# **GDC** From 58 to 81: The Mighty Comeback of Gazillion's *Marvel Heroes 2015*

**David Brevik** CEO, Gazillion



GAME DEVELOPERS CONFERENCE

MOSCONE CENTER · SAN FRANCISCO, CA MARCH 2-6, 2015 · EXPO: MARCH 4-6, 2015

### Who Am I?

- CEO of Gazillion
- Creator of Diablo and Diablo II
- Co-Founder of Flagship Studios

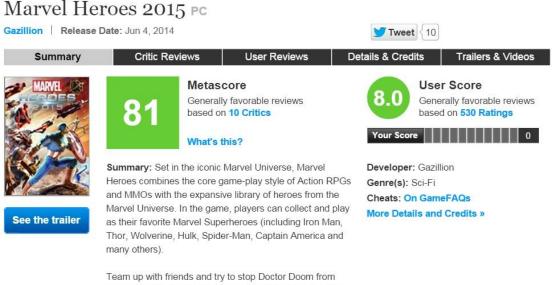






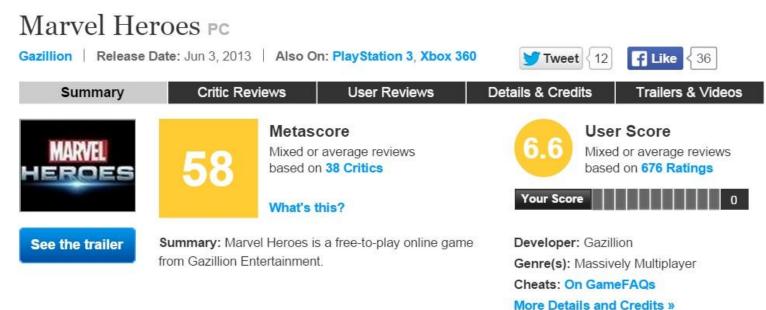
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### Marvel Heroes 2015 Now ...



devastating the world with the power of the Cosmic Cube in a story written by Marvel comic super-scribe Brian Michael Bendis. Collapse •

### After Marvel Heroes' 2013 Launch



### **Turning Things Around**

We made three key decisions:

- 1) Committing to making a great product
- 2) Creating a fair business model
- 3) Fostering a healthy community



### It All Comes Down to Community

- We firmly believe our community is the best in all of gaming
- We actively encourage ALL EMPLOYEES in all departments to engage with our community (many publishers have rules *against* that)
- It is critical to listen and execute not just to say that you do

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### Our Community Includes...

- Our own forums
  - 1.4 million posts!
  - Over 50 specific feedback threads
- Huge ongoing threads at NeoGAF, our subreddit and other popular forums
- 400K Facebook fan, 39K Twitter followers

## Streaming and Playing with Fans

- Twitch streaming was vital to our turnaround and is only growing in importance
- We also arrange times to play with community, from raids to casual play
- And sometimes we combine the two...



Clip of David streaming: <u>https://www.youtube.com/watch?v=3vxYxy9bRp0&t=66m50s</u>

### The Test Center

- We have a 100% public test center for weekly new content
- Players can consistently contribute feedback during actual development

### Launch Free-to-Play Model

- Hero drops were unfair
  - Too infrequent
  - You couldn't choose who you got
- Poor messaging regarding price: Some heroes (even just costumes) were \$20, so word spread that *all* were (untrue)
- Could only play as 1 of 5 starter heroes
- Overall model designed around buying heroes



# Community-Driven F2P Model

- Now you collect and save up Eternity Splinters to purchase new heroes
  - No more hero drops
  - Players control progression toward new heroes
- Can now play as 11 free starter heroes without starting over
- Overall model now designed around sales of boosts and cosmetic changes

### **Recent Revenue Drivers**

#### **Advance Pre-Orders**



#### **Boost Sales/Mystery Boxes**



#### Seasonal Events/Sales









### Community Influence: A Recent Example

- A well-intended idea to introduce limited-edition costumes went over poorly
- Most of the 2,400 forum commenters hated the idea



### Community Influence: A Recent Example

- So we fixed it!
- Changed concept to
   Variant Costumes



- Meant delaying the update by a day... but it was worth it
- Turned this rather significant change around in 24 hours – it is essential we execute quickly

### Popular New Features

- Nine Endgame Modes
  - Highlighted by Raids the first ARPG to feature them
- Nine Game Modes
  - X-Defense, S.H.I.E.L.D. Holo-Sim, etc.
- New rare gear types
- Lots more!



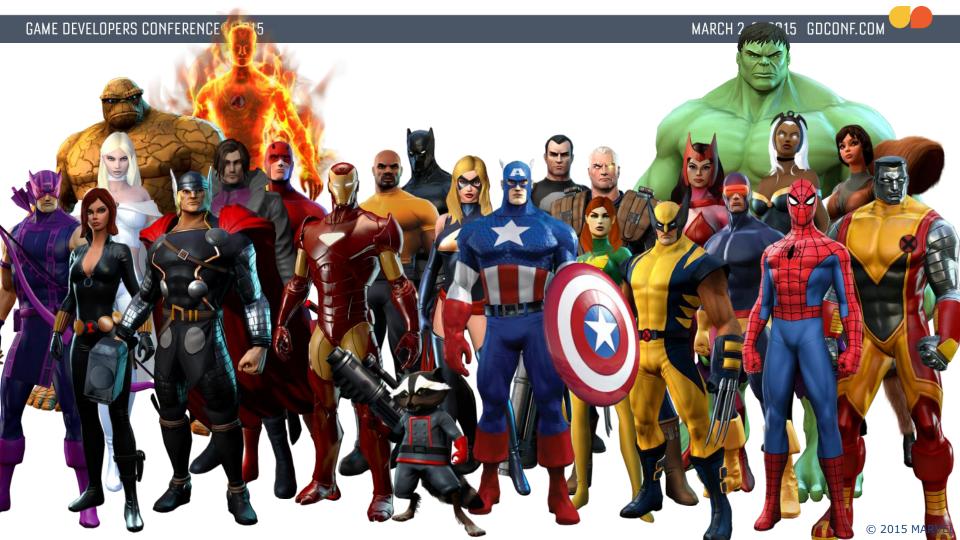
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### **Playable Characters**

