GDC



Throwing out the dopamine shots: Rewards without the Neurotrash

Ben Lewis-Evans

User Experience Researcher, Epic Games





Me...

UX Researcher, PhD in Psychology, Kiwi

ben.lewisevans@epicgames.com @ikbenben







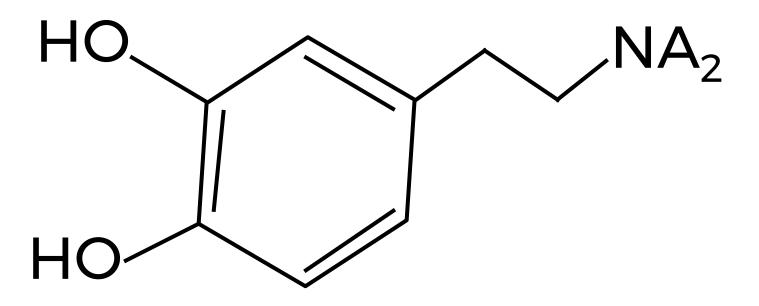






"...gives players a shot of dopamine"

Dopamine



Dopamine = Pleasure



Dopamine Free Mice



Liking



Liking



Learning?



Wanting?





"If our brains were simple enough for us to understand, we would be so simple that we couldn't"

- Staward,1994

Neuro all the things!

Neurotraining, neurofood, neuroexecercise, neuromarketing, neuroeconomics, neuroeducation, neurocriticism, neuroblogging...



Why do we care?

Science!

PDF Readers: GIF here (Broccoli in a MRI Machine)

Rewards delivered on a variable schedule strongly motivate players due to activating a complex web of neurons resulting in various neurotransmitters being released

Rewards delivered on a variable schedule strongly motivate players due to activating a complex web of neurons resulting in various neurotransmitters being released



Throw away the dopamine shots





Rewards (& Motivation)

Intrinsic & Extrinsic Motivation?

Intrinsic motivation: Personal gratification

Extrinsic motivation: Get something from the environment



Reward: Where there is agreement

- Feedback on the outcome of actions is important
- Control & Choice is important
- Not getting a reward you expect, can make a reward a penalty
- Task-inherent rewards motivate more than task irrelevant
- Interacting with others positively is motivating
- Rewards can, in certain situations, be demotivating

Feedback, Feedback, FEEDBACK!!!

If players don't know they **got** a reward, they can't try to get it again

Feedback, Feedback, FEEDBACK!!!

If players don't know they **got** a reward, they can't try to get it again

If players don't know **why** they got a reward, they can't do the behavior again

Feedback, Feedback, FEEDBACK!!!

If players don't know they **got** a reward, they can't try to get it again

If players don't know **why** they got a reward, they can't do the behavior again

If players don't know the **value** of a reward, they won't want to get it again.

Rewards are feedback



Usability & clarity of **feedback** is a core component of User Experience work.

Therefore, so is reward.

You are a **wonderful audience** by the way.

I can tell you are paying attention & thinking critically.

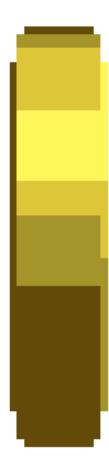


Learning principles

Classical conditioning should ring a bell

- Linking old responses to new
- Responding to a reward



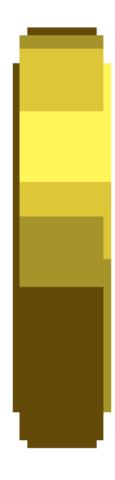


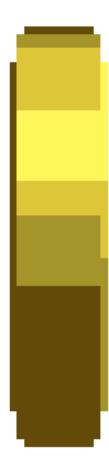


If you are looking at the pdf of this talk imagine the Mario Coin sound right now



