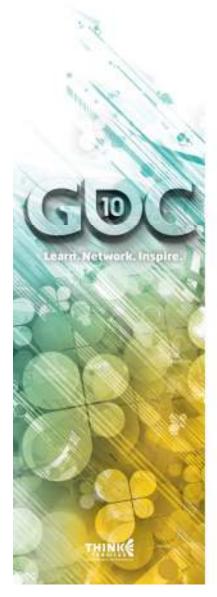


- Speedy Kicks boots gave too much of a boost
- Sould be stacked with speed boost from a pet
- Bushed the max speed boost too high, too soon



Amazing shoes designed for comfort and speed by the famous Postman Rudolfo.

You Own: 1 Power Rating: § 24 Gender: © Boys only Equippable State: This item is currently equipped. Required: Level 20, Postman, Boys only Cannot Trade





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### **Game Genus**

Games: Commentary and Analysis.

#### Tuesday, September 15, 2009 Do casual gamers care about fairness?

#### The Rudolfo's Speedy Kicks nerf

Do players of casual games care about fairness and equal treatment? Or are they so blasé that they remain unaware of any disparity in treatment that might give some players an advantage? Can publishers of casual games get away with deliberately withholding information in order to keep players ignorant and happy? With the case of the Rudolfo's Speedy Kicks item nerf in its game <u>Free Realms</u>, <u>Sony Online Entertainment</u> (SOE) may be on the way to finding out.

#### Summary

A somewhat hard to get item, Rudolfo's Speedy Kicks offers a speed boost to a player wearing it. SOE reduced the speed boost on the item, and then after the predictable complaints, restored the original speed boost, but only for players who already had the item. Thus players with the old item have **an advantage in all the timed minigames** where it may be used. Among other disadvantages, players with the inferior version of the item will never be able to reach the top spots on the leaderboards for those minigames.

Subsequent posts from the Community Relations Manager (CRM) for Free Realms revealed that it was a deliberate decision to create two classes of players: those with the faster original item, and all other players who will receive the new slower item. While complaints from disadvantaged players have caused the CRM to avoid conducting events that might involve use of the item, the relatively mild uproar hasn't caused SOE to resolve the issue and restore fairness and the equality of players.

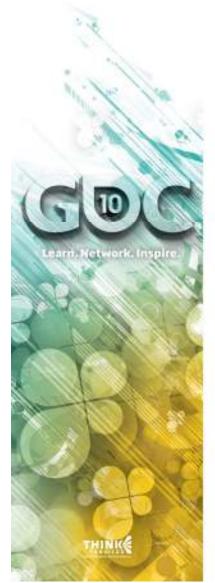
SOE sells items within Free Realms via microtransactions that confer advantage to the buyer. Players seem to have accepted this since any disadvantaged player can opt to spend real money to buy the item. In the case of Rudolfo's Speedy Kicks, players with the inferior version have no recourse. As the issue is still being played out, it's too early to know how customer satisfaction will be affected.





- Bidn't look at data before we made the change
- Serv few players had earned the Speedy Kicks...
  - ...but they were some of the most vocal players in the game

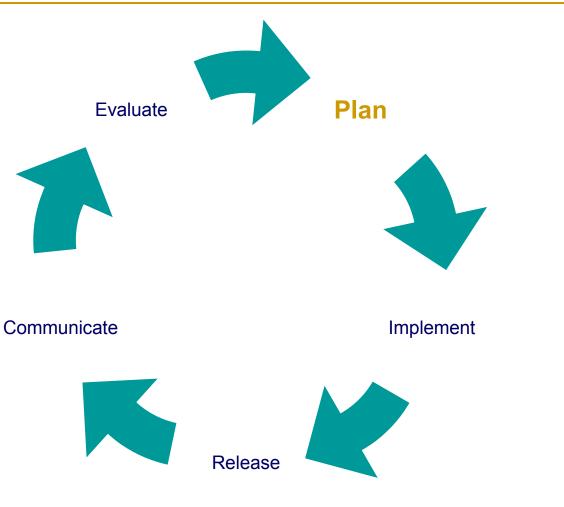
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## The MMO Circle of Life