	Launch	Now
Free Playable Starting Heroes	5 (no way to switch characters without starting over)	11 (play with all up to LV10; one to LV60)
Total Playable Heroes (& Villains!)	21	45

• We release one new fully playable character every month

 We revisit original released characters and improve them ("Level 52 Reviews")





### Level 52 Reviews

- Launch characters only got new powers up to level 30 (out of 60)
- Starting with Human Torch (character
  22), we added new powers up to level 52
- when an Ultimate Power is gained
- Fans demanded we go back and adjust the originals to have Ultimate Powers
- So we have Punisher most recently, with highly demanded Battle Van



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### **Costumes and Companions**

			-
Item	Launch	Now	20
Alternate Costumes	138	255	
Enhanced Costumes	2	16 💧	5
Team-Ups	0	23	
Pets	3 🛶	26	

### Getting a Second Look

Rebranding to Marvel Heroes 2015

- Live-service had dramatically changed. It wasn't a 58 anymore.
- 2) Needed an event to get coverage



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### Launch vs. Now: Reviews

#### Meristation

Jun 7, 2013

Marvel Heroes is a simple Diablo, by its creators. The Marvel characters are very well-defined and differentiated, as are its villains. You can play the full campaign for free, but it isn't exciting.

All this publication's reviews | Read full review 🖾



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#### Meristation

Jul 22, 2014

A vastly improved game over its past iteration, Marvel Heroes is now a really interesting ARPG with a fair model of F2P and lots of content. Definitely worth a try.

All this publication's reviews | Read full review 🗗

### Launch vs. Now: Reviews

### DarkStation

Jun 21, 2013

While not broken, it's simply not that much fun past the initial "OMG I'M PLAYING AS A SUPERHERO!!!!!!" moment. It saddens me to say, but even for free, I can find better things to do with my time.

All this publication's reviews | Read full review 🗗



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### DarkStation

Aug 8, 2014

A year later, Marvel Heroes is the game it wanted to be when it was released, and its ability to grow and change by acknowledging its problems and actively trying to solve them, is a testament to one of the best features of MMO.

All this publication's reviews | Read full review 🗗

### Launch vs. Now: Reviews

#### MMORPG.com

Jun 27, 2013

In the end, I don't think this is really the game for either dedicated MMO players, or diehard Marvel fans. Many of the former won't like the lack of true customization or group strategy, and, because of game mechanics, the latter will only get a loose approximation of the characters' canonical abilities. That said, I think Marvel Heroes is uncomplicated and certainly entertaining enough to be a good primer for those new to online gaming. It's a way to get familiar with the medium without being overwhelmed or overcharged for the experience.

All this publication's reviews | Read full review 🚱



#### MMORPG.com

Jul 9, 2014

Like Steve Rogers, Marvel Heroes initially had its heart in the right place, but was lacking everywhere else. Fortunately, the game has improved enough over the past year that the results are about as dramatic as Steve's eventual transformation into Captain America via the Super Soldier Serum.

All this publication's reviews | Read full review 🗗



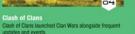


#### Riff 2.2006 Star Wars: The Old Republic 4.146 WildStar World of Warcraft 7.896 (login to vote)



### TOP 10 FREE GAMES AS SERVICES





Marvel Heroes 2015 Marvel Heroes 2015 is a districtly changed game, with many new leatures and characters being added by Yeque methods and the state of the state and the state of the st

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Puzzle & Dragons Puzzle & Dragons continues to bolster its own content by frequently bringing in other notable IPs for spiffy new dungeons.



#### © 2015 MARVEL

### And the Most Important Praise...

#### Thank you Gazillion!



#### TKofSweden





@MMMSociety thank you Gazilliion for making the marvel game we all have always wanted. Just wanted to appreciate the hard work you do.



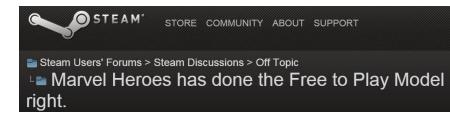
#### LK\_Marleigh @LK Marleigh

Follow

O Totalbiscuit I've had more value from F2P games than most AAA games in the last few years. @MMMSociety has given me amazing value



IGN should cover this game way more than they do. There are updates to this game like every 5 days! And new characters like once a month







Follow

Opcgamer Decided to check out Marvel Heroes again after a very disappointing 2013 beta. It has improved a lot since then & I'm hooked!

### **Consistent Success**

# Monthly Payer Rate and ARPPU trounce the industry averages

Results (2/14 through 1/15)	Marvel Heroes	Industry Average*
Monthly Payer Rate	14.7%	9.63%
Average Revenue Per Paid User	\$55.93	\$18.61

\*SOURCE: Superdata Free-to-Play MMO Research



### And We're Not Done Yet!

- Lots more in the near future:
  - Achievements
  - Axis Raid and other events
  - Big Team-Up revamp
  - Even more community outreach
  - New territories: Mexico, Brazil, Russia
  - Big stuff we can't mention yet...



### Q&A From **58** to **81**: The Mighty Comeback of Gazillion's Marvel Heroes 2015 **David Brevik** gazilion CEO, Gazillion

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