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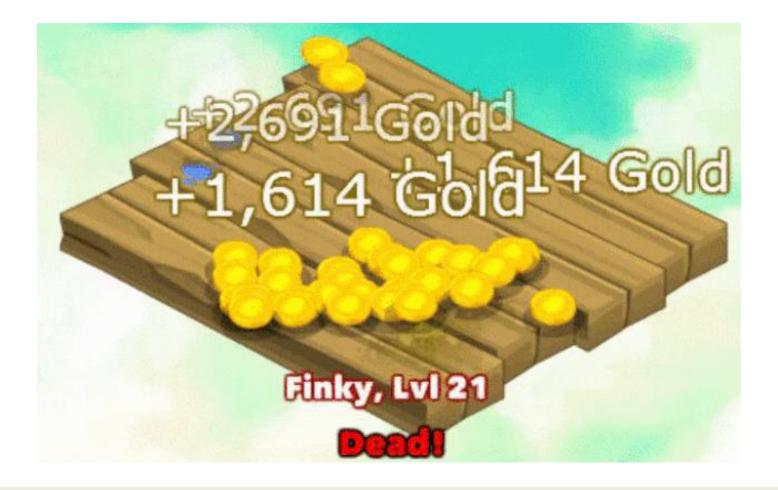














Learning principles

Operant conditioning should press your buttons

- Rewarding action
- Responding for a reward

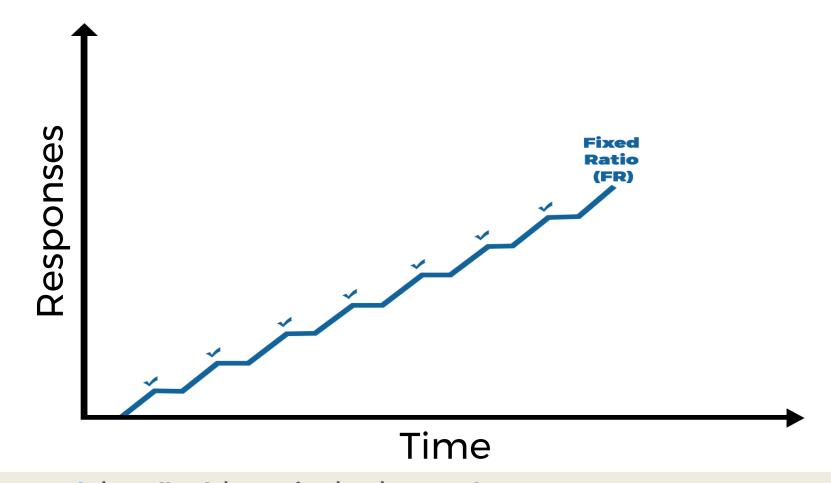
Fixed Ratio (FR)

Just... one... more... turn...



Turns until a unit/building is ready

Clicks in a clicker





Fixed Interval (FI)

