

## The Armello Postmortem: A Journey of Spirit & Peril

**Trent Kusters** Co-founder & Director League of Geeks



GAME DEVELOPERS CONFERENCE March 14–18, 2016 · Expo: March 16–18, 2016 #GDC16

### @TrentKusters



#### @TrentKusters





#### *ⓐTrentKusters*











LoG









### Trent







Trent

Blake

Ту







Trent

Blake

Ту





## The Armello Postmortem: A Journey of Spirit & Peril

**Trent Kusters** Co-founder & Director League of Geeks



GAME DEVELOPERS CONFERENCE March 14–18, 2016 · Expo: March 16–18, 2016 #GDC16



## The Armello Partmortem: A Journey of Spirit & Peril

**Trent Kusters** Co-founder & Director League of Geeks



AME DEVELOPERS CONFERENCE March 14–18, 2016 · Expo: March 16–18, 2016 #GDC16



### The LoG Partmortem: A Journey of Spirit & Peril

**Trent Kusters** Co-founder & Director League of Geeks



SAME DEVELOPERS CONFERENCE March 14–18, 2016 · Expo: March 16–18, 2016 #GDC16

## **TALKING POINTS**

- **1.** Five Years in Five Mins
- 2. Kickstarter
- 3. Early Access
- 4. Failures
- 5. The LoG Points System
- 6. Relationships



















nore about indie ister m info site, gularly updated:



#### ames Summit:



### **IGFNEWS**

PRINT

« Monaco, Shadow Physics, Coconut Island Devs Leading GDC China Indie Game Summit | Main | 2011 Independent Games Festival Announces Nuovo Award Jury »

#### 2011 Independent Games Festival Announces Record Main Competition Entrants

The organizers of the 13th Annual Independent Games Festival -- the longestrunning and largest festival relating to independent games worldwide -- are proud to announce another year of record entry numbers for IGF 2011's Main Competition, following its submission deadline this week.

In total, this year's Main Competition took in just under 400 game entries -- many of them new titles from leading indie developers -across all platforms.

This includes 150 entries for mobile hardware like the iPhone, iPad, DS, PSP and Android devices, with all mobile entries now eligible for all IGF 2011 prizes, including a unique Best Mobile Game award.



In-depth information and entrant-provided screenshots and videos on each of the

GAMES FESTIVAL

nore about indie ister m info site, gularly updated:



ames Summit:



### **IGF NEWS**

Monaco, Shadow Physics, Coconut Island Devs Leading GDC China Indie Game Summit | Main | 2011 Independent Games Festival Announces Nuovo Award Jur

#### 2011 Independent Games Festival Announces Record Main Competition Entrants

#### The organizers of the 13th Annual Independent Games Festival --- the longest-

running and largest festival relating to

independent games worldwide -- are proud to announce another year of record entry numbers for IGF 2011's Main Competition, following its submission deadline this week.

In total, this year's Main Competition took in just under 400 game entries -- many of them new titles from leading indie developers -across all platforms.

This includes 150 entries for mobile hardware like the iPhone, iPad, DS, PSP and Android devices, with all mobile entries now eligible for all IGF 2011 prizes, including a unique Best Mobile Game award.





In-depth information and entrant-provided screenshots and videos on each of the

GAMES FESTIVAL

nore about indie ister m info site, qularly updated:



ames Summit:



### **IGFNEWS**

onaco, Shadow Physics, Coconut Island Devs Leading GDC China Indie Game nmit | Main | 2011 Independent Games Festival Announces Nuovo Award Jury ×

#### 2011 Independent Games Festival Announces Record Main Competition Entrants

The organizers of the 13th Annual Independent Games Festival -- the longestrunning and largest festival relating to independent games worldwide -- are proud to announce another year of record entry numbers for IGF 2011's Main Competition, following its submission deadline this week

In total, this year's Main Competition took in just under 400 game entries -- many of them new titles from leading indie developers -across all platforms.

This includes 150 entries for mobile hardware like the iPhone, iPad, DS, PSP and Android devices, with all mobile entries now eligible for all IGF 2011 prizes, including a unique Best Mobile Game award.

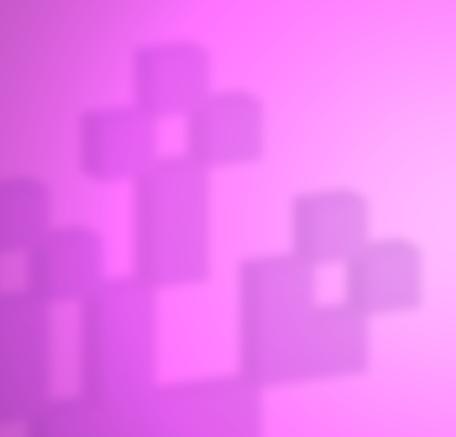


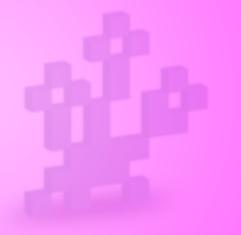


n-depth information and entrant-provided screenshots and videos on each of the















## mon·ey

noun

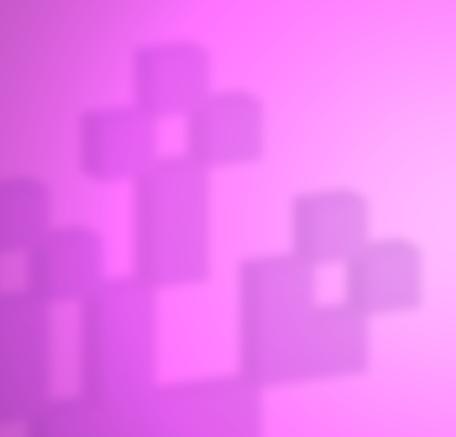
1. The most common medium of exchange; functions as legal tender.