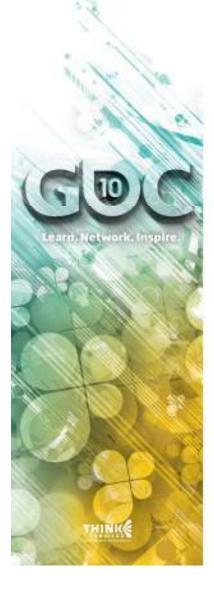




## Change Management

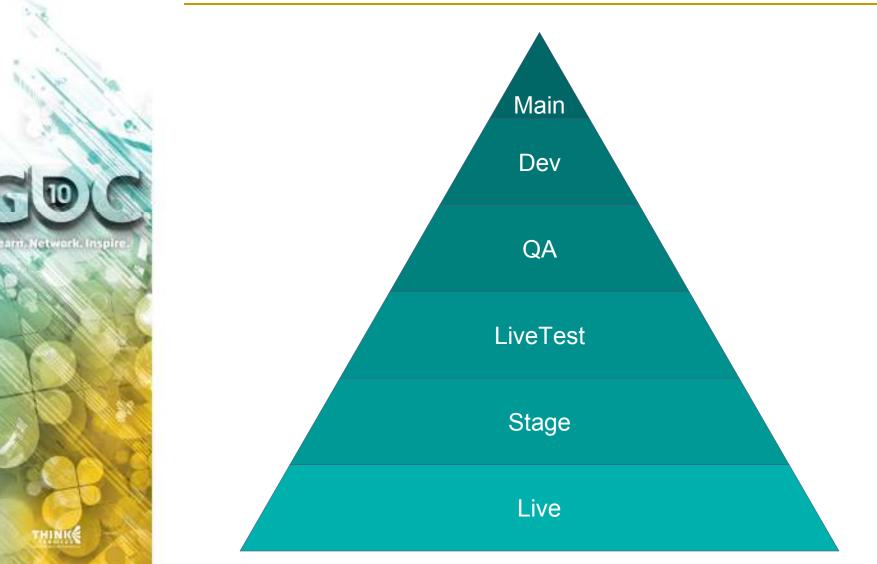
- Second pillar of live product management
- S Two ways to look at it:
  - Change vs. environment
  - S Change vs. product







## Free Realms Servers





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- A Migrate updates through the chain of servers
- Track changes against each environment
- Oirectly patch any environment





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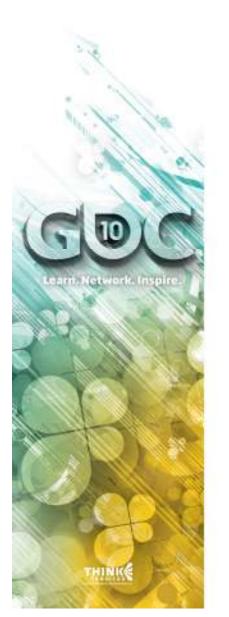
- Product has thousands of moving parts
- Any change in one part can affect another

### Some changes can be bundled

- Dependencies
- Sefficiencies
- S Expediencies







# Example: Tinting System

- At launch:
  - All items had pre-set color
  - Distinguished tier and rarity
  - A Distributed according to tier
- A Players wantd to tint items



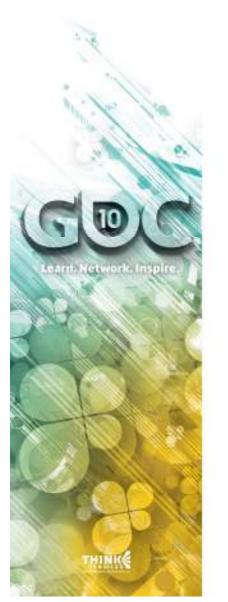


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- Most vendors were used by less than 20% of our players
- Most players were below level 10 in at least half their jobs
- Second and overall appearance were a stronger sales driver than color for microtransactions
- Source of the second second
- Based on this, we were confident in the change





## Item Tinting: Planning

- Somplete migration of item data to a new format
- Involved three departments (art, design, code)
- A Packaged with other item changes to ease the load on dev and QA
- 🕭 But...