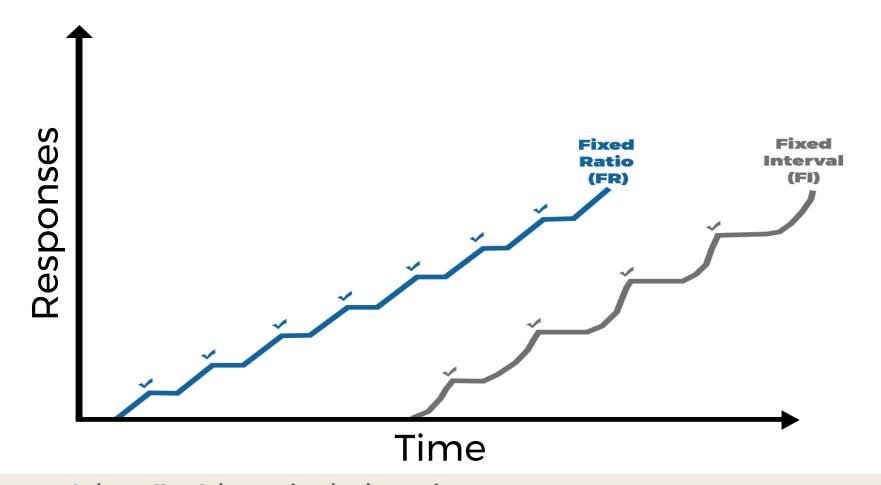
Appointment Gaming

Set monster/loot spawn times

Set world events

Daily login/Timers

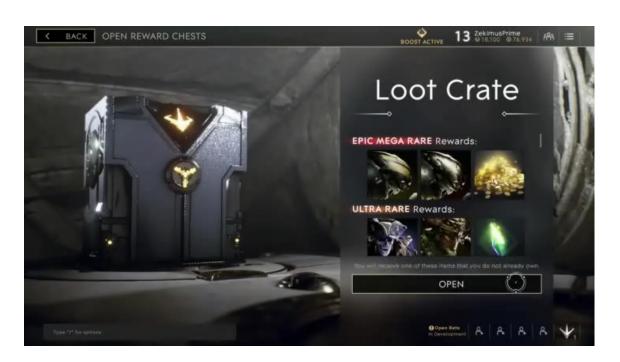






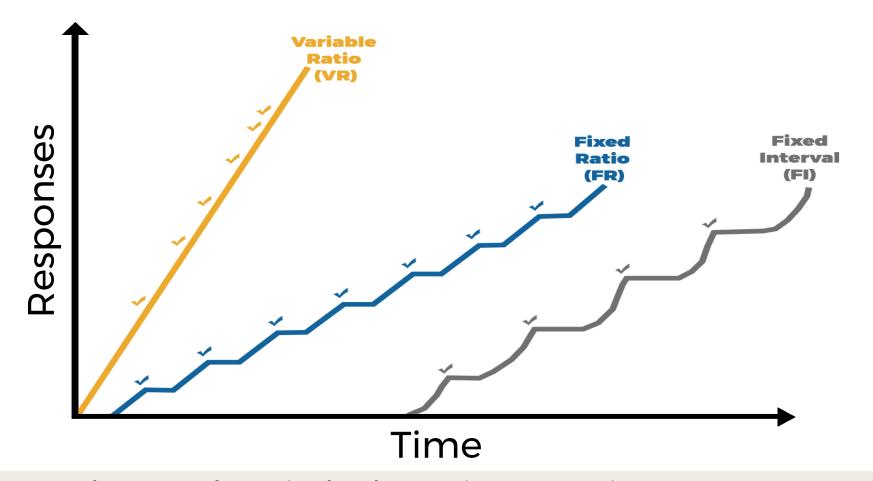
Variable Ratio (VR)

Reward Chasing



Loot drops

Critical hits





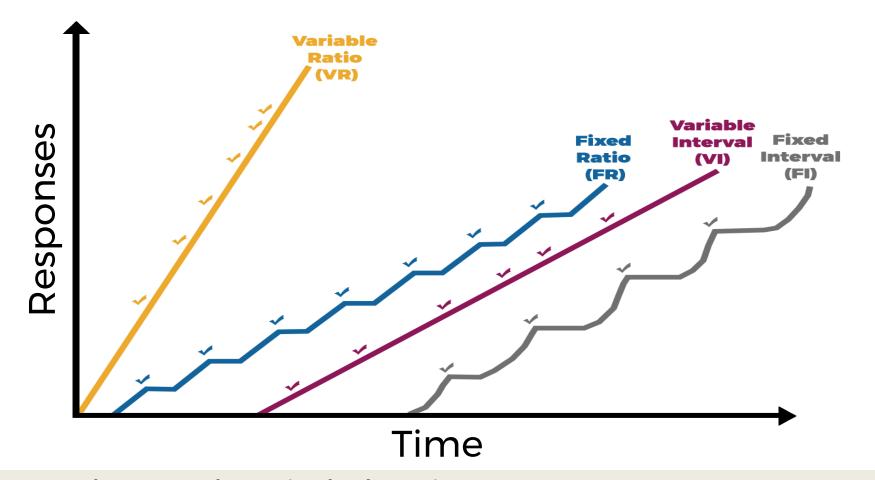
Variable Interval (VI)

Event Seeking

Unpredictable monster/loot spawn times

Random world events







Reward timing & (un)certainty

Immediate for success, progress, & choice

Delayed feedback/rewards needs stronger support



Reward timing & (un)certainty

Unexpected rewards are motivating





Feedback as a reward - Game Feel

The ultimate in intrinsic motivation



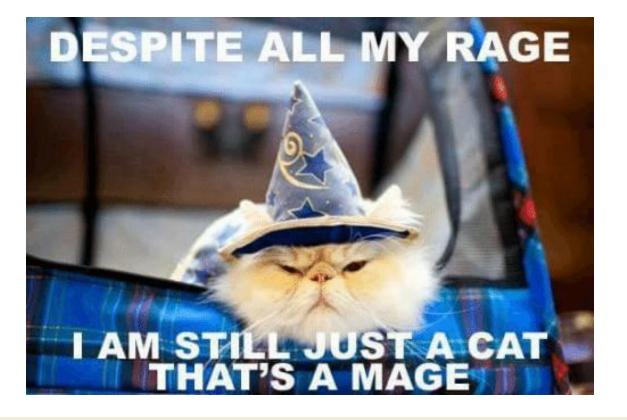








Were you expecting a dog?



