



### Before we start!

I want to leave time for questions

- ★ I want to leave plenty of time for questions
- \*\*Boring\* Operational Warning!
- ★ I cannot discuss core game features
- ★ Features focused on driving results

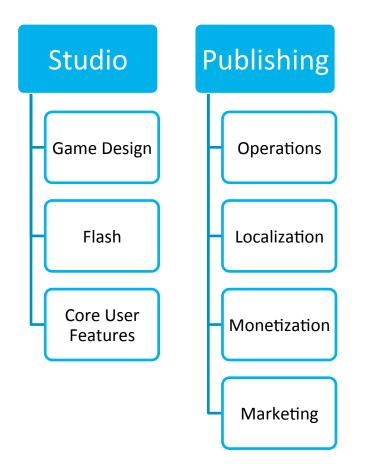






### How are we Structured?

US Headquarters in Seattle, EUR HQ in Dublin





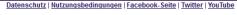




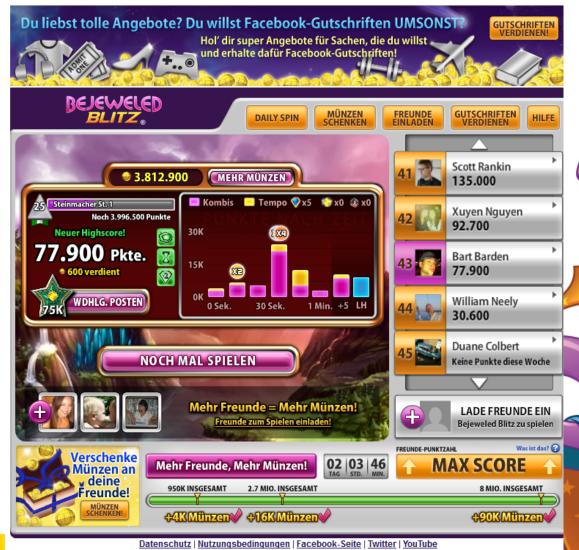
# Bejeweled Blitz: German Edition











# Bejeweled Blitz: German Edition



Full Localization

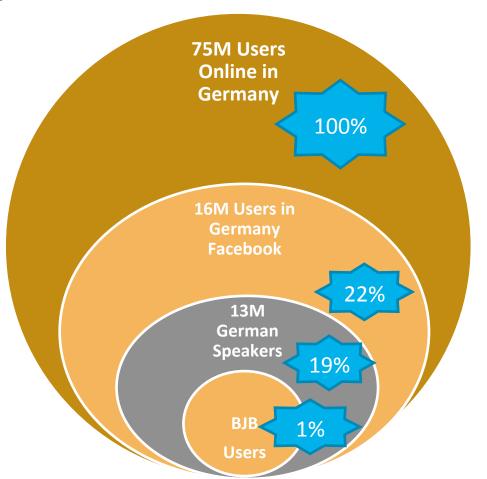
- **★** Game Text
- **★** Sounds
- **★** Promotional Elements
- ★ Commerce Path
- **★** Chrome
- ★ Marketing and Timing