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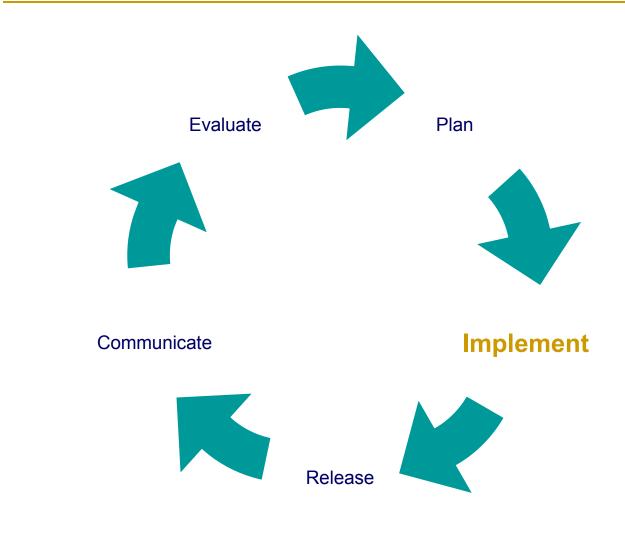
- Didn't walk the change through all the elements it would affect
- Artists and designers didn't realize they were choosing new base tints
- Broke a rule of risk assessment:
  - Will it affect items players already purchased or earned?





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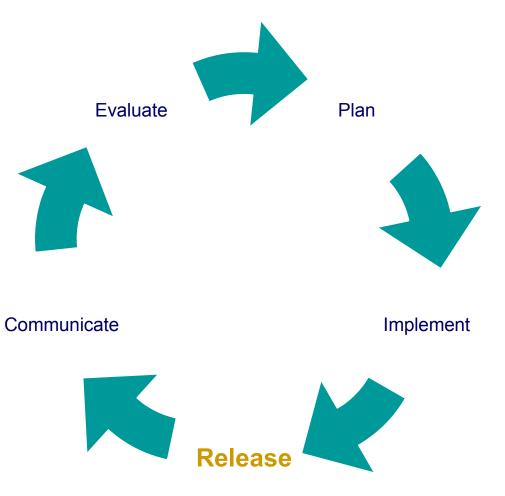
## The MMO Circle of Life





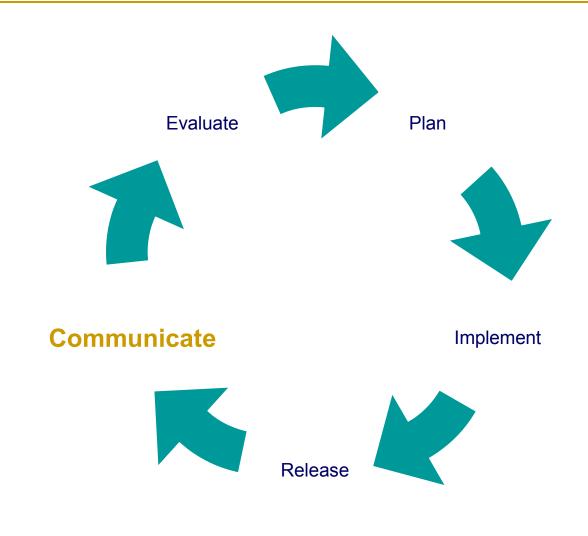
## The MMO Circle of Life







## The MMO Circle of Life



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## Change is Scary for Players