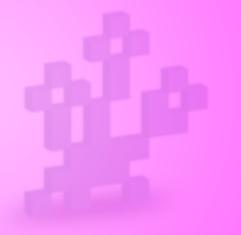


## cap·i·tal

noun

1. Assets available for use in the production of further assets.











# **Remaining INDEPENDENT**, whilst **OWNING EVERYTHING, making** your DREAM GAME, to the SCALE YOU WANT, at a quality level that's WORLD CLASS... and all the developers SHARE IN THE PROFIT®

## The Three Cs.

#### Cultural

Furthers videogames as an art form and creative medium.

14800

#### Cultural

Furthers videogames as an art form and creative medium.

14800

#### Critical

Well received, by our peers, audience, and the gaming press.

#### Cultural

Furthers videogames as an art form and creative medium.

#### Critical

Well received, by our peers, audience, and the gaming press.

#### Commercial

Not only financially viable, but perpetuates financial independence.





























# It's Like *Game of Thrones*, Only With Animals. I Think.



Luke Plunkett 9/20/12 2:30am  $\,\cdot\,$  Filed to: INDIE  $\,\vee\,$ 





. ..

#### Furn:Humaniod Phase:Day King Body:0

End Turn

4



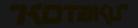
0.80

DD D

	Name	Α	G	FBMRSSP	
	Humaniod	з	0	3045000	
	Aliod	0	0	452000	
1	Frediod	0	0	4630 00	
	Iod	0	0	3630 00	

w





It's Like *Game of Thrones*, Only With Animals. I Think.

"Right at the top of my iPad gaming radar."

Luke Plunkett Kotaku







- GameInformer



- GameInformer

#### "Armello Is One Of The Prettiest (And Most Interesting) Games Of 2014."

- Kotaku



- GameInformer

#### "Armello Is One Of The Prettiest (And Most Interesting) Games Of 2014." - Kotaku

"I'm completely spellbound by what I've seen of Armello." - Rock Paper Shotgun

Send Turis

- GameInformer

#### "Armello Is One Of The Prettiest (And Most Interesting) Games Of 2014." - Kotaku

"I'm completely spellbound by what I've seen of Armello." - Rock Paper Shotgun

#### "A complex and colourful creation." - *Eurogamer*

- GameInformer

#### "Armello Is One Of The Prettiest (And Most Interesting) Games Of 2014." - Kotaku

"I'm completely spellbound by what I've seen of Armello." - Rock Paper Shotgun

#### "A complex and colourful creation." - *Eurogamer*

"Looks gorgeous and plays really well."

- BoardGameGeek







Teambox

**P I V • T A L** T R A C K E R





Google wave



Teambox

**P I V • T A L** T R A C K E R





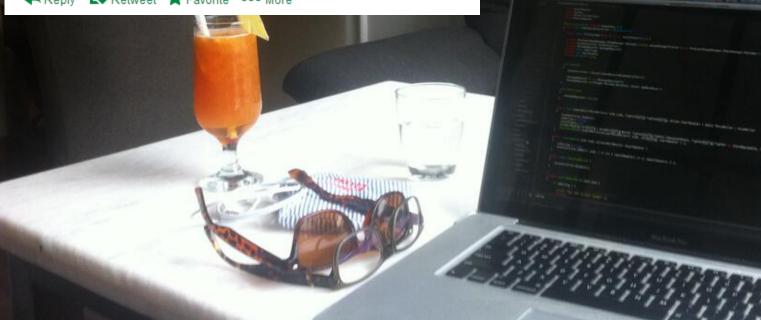


John Sietsma @JohnSietsma



#### Today's office, the Hanoi Swing Club. #vietnam #gamdev #armello #rubbingitin pic.twitter.com/vCVC1b9Sht

← Reply 🕄 Retweet ★ Favorite 👓 More





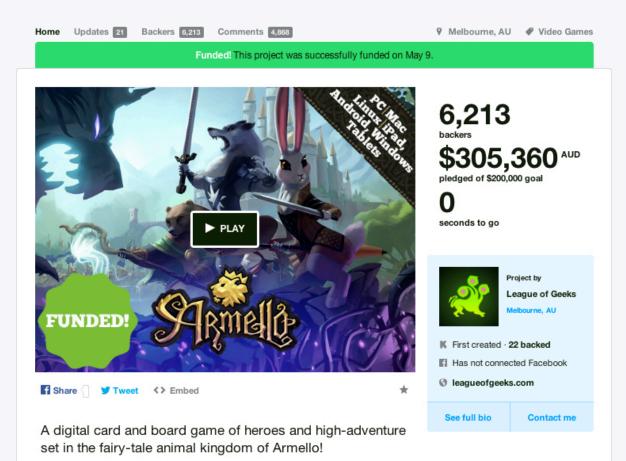






#### Armello - Bringing Tabletop Adventures to Life

by League of Geeks





"...a common tactic of publishers was to drag out negotiations until developers ran out of money." "...a deal signed under those circumstances will result in very unfavorable terms."