### Opportunity Analysis

Total Monthly User Base: Feb 2011



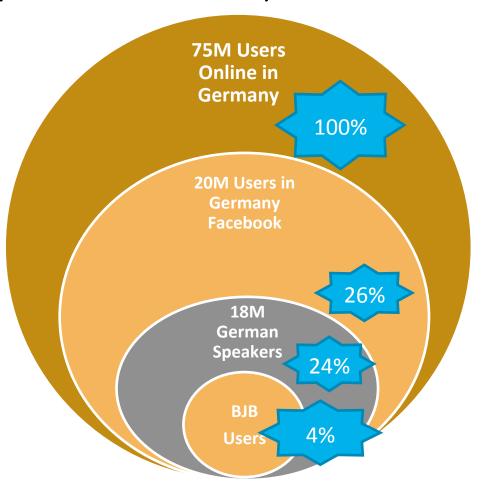






### Were we right?

Total Monthly User Base: July 2011







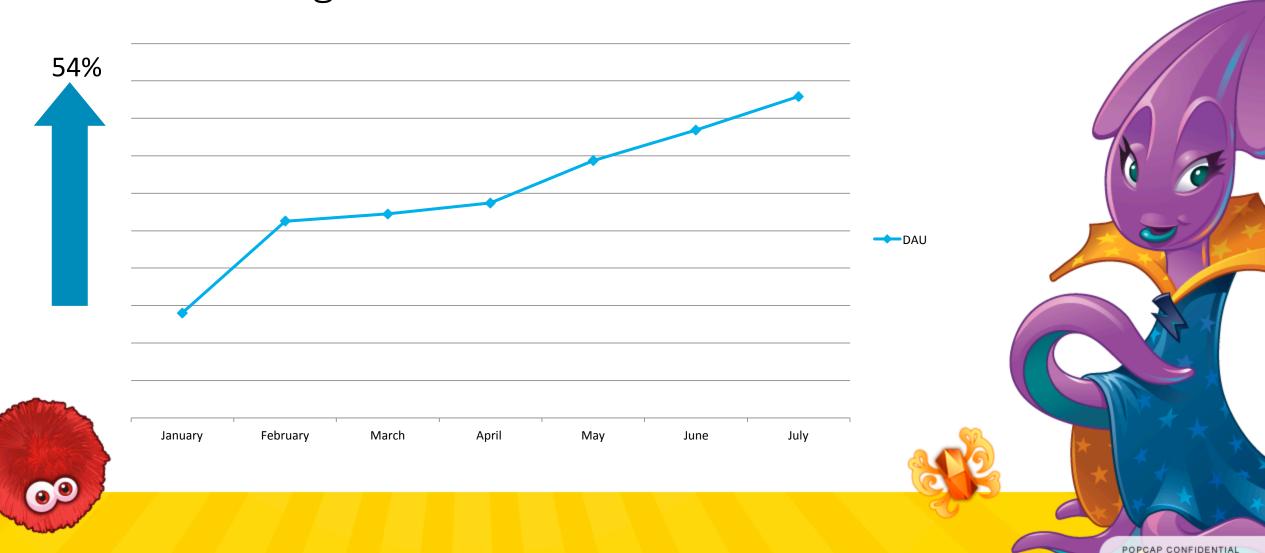




### 2011 German DAU Growth

(Pop Cap)

Over 50% DAU growth in 2011 while overall DAU decreased



# Largest DAU Driving Tactic?

Pop Cap

Key tactics executed in last 6 months

| Number | Tactic                                  |
|--------|-----------------------------------------|
| #1     | Core Game Localization                  |
| #2     | Facebook Paid<br>Marketing              |
| #3     | Viral Features + Chrome<br>Localization |
| #4     | Commerce Localization                   |
| #5     | Local Community Management              |

Question for the Audience!

Which was done first?

Which drove the most growth?





### **Tactic Execution**

### 2011 German DAU Growth

February

March

April

May

June

July

January



- 1. Game Localization
- 2. Viral Features Localization
- Facebook Paid Marketing
- Facebook \*Earned\*Marketing
  - Local Community
     Management
- 5. Commerce Localization





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### 2011 German Average Daily Revenue



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Over 4x Growth in 2011, outpacing EUR average by 3x

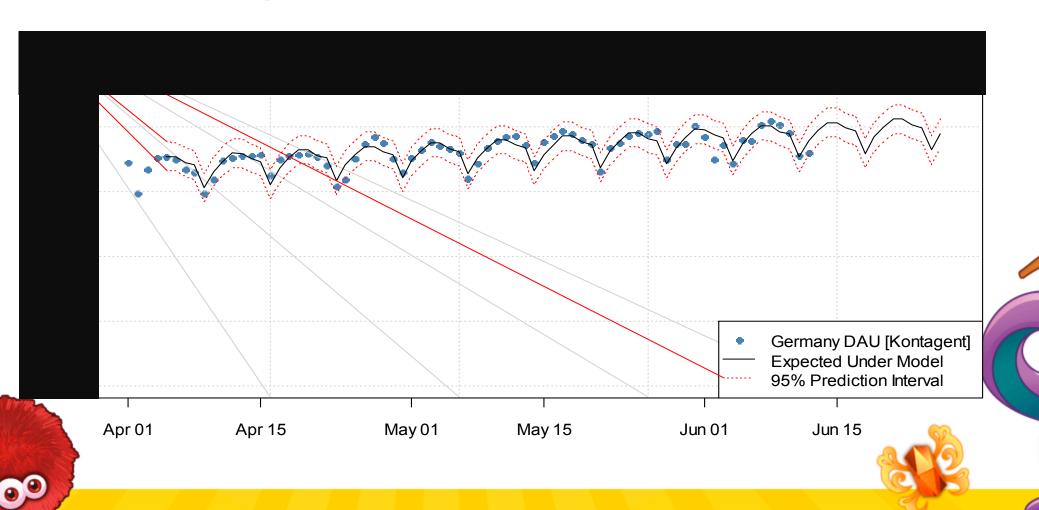




# Is this really from our Tactics?



Statistically Significant Growth



### Bejeweled Blitz: Lesson

(Pop Cap)