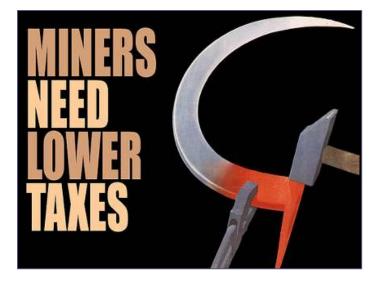
- Resist and hate change
- Can't see the big picture
- On't have all the facts
- Only care about their own experience
- S Would rather get more and pay less

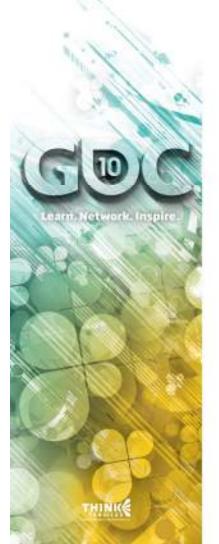




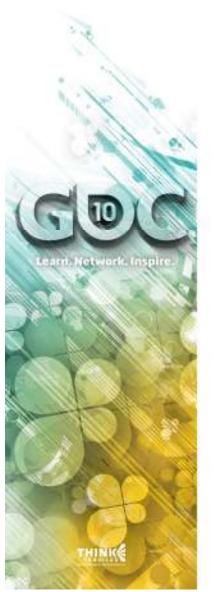
## You Ruined My Life!











# Talking About Changes

- Three types of change communication
  - 迭 List
  - Aationale
  - S Comprehensive communication strategy
- Carefully consider when to announce changes to players



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## Talk Before Release

- New feature
- A Player request
- 🕹 Bug
- . You made a mistake
- Sou have solid data you can show players



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- A Changes items players bought or earned
- Stopping an exploit
- Unpopular change that's unavoidable
  - With explanation when players will understand
  - Without explanation when they won't

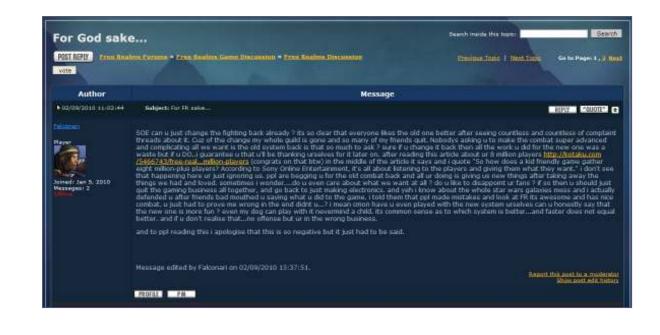
 By Royal decree, we are phasing out Treasure Tickets to prepare for changes to the Royal Vaults. Tickets will no longer be awarded for any in-game activities. You may spend your remaining tickets in the vault or sell them for coins. Tickets can be sold in the Coin Shop or by speaking to Gulsh outside the Royal Vaults.



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## Never Talk When...

- Sou may roll the change back later
- It exposes an exploit method
- Sou can't (or won't) discuss the data behind the change





fetwork, Inspir

## **Communicating Via List**

#### Today is the day of our HUGE December update. There's lots of great new stuff to see and do in Free Realms. Here are the details on what we're adding to the game!

#### Highlights

- Free Realms Snow Days are here!
- Now you can own and decorate your own house!
- Major changes were made to Combat!
- Check out the new Fishing mini-game!
- There are new pets on the Marketplace!
- Launch yourself into the sky with Launch Pads!
- Join your friends at Private Parties in Pixiewood, Lakeshore & Nettleseed or check the Activity Calendar for upcoming dress-up Parties and Events!
- Use the Game Guide to get to mini-games, battles, Card Duels and more with one click!

#### Marketplace

- Items can now be purchased in a variety of colors from both the Marketplace and Coin Store.
- There are a slew of new and exotic pets on the Marketplace: Dragons, Unicorns, Pegasus, Dinosaurs, and more!
- Check out the Marketplace for new Snow Days clothes and items!
- To start the new TCG quests, purchase the Shattered Past quest packs and talk to Sir Wellington in Briarwood, outside of Vale of Ancients.
- Most job specific stat items (wearables, wieldables, shards, accessories, etc) have been removed from the Marketplace.