Progressi

Progress towards **clear goals** (internal/external) is rewarding & relies on feedback

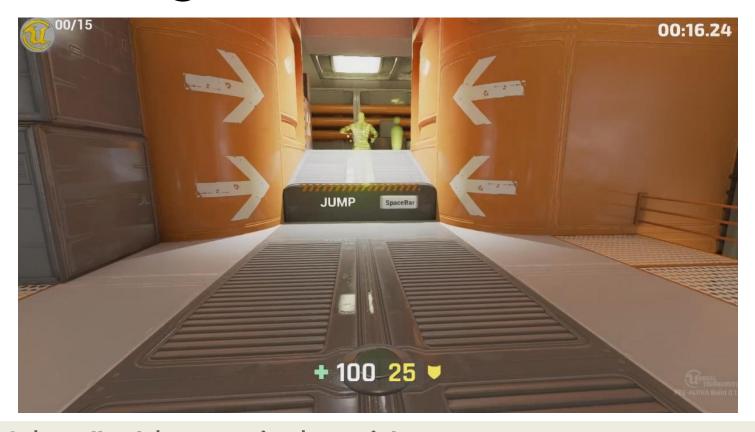








Progression in Tutorials



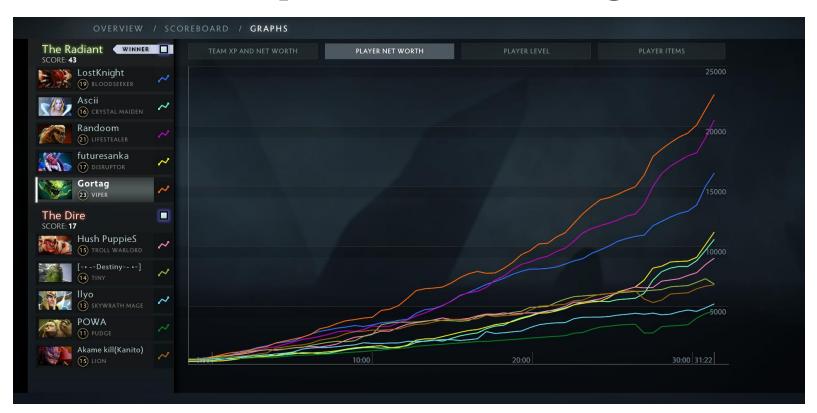
Progression in Tutorials







Social comparison & Progression



Social comparison & Progression

Comparison can open the path to abuse

- Only at the end of the game
- Hide MMR
- Make stat tracking websites opt-in

Social comparison & Progression



```
vs YOUR AVERAGES FOR THIS HERO

GPM: 726 (+215) DEATHS: 2 (-5)

XPM: 735 (+131) ASSISTS: 18 (+5)

KILLS: 18 (+5)

AVERAGE
```

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We like to **feel** like we have choice & control

We like to **feel** like we have choice & control

We dislike **feeling** limited, controlled, or out of control



(Unless we choose to be controlled & limited)









Interacts with activities & progression:







Alternative to intrinsic vs extrinsic?

- Autonomous (self-determined)
- Controlled (non self-determined)

Illusion of control

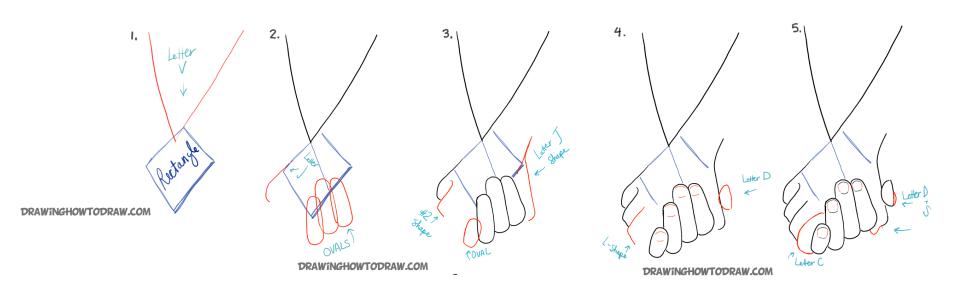


Counter Control

When people feel controlled, we often act counter to it...