"We didn't have to take the first deal that publishers offered. Eventually, Microsoft tired of negotiating and gave us the deal we wanted." "We didn't have to take the first deal that publishers offered. Eventually, Microsoft tired of negotiating and gave us the deal we wanted."

> - Tony Goodman Founder, Ensemble Studios





6

20

to

1

River captured a settlement. Our King creeps closer to death. All heroes have received dawn income from Settlements. The race for the theme have had un

.....

ø

Vile Official

Throwing Axe

Tanglevine

Incite Revolt

D.



# Kickstarter

lōg

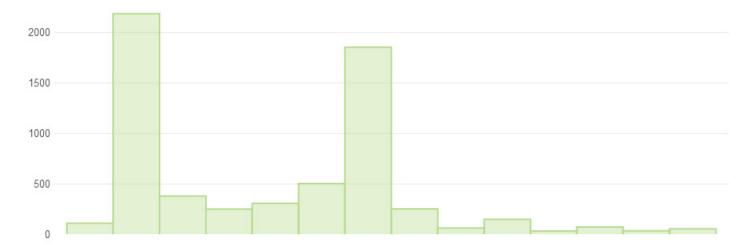






#### **Reward popularity**

2500











17 Alt castle.

1

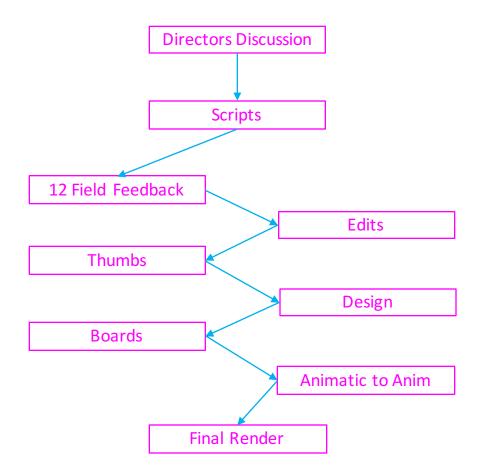


-

23

blank

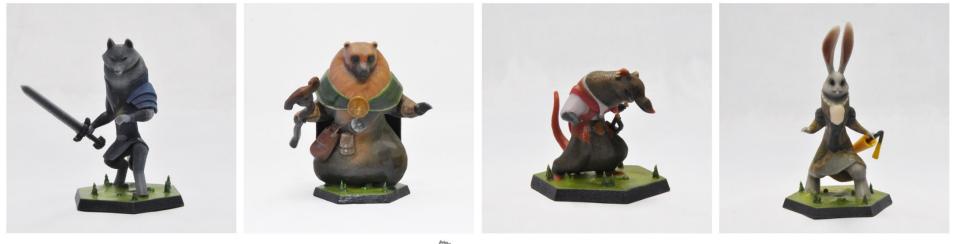
24





# "Welcome to the thirty days of despair."

- Alex Schwartz Owlchemy Labs



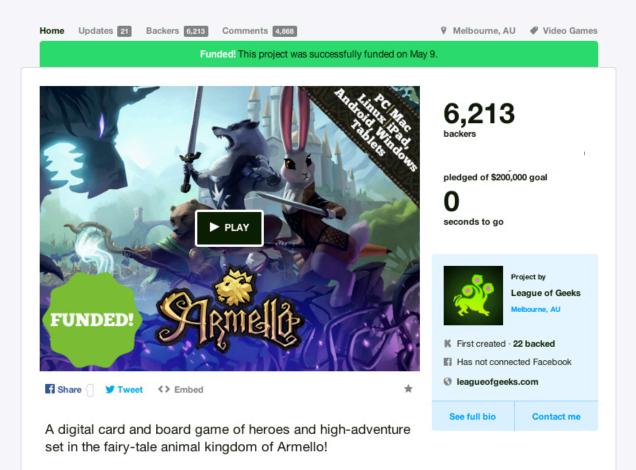






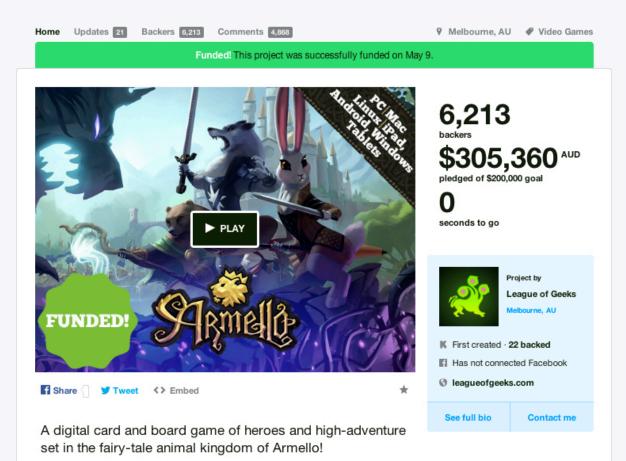
## Armello - Bringing Tabletop Adventures to Life