#### Snow Days

- Snowhill has been decorated with winter cheer and there are new activities and quests to try.
- Talk to Candi Ivy near the Gifting Tree in Snowhill to help protect the presents from a wicked gang of Robgoblins!
- Throw snowballs at your friends in Snowhill pick one up from a pile in Snowhill!
- Play team vs team in Snowball Fights talk to Calvin Coldcastle to start a game!
- The Snow Days Daily Prize Wheel has been added spin the wheel every day for your chance at cool prizes!
- There are tons of new holiday items on the Marketplace including outfits, decorations for your house and special Reindeer pets that are available for a limited time only

#### Housing

- Members get a free house as well as awesome bonus furniture and decorations (like balloons, a dresser and chairs & a table)!
- You can buy additional houses from the Marketplace! Preview a House to walk through a fully furnished House and yard!
- Call out all your pets at once and decorate your new place to show off your style with furniture from the SC Marketplace or the Coin Store.
- Free players get a free apartment and can invite a guest over! Members can have A LOT more friends visit how many people can you fit into your place?
- . Housing items have been added to The Daily Prize Wheel; give it a whirl to see what you'll win!



## **Communicating Via Rationale**

#### SAMPLE ALL JOBS

Right now, you have to be a member to play many jobs in the game, like Wizard and Blacksmith. You asked if we could find a way to let you sample those jobs to see if you like them. In November we're set to update *Free Realms* with a new job structure that lets you play any job in the game to level 5 for free! Once you hit level 5, the job will be designated as Members Only. This lets free players try out every job in the game! As a thank you to our original and loyal players, each character created before November 1st will still have all of the free jobs playable for free, just like it is today. So if you've got a level 18 Ninja and you've been working on those last few levels, no worries—that character will still have Ninja available for free, all the way to level 20. Remember though, if you delete that character, you'll lose the special access to any such free jobs!

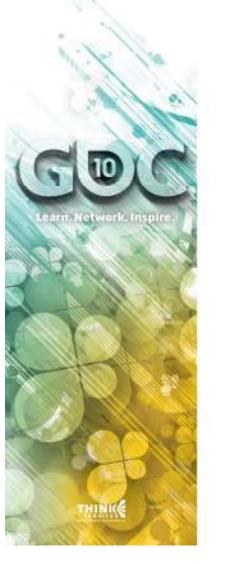
Adventurer and Card Duelist jobs are going to continue to be free to play jobs all the way up to level twenty (20) for all characters, regardless of the date they were created.

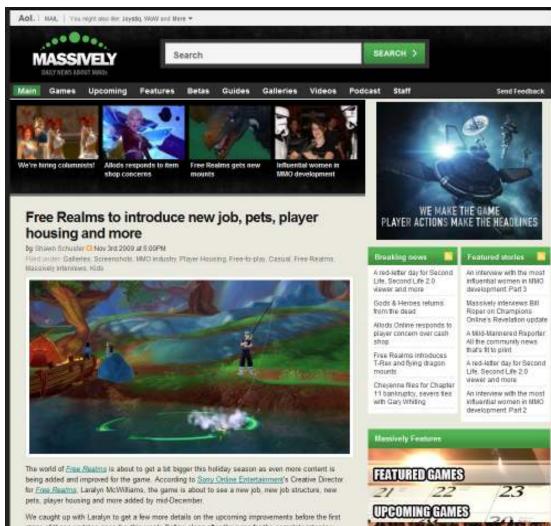
#### EASIER SHOPPING AND SELLING

There are a ton of merchants all over the world of *Free Realms*, and it can be really hard to find just the right outfit. We're adding a Coin Shop to *Free Realms*, launched from the same button that opens the Marketplace. You'll be able to browse almost all of the items available for coins, and buy them just as easily as you can shop with Station Cash! We also listened to your requests and we are working on an auction house that will let you sell your items to other players. The Coin Shop is scheduled to be available by the end of this year, and the auction house is set to be live in early 2010.