Control & Tutorials



Progression in Tutorials





Non-contingent rewards





Non-contingent rewards

Less likely to be seen as "controlling"

More likely to be unexpected







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Meaning & task relevance

Rewards that are **meaningful** to a player are more motivating



Meaning & task relevance

Show value (Personalize if you can)



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Potentially rewarding if it is in our favor

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Potentially motivating if it shows progress or changes expectations positively

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Potentially motivating if it shows progress or changes expectations positively

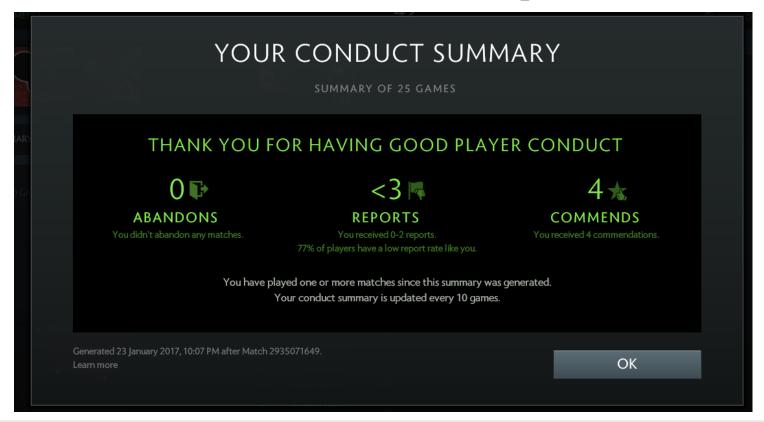
Potentially demotivating if it against us or changes expectations negatively