Lesson Learned #1

★ It is not just enough to localize the game itself, you must regionalize your services to maximize value







# Development and Localization



New Items/Gems

Server code XML

**Tooltips** 

**Form Feeds** 

**Privacy Statement** 

Game Play Messages

Nav Bar/Menus

**Allow Box** 

Leaderboards

Commerce

**Boosts** 

**Game Stats** 

FAQ/

Help

Error Messages

**Customer Messaging** 



### When is \*Good\* Good Enough?

### (Pop Cap

### 80/20 Rule

- ★ Do Market Research
- ★ Leverage your FB relationship
- ★ Ask Customers and understand how they consume your product
- ★ Think in terms of ROI
- Make sure to set up user testing in initial architecture
- ★ Difference between enabling localization/ regionalization and supporting localization releases weekly





### Bejeweled Blitz: Lesson

Lesson Learned #2, #3

- ★ Focus your regionalization and localization on what moves the needle
- ★ Hard to go back and re-architect A/B or variant testing into the service









# Marketing

(Pop Cap

- **★** Paid
  - Acquisition Focused
- **★** Earned/Community
  - Retention Focused
- **★** Viral





# Paid Ad Spend Test: Germany

#### **Campaign Outline**

- ★ 10 Day Campaign from 4/15/11 to 4/25/11
- Ran advertising targeted at German users who have their language preference set to German
- Ran 4 different creative which showed friends that were also playing Bejeweled Blitz
- ★ Goal was to obtain application installations

### **Campaign Results**

- ★ Increase during campaign = ~70%
  - Peak install day was ~50% of the US total in the same day
  - Installs in Germany exceeded installs in the UK over the duration of the campaign
- ★ As a comparison, Blitz installs for France, Spain and Italy combined were down almost 40% from their 30 day moving average during the same period.





# Earned Marketing

Pop Cap

Many ways to message a user that need to be considered

1. Fans

2. Likes

3. Installers

Community Customer Management Service

1. Email

2. Help





# Bejeweled Blitz: Lesson

(Pop Cap)

Lesson Learned #4, #5

★ Focus on depth v breadth: More products in a single market provides a more relevant message to users and better economies of scale for cross-promotions

★ Localization/Release of games need to have go-to-market and ongoing marketing/promotion

Localizing alone will not move the revenue or DAU needle

New feature releases provide natural promotional opportunities







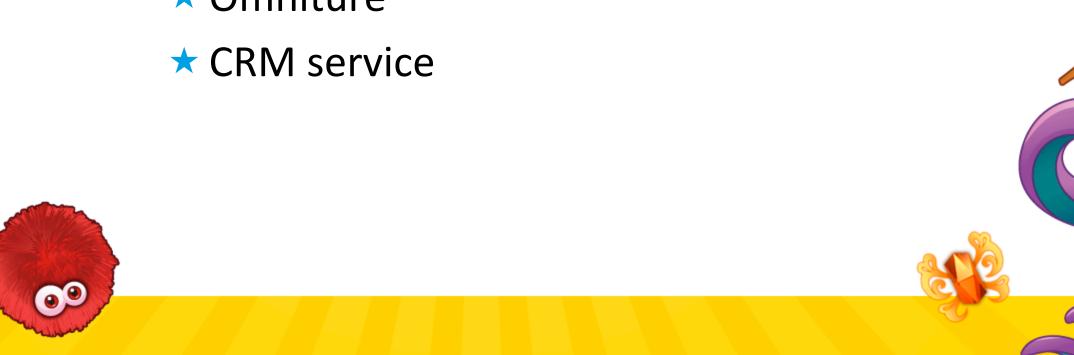
# Analytics and Business Intelligence



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Data Inputs that we leverage

- ★ Kontagent
- ★ Homegrown Game Play Data
- **★** Omniture





# Bejeweled Blitz: Lesson

Lesson Learned #6

★ You cannot run a service in more than one market without proper analytics and business intelligence









### Lesson Summary

### What we learned!

- It is not just enough to localize the game itself, you must regionalize your services to maximize value
- 2. Focus your regionalization and localization on what moves the needle
- 3. Hard to go back and re-architect A/B or variant testing into the service
- 4. Focus on depth v breadth: More products in a single market provides a more relevant message to users and better economies of scale for cross-promotions
- Localization/Release of games need to have go-to-market and ongoing marketing/promotion
- 6. You cannot run a service for profit in more than one market without proper analytics and business intelligence