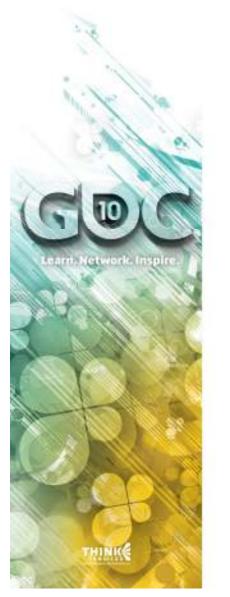
## Communicating Via Strategy





stage of these updates goes live this week. Follow along after the jump for the complete intensiew, and in our gallery below for some exclusive screenshots of the new content.

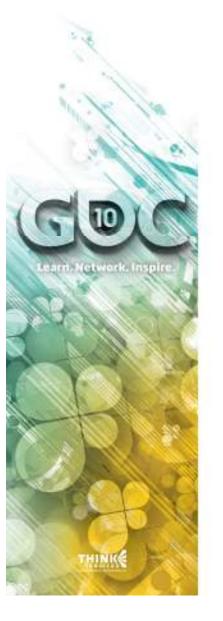




# Strategic Plan of Attack

- Section Coordinate with Marketing, Community, and Customer Service
- Stage changes in combination with good information and PR
- Spread changes likely to cause a negative reaction over the course of months
- If you can, include any data that supports the results
- Include at least one positive item in every update
- A Have Community and Customer Service ready for damage control





#### look up: star wars galaxies search DICTIONARY word of the day dictionary add edit store chat blog random A B C D E F G H I J K L M N O P Q R <mark>S</mark> T U V W X Y Z # new live **Custom UD mugs** star wars galaxies swg sony soe mmorpg star wars sony online with your fave def entertainment game unbalanced pvp weaken unfair nuke patch class fix character stacked exploit ruin video game skill balancing nge UP DBI developers update overpowered grind ability 1. star wars galaxies 109 up, 23 down 🖂 🄛 buy star wars galaxies mugs, tshirts and magnets Now available Star wars galaxies - or SWG - An MMORPG that was good up until the CU came in, then they brought in the NGE which totally ruined the game. Star Trek: The Next Well, it destroyed the gam - it's now a totally different game. \*sigh\*. Generation star treking Now you can be one of 9 characters \*raises an eyebrow\* before you NE-MAN star trekking could be anything, I was TK/Ent which was fun - now it's crap so I star tripping cancelled my account. Star Warriors Star Wars In short - Used to be a good MMORPG now it's not, however nothing else Star Wars according to a even comes close to the character creation! 3 vear old Star Wars Bar -Star Wars Galaxies-Star Wars Challenge star wars clone wars Star Wars Day MMORPG = Massively Multiplayer Online Role Playing Game Star wars defense CU = Combat Upgrade Star Wars Effect NGE = New Gaming Enhancements Star Wars Fag Star Wars fan TK = Teras Kasi Ent = Entertainer star wars galaxies star wars geek mmorpg soe sony lucas arts star wars swg star wars holiday special by Ririne Jan 2, 2006 share this star wars junkie Star Wars Kid star wars name 2. Star Wars Galaxies 41 up, 5 down 🖂 🤛 Star Wars Nerd buy star wars galaxies mugs, tshirts and magnets Star Wars Party Star Wars Prequel Once a great game that was extrememly fun with both PVP and PVE. Trilogy SNORGTEES Then, the monkeys working for SOE decided to totally screw the game Star Wars Rap Star Wars Syndrome and ass rape the customers. Now its a horrible game that doesn't even star wars-ing deserve the title SWG. Star Warse's Star Whores "Wow, Star Wars Galaxies is a great game!" Star Woid Star Wolf

"Was a great game, now its just a lumpy pile of crap"