by League of Geeks



### Armello - Bringing Tabletop Adventures to Life

by League of Geeks

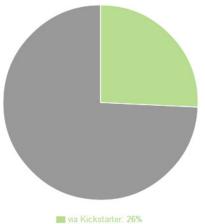


# Armello - Bringing Tabletop Adventures to Life

by League of Geeks

ome Updates 21 Backers 6,213 Comments 4,868	
that is the test	0.040
	6,213
	\$205 260 AUD
	\$305,360 AUD pledged of \$200,000 goal
	pieugeu ur șzou,uur goar
	Seconds to go
	Project by
(C1	League of Geeks Melbourne, AU
FUNDED!	
	K First created · 22 backed
	Has not connected Facebook
Share 🗍 🎔 Tweet 🔇 Embed 🔶 🛧	Ieagueofgeeks.com
A digital card and board game of heroes and high-adventure	
et in the fairy-tale animal kingdom of Armello!	

#### Referrers



via External: 74%

Pledged via Kickstarter

\$78,625 AUD

Pledged via external referrers

\$226,734 AUD

Average pledge amount

\$49.15 AUD









NOR SAVE

JAMES O'CON

32



Referrer	Туре	# of Pledges	- % of Pledged	Pledged +
Direct traffic (no referrer information)	External	1293	22.79%	\$69,582.29 AUD
Facebook	External	501	8.84%	\$26,996 AUD
Search	Kickstarter	400	6.53%	\$19,940.66 AUD
Advanced Discovery	Kickstarter	389	5.81%	\$17,749.01 AUD
Twitter	External	312	4.87%	\$14,868 AUD
kotaku.com	External	275	4.16%	\$12,706 AUD
google.com	External	257	4.53%	\$13,825.01 AUD
Kickstarter user profiles	Kickstarter	241	3.86%	\$11,787.01 AUD
rockpapershotgun.com	External	189	2.11%	\$6,439 AUD
Video Games (Discover)	Kickstarter	182	2.39%	\$7,283 AUD
48-hour reminder email 💡	Kickstarter	140	1.66%	\$5,055 AUD
boardgamegeek.com	External	110	1.28%	\$3,894 AUD
armello.com	External	102	2.01%	\$6,136 AUD
google.com.au	External	101	1.98%	\$6,031 AUD
tumblr.com	External	95	1.31%	\$4,012.50 AUD
attachment.fbsbx.com	External	93	1.79%	\$5,481 AUD
mail.google.com	External	78	0.83%	\$2,544 AUD
Popular (Discover)	Kickstarter	71	1.42%	\$4,335 AUD
A project's backer confirmation page (?)	Kickstarter	69	0.75%	\$2,300.15 AUD
furaffinity.net	External	58	1.54%	\$4,701 AUD



Referrer	Туре	# of Pledges	<ul> <li>% of Pledged</li> </ul>	Pledged +
Direct traffic (no referrer information)	External	1293	22.79%	\$69,582.29 AUD
Facebook	External	501	8.84%	\$26,996 AUD
Search	Kickstarter	400	6.53%	\$19,940.66 AUD
Advanced Discovery	Kickstarter	389	5.81%	\$17,749.01 AUD
Twitter	External	312	4.87%	\$14,868 AUD
kotaku.com	External	275	4.16%	\$12,706 AUD
google.com	External	257	4.53%	\$13,825.01 AUD
Kickstarter user profiles	Kickstarter	241	3.86%	\$11,787.01 AUD
rockpapershotgun.com	External	189	2.11%	\$6,439 AUD
Video Games (Discover)	Kickstarter	182	2.39%	\$7,283 AUD
48-hour reminder email 😮	Kickstarter	140	1.66%	\$5,055 AUD
boardgamegeek.com	External	110	1.28%	\$3,894 AUD
armello.com	External	102	2.01%	\$6,136 AUD
google.com.au	External	101	1.98%	\$6,031 AUD
tumblr.com	External	95	1.31%	\$4,012.50 AUD
attachment.fbsbx.com	External	93	1.79%	\$5,481 AUD
mail.google.com	External	78	0.83%	\$2,544 AUD
Popular (Discover)	Kickstarter	71	1.42%	\$4,335 AUD
A project's backer confirmation page 💡	Kickstarter	69	0.75%	\$2,300.15 AUD
furaffinity.net	External	58	1.54%	\$4,701 AUD