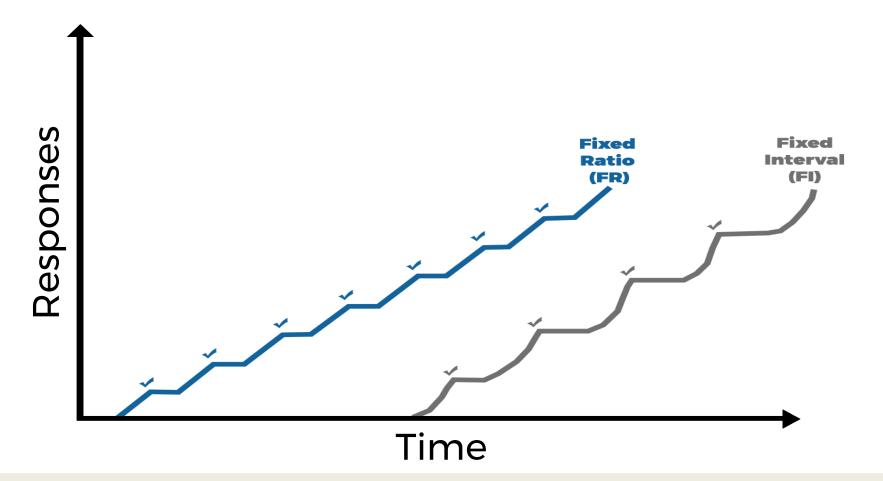
Competition

Can motivate those who think they can win

Competition

Can motivate those who think they can win

With a potential demotivational effect immediately after winning



Competition

Can **demotivate** those who don't think they can win



Cooperation

Powerfully motivating

Allows everyone to contribute

Cooperation

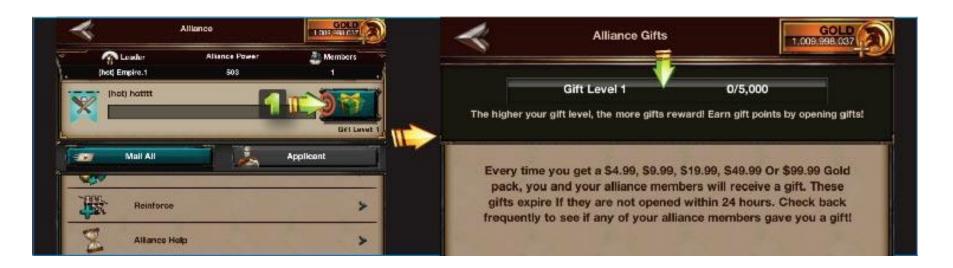
Allows for cooperative competition

E.g. Community goals



Cooperation

Allows for reciprocity



Positive Externalities & monetizaton

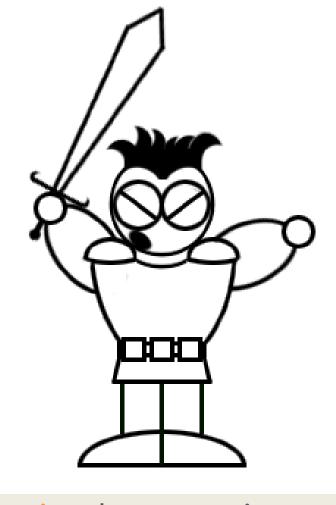


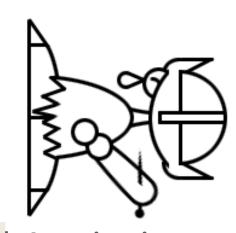
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Cognitive Biases & Rewards











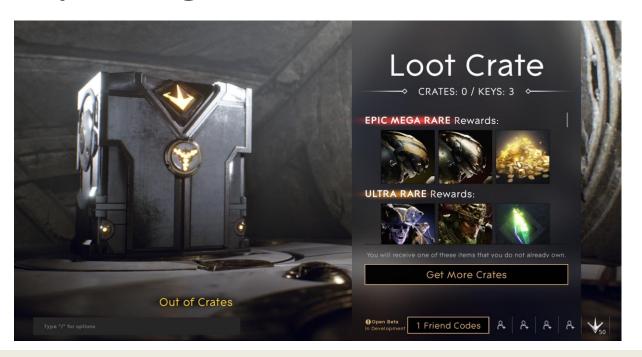
After a string of "bad luck" we expect a payout





DESTINY

Non-replacing randomness



Representative Expectations



Loss aversion

Something I have > Something I could gain

Loss aversion

Continuous login bonuses

Consumables & Durability

Paying to continue



Summary

Summary

Be (neuro)skeptical

Practical answers are there if you look for them

Reward is Feedback.

Provide **feedback** on rewards as **close** to the behavior you want to reward as possible.

Mix **certain**, guaranteed, rewards with rewards that feel more **random**

Control & Value

Help players feel in control. This does not mean not guiding or teaching players

Show the value of rewards & behavior

Social

Social comparison, competition, & cooperation can motivate, but come with risks

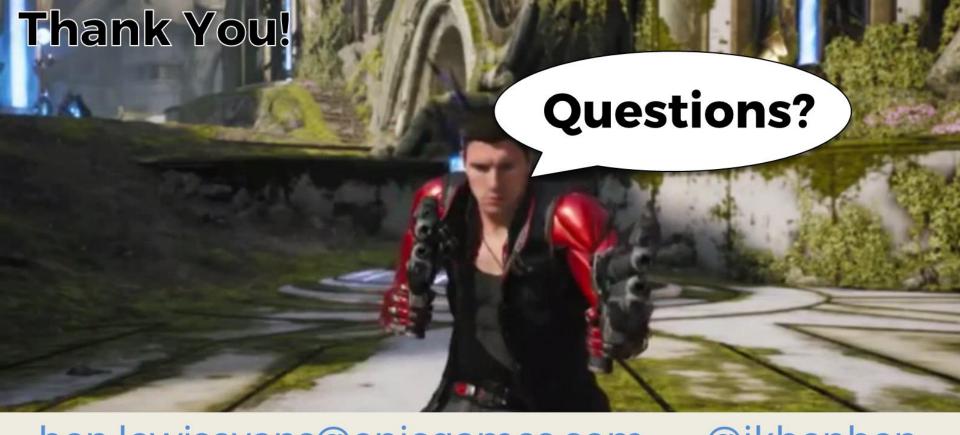
- Think about those that lose
- Social pressure can be good, but can feel like control

Set & Meet Player Expectations

Understand & met (& exceed) player expectations

Preventing **loss** can motivate more than working for **gain**





ben.lewisevans@epicgames.com

@ikbenben







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