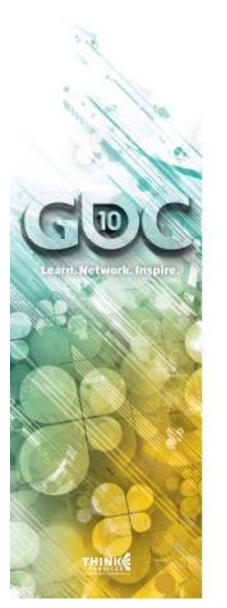
swg soe sony mmo star wars by Gwidion Sep 27, 2006 share this

star wreck Star's Beard

star-burst Star-Crossed

star-crossed lovers





## Example: Speedy Kicks

- A Reset the Speedy Kicks item to the original stats
- Created a new Speedy Kicks item with reduced speed
  - Existing players had old Speedy Kicks
  - New players who finish the collection get slower Speedy Kicks

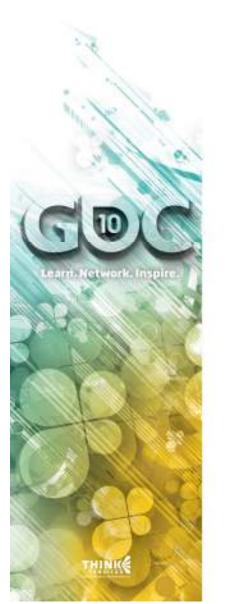


Amazing shoes designed for comfort and speed by the famous Postman Rudolfo.

You Own: 1

Power Rating: 🔮 24 Gender: O Boys only Equippable State: This item is currently equipped. Required: Level 20, Postman, Boys only **Cannot Trade** 





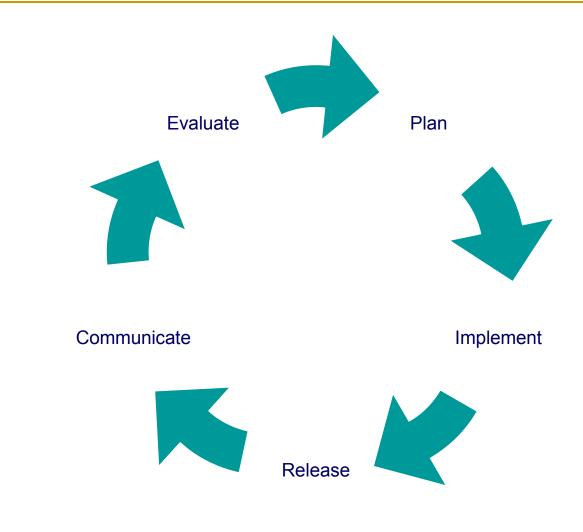
# Example: Pricing Changes

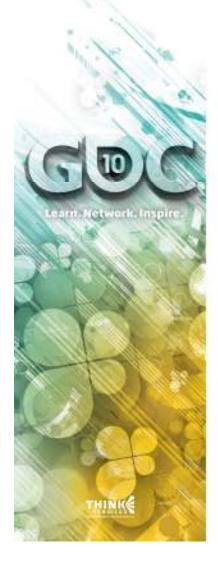
- A Players complained even though we reduced prices
- I spent 2000 coins last week for an item that's now 500 coins!"
- Customer Service solution





## The MMO Circle of Life







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### At launch:

- Free jobs (10) can be played from level 1-20 with no limitation
- Members Only jobs (5) can be played from level 1-20 only by Members
- After change:
  - All jobs are available through level 4 for free players
  - All jobs lock to Members Only from levels 5-20



## Process Example: Evaluate

### Change types

- 1. Delivering a player request
- 2. Fixing a bug
- 3. Repairing an unbalanced or unsustainable system
- 4. Addressing a business need



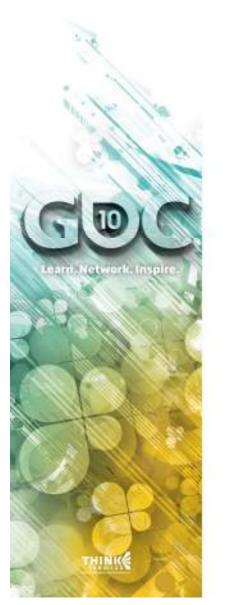


# Job Sampling: Evaluate

- Listening to players
  - I can't tell if the Members Only jobs are fun because I can't even try them."
  - "I've played with my son for over 100 hours and haven't spent a dime!"