Referrer	Туре	# of Pledges 👻	% of Pledged	Pledged +
Direct traffic (no referrer information)	External	1293	22.79%	\$69,582.29 AUD
Facebook	External	501	8.84%	\$26,996 AUD
Search	Kickstarter	400	6.53%	\$19,940.66 AUD
Advanced Discovery	Kickstarter	389	5.81%	\$17,749.01 AUD
Twitter	External	312	4.87%	\$14,868 AUD
kotaku.com	External	275	4.16%	\$12,706 AUD
google.com	External	257	4.53%	\$13,825.01 AUD
Kickstarter user profiles	Kickstarter	241	3.86%	\$11,787.01 AUD
rockpapershotgun.com	External	189	2.11%	\$6,439 AUD
Video Games (Discover)	Kickstarter	182	2.39%	\$7,283 AUD
48-hour reminder email (2)	Kickstarter	140	1.66%	\$5,055 AUD
boardgamegeek.com	External	110	1.28%	\$3,894 AUD
armelio.com	External	102	2.01%	\$6,136 AUD
google.com.au	External	101	1.98%	\$6,031 AUD
tumbir.com	External	95	1.31%	\$4,012.50 AUD
attachment.fbsbx.com	External	93	1.79%	\$5,481 AUD
mail.google.com	External	78	0.83%	\$2,544 AUD
Popular (Discover)	Kickstarter	71	1.42%	\$4,335 AUD
A project's backer confirmation page (?)	Kickstarter	69	0.75%	\$2,300.15 AUD
furaffinity.net	External	58	1.54%	\$4,701 AUD



Referrer	Туре	# of Pledges	- % of Pledged	Pledged -
Direct traffic (no referrer information)	External	1293	22.79%	\$69,582.29 AUD
Facebook	External	501	8.84%	\$26,996 AUD
Search	Kickstarter	400	6.53%	\$19,940.66 AUD
Advanced Discovery	Kickstarter	389	5.81%	\$17,749.01 AUD
Twitter	External	312	4.87%	\$14,868 AUD
kotaku.com	External	275	4.16%	\$12,706 AUD
google.com	External	257	4.53%	\$13,825.01 AUD
Kickstarter user profiles	Kickstarter	241	3.86%	\$11,787.01 AUD
rockpapershotgun.com	External	189	2.11%	\$6,439 AUD
Video Games (Discover)	Kickstarter	182	2.39%	\$7,283 AUD
48-hour reminder email 💡	Kickstarter	140	1.66%	\$5,055 AUD
boardgamegeek.com	External	110	1.28%	\$3,894 AUD
armello.com	External	102	2.01%	\$6,136 AUD
google.com.au	External	101	1.98%	\$6,031 AUD
tumblr.com	External	95	1.31%	\$4,012.50 AUD
attachment.fbsbx.com	External	93	1.79%	\$5,481 AUD
mail.google.com	External	78	0.83%	\$2,544 AUD
Popular (Discover)	Kickstarter	71	1.42%	\$4,335 AUD
A project's backer confirmation page 💡	Kickstarter	69	0.75%	\$2,300.15 AUD
furaffinity.net	External	58	1.54%	\$4,701 AUD

# **1.** Pick Your Guardians



- **1.** Pick Your Guardians
- 2. Face to Face is Always Best



- **1.** Pick Your Guardians
- 2. Face to Face is Always Best
- 3. Be Bold





- **1.** Pick Your Guardians
- 2. Face to Face is Always Best
- 3. Be Bold
- 4. Collaborate



- **1.** Pick Your Guardians
- 2. Face to Face is Always Best
- 3. Be Bold
- 4. Collaborate
- 5. Don't waste people's time

...this will get you press.









- GameInformer

14800

- GameInformer

14800

### "Armello Is One Of The Prettiest (And Most Interesting) Games Of 2014." - Kotaku

- GameInformer

14800

"Armello Is One Of The Prettiest (And Most Interesting) Games Of 2014." - Kotaku

"I'm completely spellbound by what I've seen of Armello." - Rock Paper Shotgun

- GameInformer

14300

"Armello Is One Of The Prettiest (And Most Interesting) Games Of 2014." - Kotaku

"I'm completely spellbound by what I've seen of Armello." - Rock Paper Shotgun

"A complex and colourful creation."

- Eurogamer

- GameInformer

14800

"Armello Is One Of The Prettiest (And Most Interesting) Games Of 2014." - Kotaku

"I'm completely spellbound by what I've seen of Armello." - Rock Paper Shotgun

> "A complex and colourful creation." - Eurogamer

"Looks gorgeous and plays really well." - BoardGameGeek







#### ENGINES OF FATE UNLEASHED THURSDAY 26TH MARCH PST



#### Combat, Peril Peeking!

Tension is ratcheted to new heights as you watch your opponents' combat and peril rolls!



#### Sleight of Hand

Fool your opponents with 11 new Machiavellian cards and 7 new King's Declarations!

CLICK TO READ DETAILS ON THE FORUMS!



#### Storytime

Weave your own hero's journey and be master of your destiny with the ALL NEW quest system!



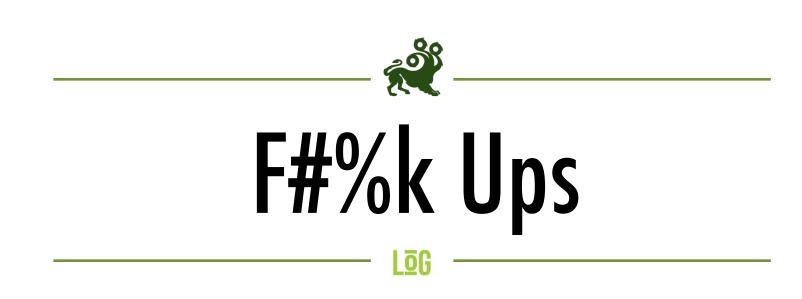


- 1. Polish.
- 2. Language.
- 3. 4-6 week drops.
- 4. Be there.
- 5. Weaponise them.
- 6. Don't listen. Think.
- 7. Mic drops.