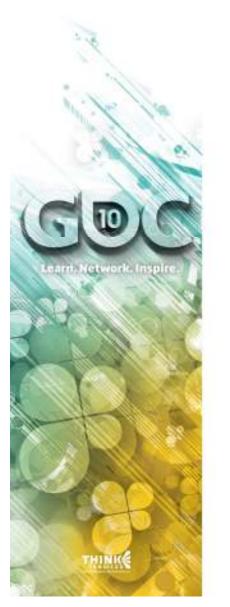




## Job Sampling: Data Assessment

- Solution Clear segments of population
  - Members
  - S "Free consumers"
    - Level 10+ in most free jobs
    - Moderate microtransaction spend
  - S "Free dabblers"
    - Level 2-4 in a several free jobs
    - Low to no microtransaction spend
- Revenue failure/opportunity with the "free consumers"

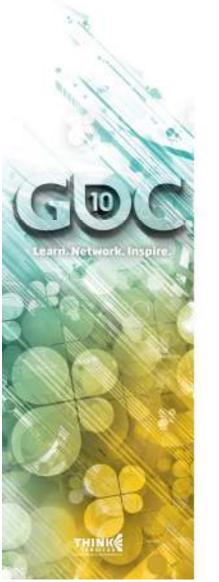




## Job Sampling: Impact Assessment

- Sundamental change to the way the game works
- May affect:
  - A Revenue
  - Retention
- e Player Impact
  - Solution Series Seri
  - All free players benefit by being able to sample all the jobs (a player request)
  - Solution Potential legal issues with existing players
- Potential for negative press
- Lots of work for the team and QA

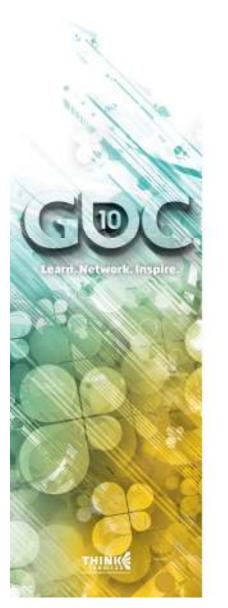




### Job Sampling: Change Management

- Held Main and Dev environments for 8 weeks
- Service Strandfathered existing characters into the old system
- S Careful documentation of changes for QA
- Usability tests 4 days a week for a month
- Many tweaks and redesigns of user interface
- Changes included web site and marketing materials
- Combined with several top player requests to make sure it was in a series of positive updates



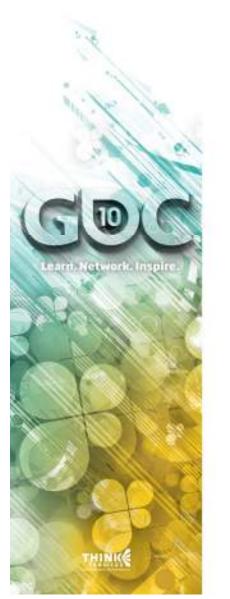


## Job Sampling: Communication

- Soncept of "Original character"
- Blog post
  - One item on a list of new features
  - Included player requests to "sample" jobs
- Sector A Posts A Po
  - 🔅 Forum
  - Website







## Job Sampling: Damage Control

- Overall content for the updates was perceived positively
- Solution Negative forum posts about Job Sampling were generally lost in the sea of positive posts
- Revenue clearly benefited from the change
- Retention also benefited



## Summary

- S Two pillars of live product management:
  - Data reporting
  - Change management
- On't be afraid to experiment to gather data
- Listen to players... but get the data!



## SOCIAL&ONLINE games summit

### How to Keep an Online World Running After Launch

### Laralyn McWilliams Creative Director, Sony Online Entertainment

www.GDConf.com