"Doing early access RIGHT".







**1.** Failed to act on scale issues with points system.



- **1.** Failed to act on scale issues with points system.
- 2. Announced way too early.



- **1.** Failed to act on scale issues with points system.
- 2. Announced way too early.
- **3.** Localisation costs.



- **1.** Failed to act on scale issues with points system.
- 2. Announced way too early.
- 3. Localisation costs.
- 4. Missed polish pass. Missed brains trust.



- **1.** Failed to act on scale issues with points system.
- 2. Announced way too early.
- **3.** Localisation costs.
- 4. Missed polish pass. Missed brains trust.
- 5. Mic drops slipped.



- **1.** Failed to act on scale issues with points system.
- 2. Announced way too early.
- 3. Localisation costs.
- 4. Missed polish pass. Missed brains trust.
- 5. Mic drops slipped.
- 6. Press tour jetlag.



- **1.** Failed to act on scale issues with points system.
- 2. Announced way too early.
- 3. Localisation costs.
- 4. Missed polish pass. Missed brains trust.
- 5. Mic drops slipped.
- 6. Press tour jetlag.
- 7. Fumbled launch.



- **1.** Failed to act on scale issues with points system.
- 2. Announced way too early.
- 3. Localisation costs.
- 4. Missed polish pass. Missed brains trust.
- 5. Mic drops slipped.
- 6. Press tour jetlag.
- 7. Fumbled launch.
- 8. Slow to follow up launch.



- **1.** Failed to act on scale issues with points system.
- 2. Announced way too early.
- 3. Localisation costs.
- 4. Missed polish pass. Missed brains trust.
- 5. Mic drops slipped.
- 6. Press tour jetlag.
- 7. Fumbled launch.
- 8. Slow to follow up launch.

...all of this was OUR FAULT.





# LoG Points

------ Lōg ------

# **Remaining INDEPENDENT**, whilst **OWNING EVERYTHING, making** your DREAM GAME, to the SCALE YOU WANT, at a quality level that's WORLD CLASS... and all the developers SHARE IN THE PROFIT®

# cap·i·tal

noun

1. Assets available for use in the production of further assets.

#### Hey [INSERT NAME]!

We've prepared this little intro pack to help you understand how we work.

You can expect to find everything here that you need to know about us, in a very simple and easy to understand manner. It's basically 'LoG for Dummies' (no insinuations there). But! If you want to know more about anything, or if we've missed something, you're in luck, because one of our biggest values is transparency in everything we do. So, if curiosity should ever come-a-callin', just reach out to one of the directors and we'll fill you in.

Without further ado, prepare to be schooled on four things...

What LoG is.The LoG model.What we're up to.Sorry we kind of spoiled the last one for you already.Alright! Turn the page, get to it.

But most importantly of all you, LoG's friends, are what makes LoG!

We're not lying when we say that we specifically designed the LoG model to be able to work with incredible people such as yourself.

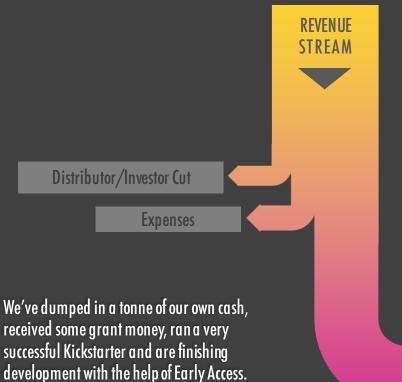
We want you to have a financial stake in a commercially and creatively brilliant indie project.

We want to help facilitate your growth as a creative, as a professional, and as a person.

We want you to have fun and have an experience you'll never forget.

We want you to be heard and recognised as a key part of this project.

...and if we can accomplish all that, our job is done.



Put simply, this is how LoG's profit share system works.

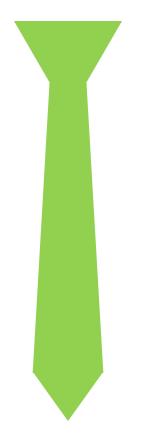
When our revenue stream begins, we pay distributors, investors, etc.

Then, we have to recoup our expenses (that's important in business apparently).

Then, we're left with the profit.

Meaning we're currently running pretty close to cost neutral, which is a we some!

**PROFIT!** 



# LAW STUFF

...and all the other things that <u>should</u> matter.

"Hey, work on my awesome soon to be successful mega game...

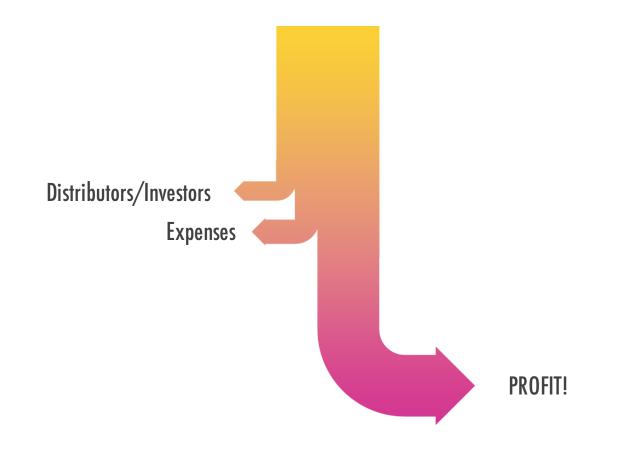
trust me, it's cool."

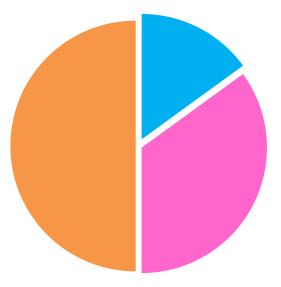
# **SECURITY**



"Hey, work on my awesome soon to be successful mega game...

here, look, it's cool."

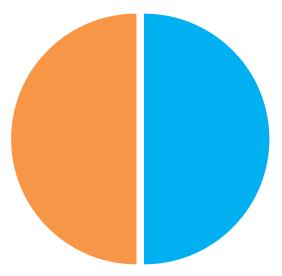




#### 15% LoG

#### **35% Directors**

50% Pool



#### 50% LoG

#### 50% Pool

#### **TASK** assigned 'points' **COLLABORATOR** consulted **DIRECTOR** assigns task **COLLABORATOR** finishes task **DIRECTOR** approves work **CONTRACTOR** receives 'points'

## points total

#### tasks @ **10** points

points



#### **10%** profit share



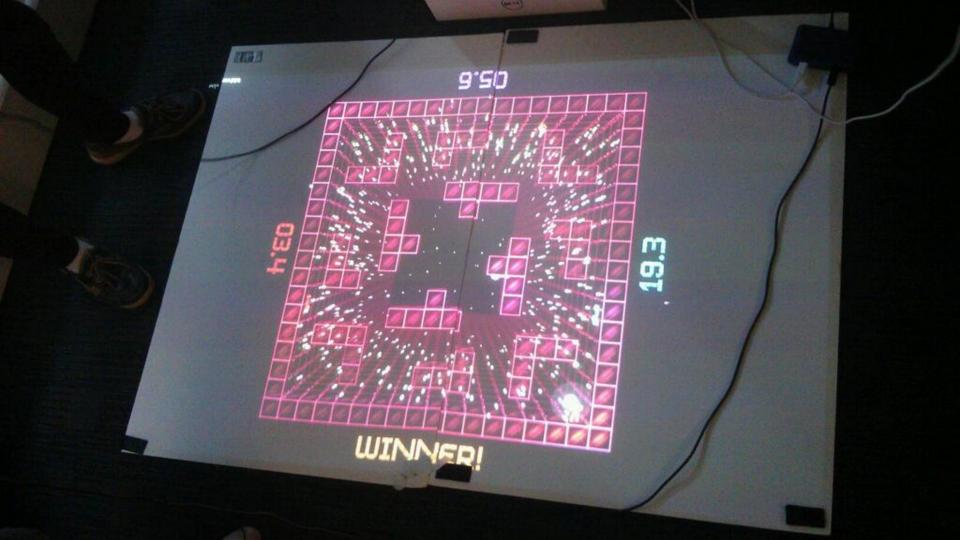
### YES!



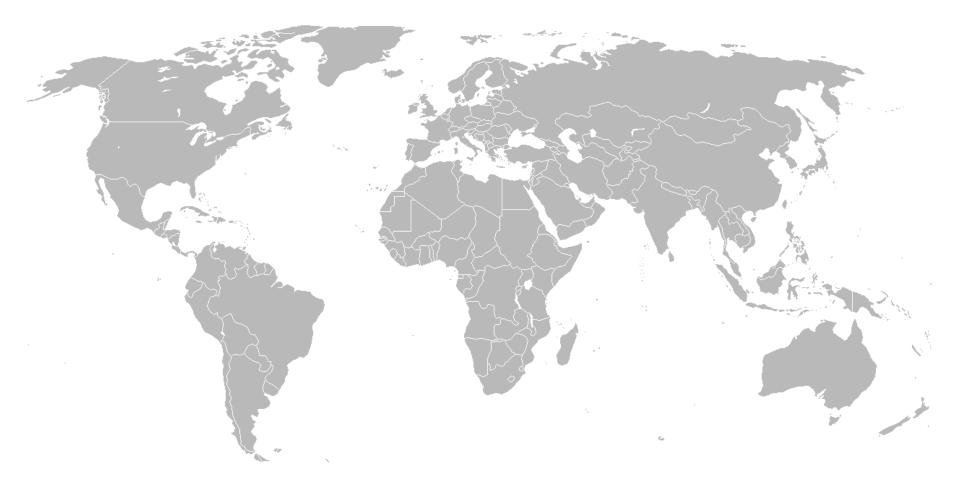


















# **x** 1,450,000



#### - 1,450,000





#### - 1,450,000

#### + 1,950,000

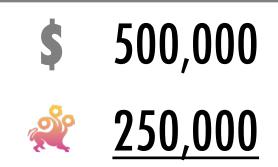


#### \$ 500,000

#### + 1,950,000

- 1,450,000





+ 1,950,000

- 1,450,000

#### 12,000 points total

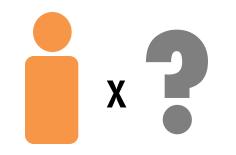
#### 12,000 points total

#### \$250,000 profit

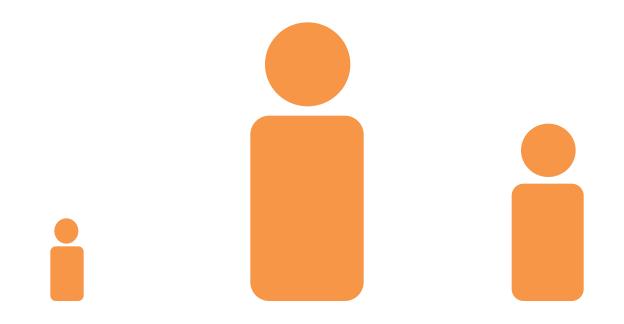
#### 12,000 points total

#### \$250,000 profit

**\$20** per point

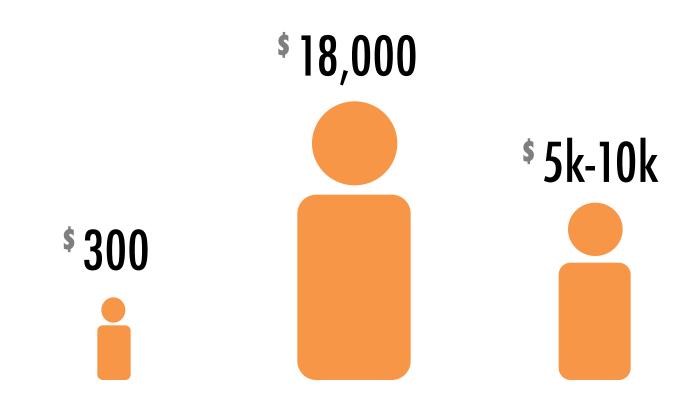


#### ×46







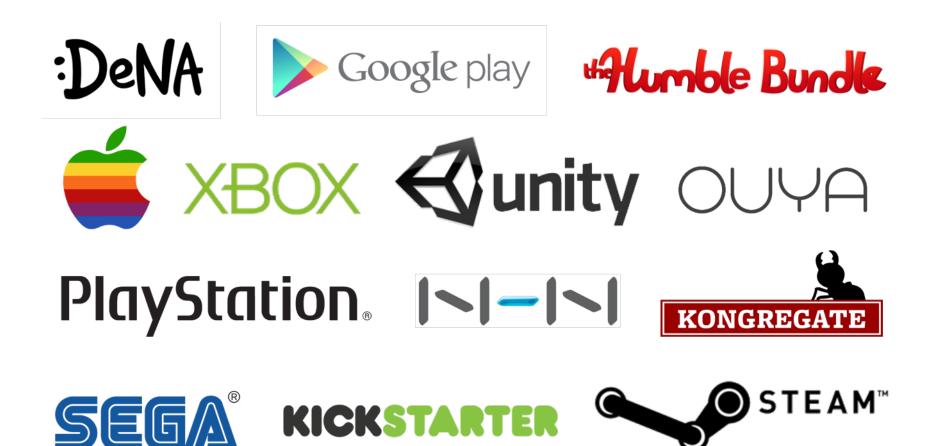




## Relationships

lōG







"...a common tactic of publishers was to drag out negotiations until developers ran out of money." "...a deal signed under those circumstances will result in very unfavorable terms."

"We didn't have to take the first deal that publishers offered. Eventually, Microsoft tired of negotiating and gave us the deal we wanted." "We didn't have to take the first deal that publishers offered. Eventually, Microsoft tired of negotiating and gave us the deal we wanted."

> - Tony Goodman Founder, Ensemble Studios





**1.** Relationships.



- **1.** Relationships.
- 2. Language is everything.



- **1.** Relationships.
- 2. Language is everything.
- 3. Make the experience of others your own.



- **1.** Relationships.
- 2. Language is everything.
- 3. Make the experience of others your own.
- 4. Ownership amongst team.



- **1.** Relationships.
- 2. Language is everything.
- 3. Make the experience of others your own.
- 4. Ownership amongst team.
- 5. Leverage your strengths.

- **1.** Relationships.
- 2. Language is everything.
- 3. Make the experience of others your own.
- 4. Ownership amongst team.
- 5. Leverage your strengths.
- 6. Pay attention.



- **1.** Relationships.
- 2. Language is everything.
- 3. Make the experience of others your own.
- 4. Ownership amongst team.
- 5. Leverage your strengths.
- 6. Pay attention.
- 7. Understand every failure.



- **1.** Relationships.
- 2. Language is everything.
- 3. Make the experience of others your own.
- 4. Ownership amongst team.
- 5. Leverage your strengths.
- 6. Pay attention.
- 7. Understand every failure.
- 8. Celebrate every victory.

